

Corporation of the Township of Chisholm

Municipal Office/Council Chambers: 2847 Chiswick Line, Powassan, Ont. P0H 1Z0

Phone (705) 724-3526 - Fax (705) 724-5099 info@chisholm.ca

AGENDA **COUNCIL MEETING** **TUESDAY, JULY 14, 2026 7:00 PM**

1. CALL TO ORDER & ACKNOWLEDGE FIRST NATIONS PEOPLES AND LAND

"We respectfully acknowledge that we are on the traditional territory of the Anishinaabe Peoples, in the Robinson-Huron and Williams Treaties areas. We wish to acknowledge the long history of First Nations and Metis Peoples in Ontario and show respect to the neighbouring Indigenous communities. We offer our gratitude for their care for, and teachings about, our earth and our relations. May we continue to honor these teachings."

2. NOTIFICATION OF PECUNIARY INTEREST

3. ADOPTION OF AGENDA

4. ADOPTION OF MINUTES

- (a) June 23, 2026 Regular Council Meeting
- (b) June 29, 2026 Special Council Meeting
- (c) July 7, 2026 Special Council Meeting
- (d) July 9, 2026 Special Council Meeting

5. APPROVAL OF ACCOUNTS – June 2026

6. PRESENTATION AND DELEGATIONS

- (a) CEMC Ray Ford and Alternate CEMC Bryan Brooks – After Action Report – Declared Emergency (Encl.)

7. OPEN FORUM

8. MAYOR STAFF COMMITTEE AND GOVERNMENT REPORTS

- (a) Mayor and Council Reports
 - Mayor – General Update
- (b) Staff Reports
 - Tax Arrears Report (Encl.)
- (c) Committee Reports
 - DRAFT Minutes, Committee of Adjustment, July 7, 2026 (Encl.)
 - Minutes, Cassellholme Board, May 28, 2026 (Encl.)
 - DNSSAB's June Highlights
 - Medical Officer of Health Report Highlights June 2026
 - DNSSAB Board Report (Encl.)
- (d) Correspondence
 - Letter, Ministry of Northern Economic Development and Growth (Encl.)
 - Clean Water Act and Safe Drinking Water Act, Updates (Encl.)
 - FONOM Re: Billy Bishop Airport (Encl.)
 - FONOM Media Release Re: Northern Sheild Ener
 - Resolution, Town of Halton Hills Re: Ontario's Invasive Plants Rules (Encl.)

9. REVIEW BUDGET REPORT – Printed July 10, 2026 (Encl.)

10. PUBLIC WORKS REPORTS

- (a) Memo to Council from OS Shawn Hughes Re: Activity Report (Encl.)

11. UNFINISHED BUSINESS FROM PREVIOUS MEETINGS

12. NEW BUSINESS

- (a) DRAFT Official Plan (Available online or by request)
- (b) Resolution Re: Disaster Relief Fund (Encl.)
- (c) DNSSAB Re: Appointment of East Nipissing Representative to Board (Encl.)
- (d) Powassan Agricultural Society Invitation Re: Powassan Fall Fair (Encl.)
- (e) Resolution Municipal Finance Officers Association Re: Ontario Community Infrastructure Fund (Encl.)
- (f) Resolution support from Village of Burk's Fall, Re: Huntsville Cancer Clinic (Encl.)
- (g) Resolution Support from Municipality of Mattawan Re: Healthy Smiles Ontario (Encl.)

13. ADJOURNMENT

- (a) By-law 2026-26 being a By-law to confirm the proceedings of the Council meeting.
- (b) Resolution re: Adjournment.

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**MINUTES
COUNCIL MEETING
TUESDAY, JUNE 23, 2026 7:00 PM**

1. CALL TO ORDER & ACKNOWLEDGE FIRST NATIONS PEOPLES AND LAND

"We respectfully acknowledge that we are on the traditional territory of the Anishinaabe Peoples, in the Robinson-Huron and Williams Treaties areas. We wish to acknowledge the long history of First Nations and Metis Peoples in Ontario and show respect to the neighbouring Indigenous communities. We offer our gratitude for their care for, and teachings about, our earth and our relations. May we continue to honor these teachings."

2. NOTIFICATION OF PECUNIARY INTEREST

3. ADOPTION OF AGENDA

Resolution 2026-113 Moved by Claire Riley and Seconded by Bernadette Kerr: Be it resolved that the agenda be adopted as presented and amended to add a new Business agenda item as follows: Recognition of years of Service Marie Rosset at the Powassan Library **'Carried'**

4. ADOPTION OF MINUTES – June 9, 2026 (Encl.)

Resolution 2026-114 Moved by Paul Sharp and Seconded by Nunzio Scarfone: Be it resolved that the agenda be adopted as presented and amended to add a new Business agenda item as follows: Recognition of years of Service Marie Rosset at the Powassan Library. **'Carried'**

5. APPROVAL OF ACCOUNTS

6. PRESENTATION AND DELEGATIONS

(a) BDO 2025 Draft Financial Statements – Dean Decaire (Encl.)

Resolution 2026-115 Moved by Claire Riley and Seconded by Paul Sharp: Be it resolved that the Council of the Corporation of the Township of Chisholm receives the presentation from BDO and approves the Draft 2025 Financial Statements. **'Carried'**

7. OPEN FORUM

8. MAYOR STAFF COMMITTEE AND GOVERNMENT REPORTS

Resolution 2026-116 Moved by Bernadette Kerr and Seconded by Claire Riley: Be it resolved that the following Staff, Committee and Correspondence reports be received:

- Mayor and Council Reports
 - Mayor – General Update
- Staff Reports
- Committee Reports
 - DRAFT Minutes, General Government, April 17, 2026 (Encl.)
 - Minutes, Golden Sunshine, April 21, 2026 (Encl.)
- Correspondence
 - Letter, AECOM (MTO), Re: Rehabilitation of Highway 69 (Encl.)
 - AMO Policy Update Re: Bill 100, Build Communities Strong (Encl.)

- Letter, Ministry of Public and Business Service Delivery and Procurement Re: Bill 97 Amendments to the Municipal Freedom of Information and Protection of Privacy Act (Encl.)
- Resolution Support from Town of Petawawa Re: Sustainable Provincial Grant Funding for Fire Service in Ontario (Encl.)
- Resolution Support from Wawa Re: Emergency Room Wait Times (Encl.) **‘Carried’**

9. REVIEW BUDGET REPORT

10. PUBLIC WORKS REPORTS

- (a) Memo to Council from OS Shawn Hughes Re: Activity Report (Encl.)
Resolution 2026-117 Moved by Paul Sharp and Seconded by Bernadette Kerr: Be it resolved that the Activity Report from Operations Superintendent Shawn Hughes, dated May 9, 2026 to June 18, 2026, be received. **‘Carried’**

11. UNFINISHED BUSINESS FROM PREVIOUS MEETINGS

- a) DRAFT Summary of comments received from the MMAH and the Public for the Township of Chisholm Draft Official Plan Update – JL Richards (Encl, Schedules available at meeting)
Resolution 2026-118 Moved by Nunzio Scarfone and Seconded by Bernadette Kerr: Be it resolved that the Council receives the Draft Summary of comments received from the MMAH and the Public for the Township of Chisholm Draft Official Plan Update from JL Richards. **‘Carried’**

12. NEW BUSINESS

- (a) By-law 2026-21 being a by-law to adopt the 2026 budget (Encl.)
Resolution 2026-119 Moved by Paul Sharp and Seconded by Claire Riley: Be it resolved that by-law 2026-26, being a by-law to adopt the 2026 Budget, be read a first, second and third time and passed this June 23, 2026. **‘Carried’**
- (b) By-law 2026-22 being a by-law to establish tax ratios for property classes for 2026 (Encl.)
Resolution 2026-120 Moved by Bernadette Kerr and Seconded by Paul Sharp: Be it resolved that By-law 2026-22, being a by-law to establish tax ratios for property classes for 2026, be read a first, second and third time and passed this June 23, 2026. **‘Carried’**
- (c) By-law 2026-23 being a by-law to establish tax rates for 2026 (Encl.)
Resolution 2026-121 Moved by Claire Riley and Seconded by Bernadette Kerr: Be it resolved that by-law 2026-23, being a by-law to establish tax rates for 2026, be read a first, second, and third time and passed this June 23, 2026. **‘Carried’**
- (d) By-law 2026-24 being a by-law to Regulate the Placement of Election Signs in the Township of Chisholm (Encl.)
Resolution 2026-122 Moved by Paul Sharp and Seconded by Claire Riley: Be it resolved that by-law 2026-24 to regulate the placement of election signs in the Township of Chisholm, be read a first, second and third time and passed this June 23, 2026. **‘Carried’**
- (e) Resolution Support from FONOM Re: Northern Ontario Policing Grant (Encl.)
Resolution 2026-123 Moved by Nunzio Scarfone and Seconded by Paul Sharp:
 WHEREAS Municipalities across Northern Ontario face disproportionately high policing costs due to low population densities, geographic isolation, and limited municipal tax bases;
 AND WHEREAS many Northern communities rely on the Ontario Provincial Police (OPP) for policing services, while others operate municipal police services that are also experiencing significant cost pressures;
 AND WHEREAS recent increases in policing costs have placed unsustainable pressure on municipal budgets, forcing communities to make difficult decisions between maintaining

public safety and funding essential municipal services such as infrastructure, roads, water systems, and recreation facilities;

AND WHEREAS Northern Ontario municipalities provide essential services across a vast geographic region while supporting key sectors of Ontario's economy including mining, forestry, transportation, and energy;

AND WHEREAS municipalities require predictable and equitable provincial support to ensure policing costs remain sustainable and communities remain safe;

NOW THEREFORE BE IT RESOLVED THAT the Council of the corporation of the Township of Chisholm call on the Government of Ontario to establish a \$100 million Northern Ontario Policing Grant, phased in over three years, to support the 157 municipalities across Northern Ontario served by both the Ontario Provincial Police and municipal police services; AND THAT the Province work collaboratively with Northern municipal leaders, including FONOM and NOMA, to design and implement a sustainable funding framework that recognizes the unique economic and geographic realities of Northern Ontario.

AND THAT the grant include a base funding allocation for all municipalities, with additional funding distributed based on population to ensure equitable support across communities of varying sizes; BE IT FURTHER RESOLVED THAT a copy of this resolution be forwarded to the Premier of Ontario, the Minister of the Solicitor General, the Minister of Finance, the Minister of Northern Economic Development and Growth, the Association of Municipalities of Ontario (AMO), the Northwestern Ontario Municipal Association (NOMA), and all Northern Ontario Municipalities.

'Carried'

- (f) Recognition for years of Service at Powassan and District Union Public Library

Resolution 2026-124 Moved by Paul Sharp and Seconded by Nunzio Scarfone: Be it resolved that the Council recognizes Marie Rosset for her many years of Service at the Powassan and District Union Public Library and agrees to contribute to a retirement acknowledgment as per the internal retirement policy. **'Carried'**

13. ADJOURNMENT

- (a) By-law 2026-25 being a By-law to confirm the proceedings of the Council meeting.

Resolution 2026-125 Moved by Bernadette Kerr and Seconded by Nunzio Scarfone: Be it resolved that by-law 2026-25 Being a by-law to confirm the proceedings of the June 23, 2026 Council meeting, be read and first second and third time and passed this June 23, 2026. **'Carried'**

- (b) Resolution re: Adjournment

Resolution 2026-126 Moved by Claire Riley and Seconded by Paul Sharp: Be it resolved that this meeting now be adjourned. Time: 8:50 p.m. **'Carried'**

Mayor, Gail Degagne

CAO Clerk Treasurer, Lesley Marshall

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MINUTES

SPECIAL COUNCIL MEETING

Monday June 29, 2026 7:00pm

1. CALL TO ORDER & ACKNOWLEDGE FIRST NATIONS PEOPLES AND LAND

"We respectfully acknowledge that we are on the traditional territory of the Anishinaabe Peoples, in the Robinson-Huron and Williams Treaties areas. We wish to acknowledge the long history of First Nations and Metis Peoples in Ontario and show respect to the neighbouring Indigenous communities. We offer our gratitude for their care for, and teachings about, our earth and our relations. May we continue to honor these teachings."

2. NOTIFICATION OF PECUNIARY INTEREST

3. ADOPTION OF AGENDA

Resolution 2026-127 Moved by Claire Riley and Seconded by Bernadette Kerr: That the agenda of the Special meeting of Council June 29th, 2026 be adopted as presented. **'Carried'**

4. REVIEW OFFICIAL PLAN COMMENTS AND SCHEDULES

Resolution 2026-128 Moved by Paul Sharp and Seconded by Bernadette Kerr: That the summary of public and Ministry comments, and associated amendments for the Draft Official plan previously included on the agenda of the June 23rd regular Council meeting, be received; And further that Council directs JL Richards to proceed with OPTION 1 (Comment #26- from MMAH regarding updating the Agricultural Boundary.) **'Carried'**

5. ADJOURNMENT

Resolution 2026-129 Moved by Nunzio Scarfone and Seconded by Bernadette Kerr:
That the meeting be adjourned at 8:36 pm. **'Carried'**

Mayor, Gail Degagne

CAO Clerk Treasurer, Lesley Marshall

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MINUTES

SPECIAL COUNCIL MEETING THURSDAY, JULY 7, 2026 7:00 PM

1. CALL TO ORDER & ACKNOWLEDGE FIRST NATIONS PEOPLES AND LAND

"We respectfully acknowledge that we are on the traditional territory of the Anishinaabe Peoples, in the Robinson-Huron and Williams Treaties areas. We wish to acknowledge the long history of First Nations and Metis Peoples in Ontario and show respect to the neighbouring Indigenous communities. We offer our gratitude for their care for, and teachings about, our earth and our relations. May we continue to honor these teachings."

The meeting was called to order by Mayor Gail Degagne, in Council Chambers at 7:02 p.m., with Councillors, Claire Riley, Nunzio Scarfone, and Paul Sharp. Staff member present was Admin. Jessica Laberge. There were 5 people in attendance in person.

2. NOTIFICATION OF PECUNIARY INTEREST

3. ADOPTION OF AGENDA

Resolution 2026-130 Moved by Paul Sharp and Seconded by Claire Riley: That the agenda of the special meeting July 7, 2026 be approved as presented. **'Carried'**

4. NEW BUSINESS

- (a) Report to award Tender 2026-03 Quarry 'A' Gravel (Encl.)

Resolution 2026-131 Moved by Nunzio Scarfone and Seconded by Paul Sharp: That tender 2026-03 result summary dated July 7, 2026 from CAO Clerk Treasurer and Operations Superintendent be received; And further that Tender 2026-03 be awarded to Evan Hughes Excavating, in the total amount of \$26,555.00 inclusive of HST. **'Carried'**

- (b) Report to award Tender 2026-01 Granular 'A' Applied (Encl.)

Resolution 2026-132 Moved by Claire Riley and Seconded by Nunzio Scarfone: That tender 2026-01 result summary dated July 7, 2026 from CAO Clerk Treasurer and Operations Superintendent be received; And further that Tender 2026-01 be awarded to Miller Paving Ltd., in the total amount of \$264,985.00 inclusive of HST. **'Carried'**

5. ADJOURNMENT

- (a) Resolution re: Adjournment.

Resolution 2026-133 Moved by Paul Sharp and Seconded by Nunzio Scarfone: Be it resolved that the Council now adjourn this meeting at 7:05 p.m. **'Carried'**

Mayor, Gail Degagne

CAO Clerk Treasurer, Lesley Marshall

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MINUTES **SPECIAL COUNCIL MEETING** **THURSDAY, JULY 09 2:00 PM**

1. CALL TO ORDER & ACKNOWLEDGE FIRST NATIONS PEOPLES AND LAND

"We respectfully acknowledge that we are on the traditional territory of the Anishinaabe Peoples, in the Robinson-Huron and Williams Treaties areas. We wish to acknowledge the long history of First Nations and Metis Peoples in Ontario and show respect to the neighbouring Indigenous communities. We offer our gratitude for their care for, and teachings about, our earth and our relations. May we continue to honor these teachings."

The meeting was called to order by Mayor Gail Degagne, in Council Chambers at 2:30 p.m., with Councillors, Bernadette Kerr, and Nunzio Scarfone with regrets from Paul Sharp, and Claire Riley. Staff member present was CAO Lesley Marsha and OS Shawn Hughes.

2. NOTIFICATION OF PECUNIARY INTEREST

3. ADOPTION OF AGENDA

Resolution 2026-134 Moved by Bernadette Kerr and Seconded by Nunzio Scarfone: That the agenda of the special meeting of Council, July 9, 2026 be accepted as presented. **'Carried'**

4. NEW BUSINESS

- a) River Road

5. ADJOURNMENT

- (a) Resolution re: Adjournment.

Resolution 2026-135 Moved By Nunzio Scarfone and Seconded by Bernadette Kerr: That the meeting of July 9, 2026 be adjourned at 3:09 p.m. **'Carried'**

Mayor, Gail Degagne

CAO Clerk Treasurer, Lesley Marshall

TOWNSHIP OF CHISHOLM

Council/Board Report By Dept-(Computer)



AP5130

Page : 1

Date : Jul 10, 2026

Time : 1:37 pm

Vendor : UNITED CH To YOUNG002

Batch : All

Department : All

Cheque Print Date : 01-Jun-2026 To 30-Jun-2026

Bank : 1 To 1

Class : All

Vendor Invoice	Vendor Name Description				Batch Invc Date	Invc Due Date	
G.L. Account	CC1	CC2	CC3	GL Account Name			Amount
DEPARTMENT 0100		Council					
GAIL	DEGAGNE GAIL						
31.05.2026	MAY 2026 MILEAGE				71 02-Jun-2026	02-Jun-2026	
1-4-0100-1120				Travel & Conferences			167.90
Department Totals :							167.90
DEPARTMENT 0300		Administration					
ALL01	ALLSTREAM						
JUNE2026	LONG DISTANCE CHARGES				73 09-Jun-2026	09-Jun-2026	
1-4-0300-1620				Telephone & Fax			11.59
BEL02000	BELL CANADA						
7243526JUNE2	OFFICE PHONE & FAX				75 17-Jun-2026	17-Jun-2026	
1-4-0300-1620				Telephone & Fax			380.56
DLL	DE LAGE LANDEN FINANCIAL SERVICES CANADA INC.						
10818256	Q3 2026 POSTAGE METER RENTAL				73 08-Jun-2026	08-Jun-2026	
1-4-0300-1530				Contracted Office Services			169.33
FPTELESAT	FP TELESAT						
JUNE2026	POSTAGE FOR METER				73 08-Jun-2026	08-Jun-2026	
1-4-0300-1630				Postage			2,260.00
GRA07018	GRAND & TOY						
W728309	OFFICE SUPPLIES				77 23-Jun-2026	23-Jun-2026	
1-4-0300-1610				Office Supplies			125.71
W745492	OFFICE SUPPLIES				81 29-Jun-2026	29-Jun-2026	
1-4-0300-1610				Office Supplies			150.96
HYD15001	HYDRO ONE						
3153JUNE2026	OFFICE HYDRO				81 29-Jun-2026	29-Jun-2026	
1-4-0300-1498				Office Expenses			187.23
LEV90438	LEVI'S PC CONSULTING						
6679	FINANCE LAPTOP				71 02-Jun-2026	02-Jun-2026	
1-4-0300-1540				Computer Expenses			2,032.87
MCISAAC	MCISAAC MONIQUE						
02119	REC & OFFICE SUPPLIES REIMBURSEMENT				77 23-Jun-2026	23-Jun-2026	
1-4-0300-1610				Office Supplies			84.73
06.12.2026	REC SUPPLIES AND POSTAGE REIMBURSEMENT				75 17-Jun-2026	17-Jun-2026	
1-4-0300-1630				Postage			127.61
NORTHERN B	NORTHERN MELCARM GROUP						
AR1155122	PHOTOCOPIER CHARGES				75 17-Jun-2026	17-Jun-2026	
1-4-0300-1530				Contracted Office Services			184.79
NORTHPOINT	NORTHPOINT COMMERCIAL FINANCE INC.						
3313999	PRINTER LEASE FOR LEXMARK				71 02-Jun-2026	02-Jun-2026	
1-4-0300-1530				Contracted Office Services			208.79
SUNLIF01	SUN LIFE ASSURANCE COMPANY OF CANADA						
JULY2026	JULY 2026 GROUP INSURANCE PREMIUM				81 29-Jun-2026	29-Jun-2026	
1-4-0300-1480				Benefits - Group Insurance			1,559.88
SUNWIRE	SUNWIRE INC						
1219956&1220	MAY & JUNE 2026 OFFICE PHONE SYSTEM				71 02-Jun-2026	02-Jun-2026	
1-4-0300-1620				Telephone & Fax			283.04

TOWNSHIP OF CHISHOLM
Council/Board Report By Dept-(Computer)



AP5130Page : 2

Date : Jul 10, 2026Time : 1:37 pm

Cheque Print Date : 01-Jun-2026To 30-Jun-2026

Bank : 1 To 1

Class : All

Vendor : UNITED CH To YOUNG002
Batch : All
Department : All

Vendor Invoice	Vendor Name Description					Batch Invc Date	Invc Due Date	
G.L. Account	CC1	CC2	CC3	GL Account Name				Amount

DEPARTMENT 0300 Administration

TELUS TELUS

36297058JUNE	CELLULAR PHONES					75 17-Jun-2026	17-Jun-2026	
1-4-0300-1621	Cell Phone							116.05
Department Totals :								7,883.14

DEPARTMENT 0400 General Government

BDO02010 BDO CANADA LLP

CINV3967908	PROFESSIONAL SERVICES FOR YEAR ENDED 12.31.2025					79 23-Jun-2026	23-Jun-2026	
1-4-0400-1670	Audit Fees							6,045.50

MUNIC01 MUNICIPAL PROPERTY ASSESSMENT CORPORATION

1800041030	Q3 2026 ASSESSMENT & SUPPORT SERVICES					81 29-Jun-2026	29-Jun-2026	
1-4-0400-2770	Property Assessment							6,932.41

POW16008 POWASSAN AND DISTRICT UNION PUBLIC LIBRARY

06.26.2026	MARIE RETIREMENT					81 29-Jun-2026	29-Jun-2026	
1-4-0400-1800	Awards & Recognition Programs							100.00

RUS18030 RUSSELL CHRISTIE LLP

20-034-011*2	GENERAL MATTERS					75 17-Jun-2026	17-Jun-2026	
1-4-0400-1680	Legal Fees							125.42

VS VS GROUP

3464	EMAIL HOSTING SERVICES JUNE 2026					73 08-Jun-2026	08-Jun-2026	
1-4-0400-2805	Web Site							166.11

Department Totals : 13,369.44

DEPARTMENT 0500 Fire Department

BEL02000 BELL CANADA

7242888JUNE	FIRE DEPT. PHONE					75 17-Jun-2026	17-Jun-2026	
1-4-0500-2135	Communications							41.49

HYD15001 HYDRO ONE

3153JUNE2026	OFFICE HYDRO					81 29-Jun-2026	29-Jun-2026	
1-4-0500-2235	Heat & Hydro							187.22

INSER01 INSERVUS MANAGEMENT SYSTEMS

2640	HEALTH & SAFETY SUPPLIES					73 09-Jun-2026	09-Jun-2026	
1-4-0500-2160	Health & Safety							138.43

JACQ01 JACQUES THIBAUT

26515	ANNUAL FIRE TRUCK INSPECTIONS					75 17-Jun-2026	17-Jun-2026	
1-4-0500-2150	Equipment Maintenance							791.00

JIM10008 MACEWEN PETROLEUM INC.

37278	GASOLINE					71 02-Jun-2026	02-Jun-2026	
1-4-0500-2180	Gas & Oil							70.50

37279	CLEAR DIESEL					71 02-Jun-2026	02-Jun-2026	
1-4-0500-2180	Gas & Oil							207.92

68115	GASOLINE					71 02-Jun-2026	02-Jun-2026	
1-4-0500-2180	Gas & Oil							39.22

68116	CLEAR DIESEL					71 02-Jun-2026	02-Jun-2026	
1-4-0500-2180	Gas & Oil							222.00

MARCEL SAUVE MARCEL

TOWNSHIP OF CHISHOLM

Council/Board Report By Dept-(Computer)



AP5130

Page : 3

Date : Jul 10, 2026

Time : 1:37 pm

Vendor : UNITED CH To YOUNG002

Batch : All

Department : All

Cheque Print Date : 01-Jun-2026 To 30-Jun-2026

Bank : 1 To 1

Class : All

Vendor Invoice	Vendor Name Description					Batch Invc Date	Inv Due Date	Amount
G.L. Account	CC1	CC2	CC3	GL Account Name				

DEPARTMENT 0500 Fire Department

15.06.2026	REIMBURSEMENT 2025-26 OFM FIRE PROTECTION GRANT SUPPLIES					77 23-Jun-2026	23-Jun-2026	
1-4-0500-2240	Fire Prevention							720.51
MILLERM	MILLER MENNO L							
157253	FIX BUNKER BAG STRAP					77 23-Jun-2026	23-Jun-2026	
1-4-0500-2150	Equipment Maintenance							11.30
MIN13004	MINISTER OF FINANCE							
102505261241	FIRE REGISTRATION FEES OCT-DEC 2025					71 02-Jun-2026	02-Jun-2026	
1-4-0500-2140	Training							65.00
362105261010	FOREST PROTECTION FEES					71 02-Jun-2026	02-Jun-2026	
1-4-0500-2155	Fire Management Agreement							203.95
POW16033	POWASSAN HOME HARDWARE							
110475	FIRE PROTECTION OFM 25-26 CREDIT					73 09-Jun-2026	09-Jun-2026	
1-4-0500-2240	Fire Prevention							-406.79
PUR16006	PUROLATOR COURIER LTD.							
565244874	POSTAGE					71 02-Jun-2026	02-Jun-2026	
1-4-0500-2135	Communications							9.42
TELUS	TELUS							
36297058JUNE	CELLULAR PHONES					75 17-Jun-2026	17-Jun-2026	
1-4-0500-2135	Communications							124.30
TOW20022	MUNICIPALITY OF EAST FERRIS							
3835	NFPA 1006 COMMERCIAL PASSENGER VEHICLE COURSE					75 17-Jun-2026	17-Jun-2026	
1-4-0500-2140	Training							452.00
VANDYCK	VANDYK WILL							
05.03.2026	"Z" AIR BRAKE COURSE					77 23-Jun-2026	23-Jun-2026	
1-4-0500-2192	Fire Department Per Diem							225.00
Department Totals :								3,102.47

DEPARTMENT 0700 Conservation Authority

CGI90523	CGIS CENTRE							
46113	Q2 2026 CONTRACTED SERVICES					71 02-Jun-2026	02-Jun-2026	
1-4-0700-2775	GIS							2,622.61
46204	Q3 2026 CONTRACTED SERVICES					71 02-Jun-2026	02-Jun-2026	
1-4-0700-2775	GIS							2,570.97
Department Totals :								5,193.58

DEPARTMENT 0800 Building Bylaw Enforcement

CGI90523	CGIS CENTRE							
46113	Q2 2026 CONTRACTED SERVICES					71 02-Jun-2026	02-Jun-2026	
1-4-0800-2420	Bldg. Insp. - Other Expenses							346.46
46204	Q3 2026 CONTRACTED SERVICES					71 02-Jun-2026	02-Jun-2026	
1-4-0800-2420	Bldg. Insp. - Other Expenses							346.46
Department Totals :								692.92

DEPARTMENT 1000 Other Protections**MIN13004** MINISTER OF FINANCE

TOWNSHIP OF CHISHOLM
Council/Board Report By Dept-(Computer)



AP5130Page : 4

Date : Jul 10, 2026Time : 1:37 pm

Cheque Print Date : 01-Jun-2026To 30-Jun-2026

Bank : 1 To 1

Class : All

Vendor : UNITED CH To YOUNG002
Batch : All
Department : All

Vendor Invoice	Vendor Name Description				Batch Invc Date	Invc Due Date	Amount
G.L. Account	CC1	CC2	CC3	GL Account Name			
DEPARTMENT 1000 Other Protections							
3928052609471	APRIL 2026 POLICING SERVICES				73 08-Jun-2026	08-Jun-2026	
1-4-1000-0050				Policing Costs			16,212.00
3929052610081	Q1 2026 LSR REVENUES				73 08-Jun-2026	08-Jun-2026	
1-4-1000-0050				Policing Costs			-496.58
TOW20022 MUNICIPALITY OF EAST FERRIS							
3776	2026 OAPSB MEMBERSHIP				81 29-Jun-2026	29-Jun-2026	
1-4-1000-0045				Police Services Board			635.01
Department Totals :							16,350.43

DEPARTMENT 1100 Public Works							
BMR01 BMR MANUFACTURING INC							
411643	SIGNAGE				77 23-Jun-2026	23-Jun-2026	
1-4-1100-3760				Signage			69.01
BRANDT BRANDT							
152002725	GRADER REPAIR				73 09-Jun-2026	09-Jun-2026	
1-4-1100-3212				Grader Parts and Repairs			2,095.09
BUSTED BUSTED KNUCKLE MOBILE SERVICE							
114	24 WESTERN STAR REPAIR				75 17-Jun-2026	17-Jun-2026	
1-4-1100-3222				Western Star 2024 Parts and Repairs			226.09
115	24 WESTERN STAR REPAIR				75 17-Jun-2026	17-Jun-2026	
1-4-1100-3222				Western Star 2024 Parts and Repairs			389.00
116	FREIGHTLINER SLACK ADJUSTER REPAIR				75 17-Jun-2026	17-Jun-2026	
1-4-1100-3272				Freighliner Parts and Repairs			276.00
COOPER COOPER EQUIPMENT RENTALS							
C87061836	SHOP SUPPLIES				75 17-Jun-2026	17-Jun-2026	
1-4-1100-3120				Materials & Shop Supplies			63.28
FREIGHT FREIGHTLINER NORTH BAY							
18912IN	EQUIPMENT SUPPLIES				75 17-Jun-2026	17-Jun-2026	
1-4-1100-3222				Western Star 2024 Parts and Repairs			83.44
1-4-1100-3272				Freighliner Parts and Repairs			360.27
GFPRESTON GF PRESTON							
IN10173	GRADER REPAIR				75 17-Jun-2026	17-Jun-2026	
1-4-1100-3212				Grader Parts and Repairs			941.41
IN10229	REPAIR				75 17-Jun-2026	17-Jun-2026	
1-4-1100-3282				Excavator Parts and Repairs			375.79
GRI90396 GRIFFITH BROS SERVICE CENTRE							
26-0625-253	TOW FROM 201 FOSSMILL TO BRAY MOTORS				81 29-Jun-2026	29-Jun-2026	
1-4-1100-3257				2019 GMC Parts and Repairs			363.97
GROU01 GROULX EQUIPMENT ASTORVILLE INC.							
62793	LAWN MOWER REPAIRS				75 17-Jun-2026	17-Jun-2026	
1-4-1100-3121				Small Equipment Repairs			330.98
HOSETECH HOSE TECHNOLOGY LTD							
225394	WESTERN STAR PARTS				81 29-Jun-2026	29-Jun-2026	
1-4-1100-3227				Western Star 2005 Parts and Repairs			76.31
HYD15001 HYDRO ONE							
9921JUNE2026	PUBLIC WORKS GARAGE HYDRO				77 23-Jun-2026	23-Jun-2026	

TOWNSHIP OF CHISHOLM
Council/Board Report By Dept-(Computer)



Vendor : UNITED CH To YOUNG002
Batch : All
Department : All

Vendor Invoice	Vendor Name Description				Batch Invc Date	Invc Due Date	Amount
G.L. Account	CC1	CC2	CC3	GL Account Name			
DEPARTMENT 1100				Public Works			
1-4-1100-3720				Garage - Hydro			302.68
JIM10008				MACEWEN PETROLEUM INC.			
37278				GASOLINE	71 02-Jun-2026	02-Jun-2026	
1-4-1100-3256				2019 GMC Fuel			493.52
1-4-1100-3261				RAM 2025 Fuel			587.53
1-4-1100-3121				Small Equipment Repairs			23.50
37279				CLEAR DIESEL	71 02-Jun-2026	02-Jun-2026	
1-4-1100-3226				Western Star 2005 Fuel			207.92
1-4-1100-3221				Western Star 2024 Fuel			545.77
1-4-1100-3271				Freightliner Fuel			337.86
37280				DYED DIESEL	71 02-Jun-2026	02-Jun-2026	
1-4-1100-3281				Excavator Fuel			202.75
1-4-1100-3241				Backhoe Fuel			155.96
1-4-1100-3211				Grader Fuel			1,185.30
1-4-1100-3275				Tractor Fuel			15.59
68115				GASOLINE	71 02-Jun-2026	02-Jun-2026	
1-4-1100-3121				Small Equipment Repairs			13.07
1-4-1100-3261				RAM 2025 Fuel			326.80
1-4-1100-3256				2019 GMC Fuel			274.52
68116				CLEAR DIESEL	71 02-Jun-2026	02-Jun-2026	
1-4-1100-3271				Freightliner Fuel			360.75
1-4-1100-3226				Western Star 2005 Fuel			222.00
1-4-1100-3221				Western Star 2024 Fuel			582.77
68117				DYED DIESEL	71 02-Jun-2026	02-Jun-2026	
1-4-1100-3281				Excavator Fuel			439.96
1-4-1100-3211				Grader Fuel			2,572.09
1-4-1100-3275				Tractor Fuel			33.85
1-4-1100-3241				Backhoe Fuel			338.43
MC				MCPAHON RANDY			
849				CLOTHING ALLOWANCE REIMBURSEMENT	77 23-Jun-2026	23-Jun-2026	
1-4-1100-3770				Boots and Clothing Allowance			125.92
MUSKA				MUSKOKA AUTO PARTS LIMITED			
28267/D				SHOP SUPPLIES	77 23-Jun-2026	23-Jun-2026	
1-4-1100-3120				Materials & Shop Supplies			59.75
OCPC001				OCP CONSTRUCTION SUPPLIES S INC			
PS-INV2605-38				DOWFLAKE CALCIUM	71 02-Jun-2026	02-Jun-2026	
1-4-1100-3117				Calcium			385.90
POL16043				POLLARD DISTRIBUTION INC			
12610				CALCIUM	73 08-Jun-2026	08-Jun-2026	
1-4-1100-3117				Calcium			13,765.37
12636				CALCIUM	75 17-Jun-2026	17-Jun-2026	
1-4-1100-3117				Calcium			13,938.89
POW16033				POWASSAN HOME HARDWARE			
110344				SHOP SUPPLIES	73 09-Jun-2026	09-Jun-2026	
1-4-1100-3120				Materials & Shop Supplies			56.45
111795				SIGN SUPPLIES	73 09-Jun-2026	09-Jun-2026	
1-4-1100-3760				Signage			202.09
111799				SIGN SUPPLIES	73 09-Jun-2026	09-Jun-2026	

TOWNSHIP OF CHISHOLM
Council/Board Report By Dept-(Computer)



AP5130Page : 6

Date : Jul 10, 2026Time : 1:37 pm

Cheque Print Date : 01-Jun-2026To 30-Jun-2026

Bank : 1 To 1

Class : All

Vendor : UNITED CH To YOUNG002
Batch : All
Department : All

Vendor Invoice	Vendor Name Description				Batch Invc Date	Invc Due Date	Amount
G.L. Account	CC1	CC2	CC3	GL Account Name			
DEPARTMENT 1100				Public Works			
1-4-1100-3760				Signage			36.15
112698	SHOP SUPPLIES				77 23-Jun-2026	23-Jun-2026	
1-4-1100-3120				Materials & Shop Supplies			142.92
112732	SIGNAGE				77 23-Jun-2026	23-Jun-2026	
1-4-1100-3760				Signage			72.31
REL18043	RELIANCE HOME COMFORT						
MAY2026	WATER HEATER RENTAL				71 02-Jun-2026	02-Jun-2026	
1-4-1100-3160				Garage Building Maintenance			61.12
SIGNCRAFT	SIGNCRAFT CANADA INC.						
3739	SIGNAGE				81 29-Jun-2026	29-Jun-2026	
1-4-1100-3120				Materials & Shop Supplies			293.80
SLING01	SLING CHOKER SAFETY AND RIGGING SUPPLIES						
116596	SUPPLIES				73 08-Jun-2026	08-Jun-2026	
1-4-1100-3770				Boots and Clothing Allowance			72.97
1-4-1100-3765				Health & Safety			368.61
116915	SUPPLIES				77 23-Jun-2026	23-Jun-2026	
1-4-1100-3765				Health & Safety			263.97
1-4-1100-3120				Materials & Shop Supplies			253.62
2-4-1100-4407				Bridge Deck			643.90
SPE19001	SPECTRUM TELECOM GROUP LTD.						
C1315233	AIR TIME				71 02-Jun-2026	02-Jun-2026	
1-4-1100-3765				Health & Safety			412.45
SUNLIF01	SUN LIFE ASSURANCE COMPANY OF CANADA						
JULY2026	JULY 2026 GROUP INSURANCE PREMIUM				81 29-Jun-2026	29-Jun-2026	
1-4-1100-3660				Benefits - Group Insurance			1,848.25
TOROMONT	TOROMONT CAT						
WO901153170	BACKHOE MONTHLY MAINTENANCE				81 29-Jun-2026	29-Jun-2026	
1-4-1100-3241				Backhoe Fuel			119.81
Department Totals :							47,997.51

DEPARTMENT 1300				Environmental			
BEATTY	BEATTY PRINTING						
62726	LANDFILL BOOKLETS				71 02-Jun-2026	02-Jun-2026	
1-4-1300-4510				Site Expenditures			203.40
BEL02005	BELL MOBILITY CELLULAR						
524933209JUN	CELLULAR PHONE				73 08-Jun-2026	08-Jun-2026	
1-4-1300-4510				Site Expenditures			119.22
KNI11011	KNIGHT PIESOLD						
19558	LANDFILL MONITORING & REPORTING MAY 2026				77 23-Jun-2026	23-Jun-2026	
1-4-1300-4510				Site Expenditures			879.50
MOORE O2	MOORE PROPANE LIMITED						
165015902	201 FOSSMILL PROPANE				77 23-Jun-2026	23-Jun-2026	
1-4-1300-4510				Site Expenditures			108.80
POW16033	POWASSAN HOME HARDWARE						
112244	SUPPLIES				73 09-Jun-2026	09-Jun-2026	
1-4-1300-4510				Site Expenditures			431.93

Council/Board Report By Dept-(Computer)



AP5130

Page : 7

Date : Jul 10, 2026

Time : 1:37 pm

Vendor : UNITED CH To YOUNG002

Batch : All

Department : All

Cheque Print Date : 01-Jun-2026 To 30-Jun-2026

Bank : 1 To 1

Class : All

Vendor Invoice	Vendor Name Description					Batch Invc Date	Invc Due Date	
G.L. Account	CC1	CC2	CC3	GL Account Name				Amount

DEPARTMENT 1300 Environmental

Department Totals : 1,742.85

DEPARTMENT 1500 Social Services

NIP14003 NIPISSING DISTRICT SOCIAL SERVICES BOARD

2026-0119 JUNE 2026 MONTHLY LEVY

71 02-Jun-2026 02-Jun-2026

1-4-1500-6110 General Assistance

28,455.88

Department Totals : 28,455.88

DEPARTMENT 1700 Parks & Recreation

HYD15001 HYDRO ONE

1358JUNE2026 TENNIS CRT HYDRO

77 23-Jun-2026 23-Jun-2026

1-4-1700-1115 Tennis Court

27.37

3665JUNE2026 BEACH COTTAGE HYDRO

81 29-Jun-2026 29-Jun-2026

1-4-1700-1110 Parks Expenses

36.62

Department Totals : 63.99

DEPARTMENT 1800 Recreation Programs

MCISAAC MCISAAC MONIQUE

02119 REC & OFFICE SUPPLIES REIMBURSEMENT

77 23-Jun-2026 23-Jun-2026

1-4-1800-1310 Recreation Programs and Events

23.70

06.12.2026 REC SUPPLIES AND POSTAGE REIMBURSEMENT

75 17-Jun-2026 17-Jun-2026

1-4-1800-1310 Recreation Programs and Events

110.30

Department Totals : 134.00

DEPARTMENT 2000 Planning & Development

BAYLISS BAYLISS LARRY

MV2025-01 2025 PLANNING DEPOSIT REIMBURSEMENT

73 09-Jun-2026 09-Jun-2026

1-4-2000-1110 Planning Expenses

100.00

BELLIVEAU BELLIVEAU MICHELLE

2025-04 2025 PLANNING DEPOSIT REIMBURSEMENT, 3081 MEMORIAL PARK DRIVE

73 08-Jun-2026 08-Jun-2026

1-4-2000-1110 Planning Expenses

350.00

CAN03059 CANADIAN UNION OF PUBLIC EMPLOYEES

MAY2026 MAY 2026 UNION DUES REMITTANCE

71 02-Jun-2026 02-Jun-2026

1-2-2000-3336 Deductions Payable - Union Dues

501.27

JLRICHARDS JL RICHARDS AND ASSOC

135483 OP PROJECT INITIATION & DRAFT BACKGROUND REPORT

75 17-Jun-2026 17-Jun-2026

1-4-2000-1321 Plan OP Expenses

2,921.15

LOXTON LOXTON BETTY ANN

2025-05.06.07 2025 PLANNING DEPOSIT REIMBURSEMENT

73 08-Jun-2026 08-Jun-2026

1-4-2000-1110 Planning Expenses

1,350.00

MCCHARLES MCCHARLES BRIAN

06.02.2026 CONSENT 2024-03 DEPOSIT REIMBURSEMENT

71 02-Jun-2026 02-Jun-2026

1-4-2000-1110 Planning Expenses

350.00

OBRIEN O'BRIEN HEIDRUN

06.02.2026 CONSENT 2024-09 DEPOSIT REIMBURSEMENT

71 02-Jun-2026 02-Jun-2026

Council/Board Report By Dept-(Computer)



Time : 1:37 pm

Class : All

Computer Paid Total : 236,832.69

Total Unpaid for Approval :	0.00
Total Manually Paid for Approval :	0.00
Total Computer Paid for Approval :	236,832.69
Total EFT Paid for Approval :	0.00
Grand Total ITEMS for Approval :	<u>236,832.69</u>

Payroll - June 2026

(2 payrolls)

Administration		\$ 13,388.28
Council		\$ 2,393.23
Fire Department		\$ 849.29
Public Works Department:	Full-time	\$ 17,954.27
	Part-time and Landfill	\$ 1,746.98
TOTAL		\$ 36,332.05

Key information	Details
A. Title	Chisholm Twp. Declared Emergency Flooding Event April 2026.
B. Date submitted	July 9, 2026
C. Contributors	- Chisholm Twp. Mayor, CAO, Office assistant, Public Works Supervisor, Fire Chief/CEMC, ACEMC - CAO – Lesley Marshall - Lesley Marshall - l.marshall@chisholm.ca
D. Approved by	
E. Description of emergency event	- Time period – April 14-23rd 2026. EOC convened and State of Emergency declared 16 April-23rd April 2026. - Location(s) - Chisholm Township, Island view Rd, Beach Rd, Chiswick Line, Memorial Park Rd, Maple Road, Mallard Haven. - Nature of emergency – Widespread Flooding, Road Closures and road washouts. - Timeline / chronology - A flood watch was issued by NBMCA 3rd April 2026, upgraded to Flood Warning 14 April 2026. EOCG was convened and a state of emergency was declared for the Township of Chisholm 16th April. Severe flooding was occurring in the Municipality with approximately ¼ of the impacted area underwater. Flooding was affecting roads and critical services as water levels continue to rise, with people isolated in homes and cottages. State of Emergency rescinded 23rd April.
F. Roles and responsibilities	- Township Public Works repairing roads, monitoring flooding, some sandbagging and shuttle service (nurses, residents) through flooded areas. - Fire Dept. conducting wellness checks, preparing for emergency response. - Administration in touch with OPP, EMS, school buses, other services, public messaging.
G. Key activities	Flood monitoring as per Emergency Plan began 4th April. Public safety messaging before and during flood period.

Key information	Details
	• Road repair/closure/monitoring, materials ordered. • Control Group and EOC activated. Contact and survey of residents, road associations, etc. emergency agencies, etc. • Key recovery activities and timing: Public Works - assessing and repairing roads and culverts, liaison with outside agencies, follow up with affected residents, • Key mitigation work being planned: Completion of road repairs.
H. Description of debrief process	• How was information for this report gathered? The Emergency Operations Control Group scheduled a meeting to perform n after-action review to discuss the event and gather all the information from the participating contributors.
I. Successes	You may wish to structure content under sections I and J by theme. Themes will be determined by the authors of the report, depending on the nature of the event. Examples of themes seen in previous After-action Reports include but are not limited to: • emergency preparedness / readiness – Previous Control Group Exercises and Training, Public and media communications went well. Early surveys and assessment helped us keep ahead of issues. EOC operated well. • Human resources/capacity – Public Works and Admin ran at or near capacity (heavy load on Ops Manager.) Extra staffing for admin and weekend coverage. • Funding – Major impact on budget; applying for disaster relief. • Technology and equipment - Deployment of drone and available public works equipment. • Security – Equipment and resources accounted for and maintained. • Collaboration between organizations – Communication between township and other agencies (OPP, EMS.) • Public communications – Established good contact with effected residents around lake, messaging through Facebook, Media, survey by Fire Dept. • Surge support – generally not required except support for Public Works repairs and aggregate.

Key information	Details
	• Data and information management – Good support from Admin, contacts from residents, surveys by FD and PW. (Were able to use Wellness Check system from 2019 flooding.) • Decision making processes – Good collaboration between township Control Group and outside organizations (PEOC), Declaration, submission, general notifications, advising council, recording minutes. • Service and policy gaps – FD has no protocol for flood response.
J. Challenges	Prompting questions to consider: • What went wrong? How and why? Hard for PW to keep up with pace of road closures during initial flood. Drivers ignoring closed roads. Emergency Plan fax numbers no longer in use. Wellness Check information should be standardized. Need more formal communication to Control Group from CEMC to note Emergency flooding plan is being enacted.
K. Cultural relevance	Wellness Check focused on residents most at need (mobility and health issues, flooded wells, homes at risk of flooding.) Public Works assisted people who needed health care service or couldn't place their own sandbags.
L. Recommendations / Next steps	Prompting questions to consider: • What changes might lead to better results in the future? • What could be done now to improve the current situation? • What requires attention and resources? • Who is responsible for making recommended changes (e.g. who are recommendations being made to?) • Is a strength-based approach and language used throughout?
M. Appendices	Attach copies of any other relevant reports or supporting materials

Action Items

(Using a chart, specify who will lead each task, the priority of the task, target date for completion, etc. Determine if and when follow up meetings are required. Tip for organization: if using themes to organize action items, create one chart for each theme).

Priority	Observation (Identified strength or challenge)	Recommended improvements or actions	Corrective action	Lead (staff person, committee, etc.)	Follow up meeting date	Target date for completion	Actual date completed
	Road Closures being ignored	More signs(?) Public messaging about legal and insurance concerns when driving on closed roads, and damage to flooded roads.		Public Works, Admin.	November 2026		
	Need formal alert to Control Group when Flood Watch issued.	CEMC will issue formal alert, ensure Control Group members confirm.	CEMC implement policy.	CEMC			
	Log Books, IMS recording procedures.	Issue IMS log books and note-taking procedures from EMO	Information Officer taking note-taking course	Information Officer			
	Develop protocol re: flood response for FD	Fire Chief will consult with other departments.	Fire Chief				
	Second flood in a decade, likely to reoccur in future	Homeowners and cottagers should consider flood mitigation on own properties and private roads.					
	Natural flood mitigation	Maintain existing wetlands					

Tax Arrears Report

[illegible]

	Jan 31/21	#	Feb 28/21	#	Mar 31/21	#	Apr 30/21	#	May 31/21	#	Jun 30/21	#	July 31/21	#	Aug 31/21	#	Sept 30/21	#	Oct 31/21	#	Nov 30/21	#	Dec 31/21	
2021																								
2020	205,538	154	182,943	145	160,692	126	136,366	102	125,629	91	106,645	79	93,324	70	79,898	64	75,763	60	67,248	55	64,088	52	58,264	49
2019	44,796	39	35,361	27	31,925	24	15,760	13	15,076	9	11,809	8	8,673	6	5206	3	5206	3	4419	2	4419	2	4419	2
2018	123	2	123	2	123	2	123	2	123	2	123	2	45	1	0	0	0	0	0	0	0	0	0	0
	\$ 264,976		\$ 218,427		\$192,740		\$152,249		\$140,828		\$118,577		\$102,042		\$85,104		\$80,969		\$71,667		\$68,507		\$62,683	

	Jan 31/22	#	Feb 28/22	#	Mar 31/22	#	Apr 30/22	#	May 31/22	#	Jun 30/22	#	July 31/22	#	Aug 31/22	#	Sept 30/22	#	Oct 31/22	#	Nov 30/22	#	Dec 31/22	
2022																								
2020	144,621	134	118,177	126	101,793	99	87,720	84	75,567	73	70,389	69	59,651	61	61592	61	51836	55	47574	52	40035	47	32910	40
2019	47,103	37	25,589	24	22,036	21	13,922	19	7,926	12	6,702	11	3,988	7	6263	7	5318	7	5318	7	5250	7	5250	7
	4,419	2	4,419	2	4419	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	\$ 196,143		\$ 148,185		\$128,248		\$101,642		\$83,493		\$77,091		\$63,639		\$67,855		\$57,154		\$52,892		\$45,285		\$38,160	

	Jan 31/23	#	Feb 28/23	#	Mar 31/23	#	Apr 30/23	#	May 31/23	#	Jun 30/23	#	July 31/23	#	Aug 31/23	#	Sept 30/23	#	Oct 31/23	#	Nov 30/23	#	Dec 31/23	#
2023																								
2022	136,619	139	122,633	126	107,500	108	87,490	94	77,228	80	68,321	71	65,212	64	60,929	57	45,859	49	44,780	45	38,255	39	37,124	38
2021	22,795	29	20,827	21	17,408	15	14,579	14	8,527	5	4,261	3	0	0	0	0	0	0	0	0	0	0	0	0
2020	4,589	6	4,589	6	4,589	6	2319	5	1935	3	1936	3	0	0	0	0	0	0	0	0	0	0	0	0
	\$ 164,003		\$ 148,049		\$129,497		\$104,388		\$87,690		\$74,518		\$65,212		\$60,929		\$45,859		\$44,780		\$38,255		\$37,124	

	Jan 31/24	#	Feb 29/24	#	Mar 31/24	#	Apr 30/24	#	May 31/24	#	Jun 30/24	#	July 31/24	#	Aug 31/24	#	Sept 30/24	#	Oct 31/24	#	Nov 30/24	#	Dec 31/24	
2024																								
2023	189,113	156	164,770	133	138,503	112	119,654	96	113,424	93	106,322	86	93,690	78	85,656	70	76,726	58	71,648	54	62,754	49	56,968	46
2022	31,795	32	20,362	21	14,699	16	9,949	12	9,365	11	8,877	11	7,321	9	6,995	8	3,642	6	3,350	5	1,133	3	1,133	3
2021	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	\$ 220,908		\$ 185,131		\$153,203		\$129,603		\$122,789		\$115,199		\$101,011		\$92,651		\$80,368		\$74,998		\$63,887		\$58,101	

	Jan 31/25	#	Feb 29/25	#	Mar 31/25	#	Apr 30/25	#	May 31/25	#	Jun 30/25	#	July 31/25	#	Aug 31/25	#	Sept 30/25	#	Oct 31/25	#	Nov 30/25	#	Dec 31/25	
2025																								
2024	192,009	191	172,057	165	145,287	114	128,249	103	121,436	96	104,776	89	86,316	79	75,876	71	63,805	61	60,290	60	567,121	55	515,09	53
2023	48,596	36	36,510	27	28,211	17	24,439	15	17,776	7	8,299	3	3,264	2	3264	2	227	1	227	1	227	1	227	1
2022	407	3	217	2	206	1	206	1	206	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	\$ 241,012		\$ 208,784		\$173,704		\$152,894		\$139,418		\$113,075		\$89,580		\$79,140		\$64,032		\$60,517		\$567,348		\$51,736	

[illegible]



TOWNSHIP OF CHISHOLM COMMITTEE OF ADJUSTMENT

2847 Chiswick Line, R.R. # 4

Powassan, Ontario, P0H 1Z0

Phone (705) 724-3526 Fax (705) 724-5099

info@chisholm.ca

Gail Degagne, Mayor

Lesley Marshall, CAO Clerk-Treasurer

MINUTES

COMMITTEE OF ADJUSTMENT MEETING

TUESDAY, JULY 7, 2026 – 7:00 P.M.

“We respectfully acknowledge that we are on the traditional territory of the Anishinaabe Peoples, in the Robinson-Huron and Williams Treaties areas. We wish to acknowledge the long history of First Nations and Metis Peoples in Ontario and show respect to the neighbouring Indigenous communities. We offer our gratitude for their care for, and teachings about, our earth and our relations. May we continue to honor these teachings.”

1. CALL TO ORDER

The meeting was called to order by Chairperson Mayor Gail Degagne at 7:05 p.m., along with Councillor Claire Riley, Nunzio Scarfone and committee member Chris Frappier, and Don Butterworth. Staff present was Admin Assistant, Jessica Laberge. There were 3 of the applicants were present in person.

2. DECLARATION OF PECUNIARY INTEREST - None

3. APPROVAL OF AGENDA

Resolution 2026-13 (COA)

Chris Frappier and Don Butterworth: Be it resolved that the *Agenda* for this meeting be approved as presented. **‘Carried’**

4. APPROVAL OF MINUTES – June 2, 2026

Resolution 2026-14 (COA)

Nunzio Scarfone and Claire Riley: Be it resolved that the *Minutes* of the June 2, 2026 Committee of Adjustment meeting be adopted as amended and circulated. **‘Carried’**

5. CONSIDER THE FOLLOWING SEVERANCE APPLICATION

(a) File # 2026-02–Troyer – Con. 10 Lot 18

Chairperson confirmed with Secretary that notices had been sent in accordance with Planning Act regulations. Secretary reported that a letter dated June 24, 2026, was received from the Conservation Authority and the following comments were made:

- The NBMCA reviewed the application based on Section 5.2 of the 2024 PPS, Ontario Regulation 41/24 Prohibited Activities, Exemptions, and Permits, as per Section 28.1 of the Conservation Authorities Act and as a Source Protection Authority under the Clean Water Act.
- There appears to be an unnamed watercourse or drainage channel on the property. A Section 28 permit may be required prior to site development and pre-consultation is recommended prior to site development.
- The proposed severed lot has a home serviced by an existing septic system.
- The NBMCA is satisfied that there is adequate space to accommodate a sewage system in accordance with O. Reg 203/24 of the OBC for a three-bedroom dwelling on the retained lands.
- The subject lands are within an area of Highly Vulnerable Aquifers (HVA) and partially within a Significant Groundwater Recharge Area (SGRA) and Intake Protection Zone 3 and the Issue Contributing Area for Callander.
- The NBMCA is satisfied that the application is consistent with the policies as set out in Section 5.2 of the PPS and have no objections.

Resolution 2026-15 (COA)

Claire Riley and Nunzio Scarfone: Be it resolved that the consent application from Paul Goodridge on behalf of Atlee and Lizzie Troyer to sever one rural lot from CON 10 LOT 18 PCL 12497 12496 NIP, in the Township of Chisholm, District of Nipissing, be approved subject to the following conditions which must be fulfilled within two years from the date of the Committee’s Notice of Decision letter. These conditions must be fulfilled prior to the granting of consent.

1. That this approval applies to the creation of one rural lot, approximately 163.60 meters by 130.6 meters being approximately 2.14 Hectares, and retain lands being approximately 38.3 Hectares.
2. That a Zoning Amendment be applied for and finalized along with a site plan agreement for the operation of Algonquin Pallets.
3. That the following documents be provided for the transaction described in Condition No. 1:
 - (a) That a signed Acknowledgement and Direction Consent and Draft Electronic Transfer setting out the entire legal description of the parcel in question be submitted to the Clerk-Treasurer or Alternate of the Township for the issuance of a Certificate of Consent.
 - (b) A reference plan of survey, which bears the land Registry Office registration number and signature as evidence of its deposit therein, illustrating the parcel to which the consent approval relates, unless it is not required by the Land Titles Office.
4. That any traveled road, situated on the subject lands be transferred to the Township for road purposes, and that the survey confirm that the travelled road for access is fully contained on the road allowance.
5. That the applicant pay any planning consultant fees incurred by the Township in processing the application, if any.
6. That all property taxes are paid up to date.

NOTES:

- The NBMCA reviewed the application based on Section 5.2 of the 2024 PPS, Ontario Regulation 41/24 Prohibited Activities, Exemptions, and Permits, as per Section 28.1 of the Conservation Authorities Act and as a Source Protection Authority under the Clean Water Act.
- There appears to be an unnamed watercourse or drainage channel on the property. A Section 28 permit may be required prior to site development and pre-consultation is recommended prior to site development
- The proposed severed lot has a home serviced by an existing septic system.
- The NBMCA is satisfied that there is adequate space to accommodate a sewage system in accordance with O. Reg 203/24 of the OBC for a three-bedroom dwelling on the retained lands.
- The subject lands are within an area of Highly Vulnerable Aquifers (HVA) and partially within a Significant Groundwater Recharge Area (SGRA) and Intake Protection Zone 3 and the Issue Contributing Area for Callander.
- The NBMCA is satisfied that the application is consistent with the policies as set out in Section 5.2 of the PPS and have no objections.

‘Carried’

6. Adjournment

Resolution 2026-16 (COA)

Chris Frappier and Nunzio Scarfone: Be it resolved that this meeting now adjourn.

‘Carried’

Mayor, Gail Degagne

Secretary, Lesley Marshall

CASSELLHOLME
BOARD OF MANAGEMENT MEETING
THURSDAY, MAY 28, 2026

CASSELLHOLME
Compassionate care for life's journey.

MINUTES

Date: Thursday, May 28, 2026

Location: Cassellholme Auditorium

Board Members: Dave Mendicino, Chair
Michelle Lahaye
James (Jim) Bruce
Peter Chirico
Robert Corriveau
Gary Gardiner

Staff: Angie Punnett, Administrator
Camille Bigras, QI Director
Billy Brooks, CFO
Tiffany Chapman, Secretary
Anita Brisson, Project Manager

Regrets: Mac Bain

Guests: Larry, Jamie
Zoom: Don Gracey, Jason, Johanne B
Will K (Bay Today)

	ITEM	ACTION
A.	CALL TO ORDER	
	MEETING RECORDED <i>"Moved by Michelle Lahaye and seconded by Robert Corriveau that the meeting be called to order at 3:01p.m."</i> Res. #065-26	<u>Carried</u>
B.	ROLL CALL	
	As noted above	
	1. Approval of Agenda	
	8.2 Deferred to next meeting <i>"Moved by Peter Chirico and seconded by Robert Corriveau the Board approved the Agenda for this meeting, as amended."</i> Res. #066-26	<u>Carried</u>
	2. Conflict of Interest	
	<i>"Moved by Jim Bruce and seconded by Michelle Lahaye that no Board Members present have declared a conflict of interest."</i> Res. #067-26	<u>Carried</u>
	3. Approval of Minutes	
	3.1 Approval of the Minutes of the Annual General Meeting held on April 29, 2026 <i>"Moved by Rpbert Corriveau and seconded by Peter Chirico that the minutes of the Annual General Meeting, held on April 29, 2026, be adopted as presented."</i> Res. #068-26	<u>Carried</u>

	3.2 Approval of the Minutes of the Regular Board Meeting held on April 29, 2026 <i>"Moved by Michelle Lahaye and seconded by Jim Bruce that the minutes of the Regular Board Meeting, held on April 29, 2026, be adopted as presented."</i> Res. #069-26 <u>Carried</u>	
4. New Business		
	4.1 Presentation from Don Gracey – Member Municipalities Don Gracey of CG Group has been appointed to represent as the spokesperson for Group of Four Municipalities (Calvin, Mattawa, Mattawa, Papineau-Cameron) Group of Four Municipalities looking to exit Don made presentation regarding exit strategy for the Group of 4 (does not include South Algonquin) Motion from November 25, 2021 – To Rescind Motion January 24, 2019 4.2 Feasibility Study BDO – Reserves (Motion) 50,000 from reserves for BDO Study Same board as C.A. set up on behalf of C.H 2021/2022 work done by C.H staff – invoiced Request to obtain additional information and a financial report on all interactions <i>"Moved by Peter Chirico and seconded by Jim Bruce that as detailed in the Cassellholme Board Meeting of May 28/26 – Cassellholme paid for the feasibility study to set up Castle Arms Management Inc. In light of changes to municipal representation on Castle Arms & CAMS the board requests a financial report on all financial interactions between Cassellholme and CAMS. Also, please provide any and all documentation including legal, corporate registrations and agreements between Cassellholme & CAMS"</i> Res. #070-26 <u>Carried</u>	
5. Redevelopment		
	5.1 Construction Update Piling to continue until No issues/concerns reported at this time	
6. Operations		
	6.1 Operations Update RPN/RN Staffing challenges – budget for Agency staffing noted Directing more focus on Palliation/End of Life Care in the home New Online Training platform being implemented 6.2 Budget Vision (2) (Motion) <i>"Moved by Peter Chirico and seconded by Robert Corriveau that the Board approve the 2026 Budget revision as presented."</i> Res. #071-26 <u>Carried</u> 6.3 Financial Report – Q1 (Motion) <i>"Moved by Michelle Lahaye and seconded by Gary Gardiner that the board approve the year-to-date Long Term Care operating budget-to-actual results for the period ending March 31st, 2026. (Corresponds to Page 7-9)"</i> Res. #072-26 <u>Carried</u>	

	<i>"Moved by Peter Chirico and seconded by Jim Bruce that the board approve the redevelopment capital budget-to-actual results from commencement to March 31st, 2026, and forecasted capital levy estimates. The estimates and underlying model will be shared with all member municipalities. (Corresponds to Pages 10-11) – which includes the breakdown between original capital budget plus interest costs."</i> Res. #073-26 <u>Carried</u> <i>"Moved by Gary Gardiner and seconded by Robert Corriveau that the board approve the Community Support Services budget-to-actual results for the period of April 1st, 2025 to March 31st, 2026. (Corresponds to Pages 12-13)"</i> Res. #074-26 <u>Carried</u> 6.4 Quality Quality Committee Planning – reestablish committee Goals RNAO best practices September to audit education calendar Monthly newsletters & town hall meetings planned	
7. Finance and Governance Policy Review		
	7.1 Expenses Policy (Motion) Expenses Policy reviewed and ready for approval <i>"Moved by Jim Bruce and seconded by Peter Chirico that the board approve the Expense Policy as presented with modifications to 7.06 e (i)"</i> Res. #075-26 <u>Carried</u> 7.2 Insurance Policy Insurance Policy draft reviewed	
8. In-Camera		
	Guests/Anita left the meeting & Zoom Meeting Ended <i>"Moved by Gary Gardiner and seconded by Robert Corriveau that the Board proceed to an In-Camera session at 4:28 p.m."</i> Res. #076-26 <u>Carried</u> 8.1 Approval of the In-Camera Minutes – dated April 29, 2026 In-Camera Motion – Res. #77-26 8.2 Redevelopment – Legal Matter 1 8.3 Redevelopment – Legal Matter 2 In-Camera Motion – Res. #78-26 In-Camera Motion – Res. #79-26 8.4 Governance – Legal Matter <i>"Moved by Robert Corriveau and seconded by Gary Gardiner that the Board approve the In-Camera Session to be adjourned at 5:11p.m."</i> Res. #080-26 <u>Carried</u>	

C. CORRESPONDENCE		
	Ministry Inspection Report – May 5, 2026 Cassellholme Newsletter	
D. REQUEST FOR FUTURE AGENDA ITEMS		
E. DATE OF NEXT MEETING		
	Thursday, June 25, 2026 – Cassellholme Auditorium – 3:00 p.m.	
F. ADJOURNMENT		
	<i>“Moved by Peter Chirico and seconded by Jim Bruce that the meeting be adjourned at 5:12p.m.”</i>	
	Res. #081-26	<u>Carried</u>

Secretary

Chairman

May 22, 2026

Subject: Cassellholme Redevelopment Update – May 2026

CONSTRUCTION OVERVIEW

Phase 00 - Work complete.
Phase 1-A – Work complete
Phase 1-B - Work complete
Phase 2 – In Progress

SCHEDULE STATUS

Trending on time as per Phase 2 schedule, included with this report and is updated to reflect the Phase 2 start date of December 3, 2025. Refer to additional notes provided within the schedule.

PHASE 1-B

- There is some warranty millwork that is planned for June

PHASE 2

- Pile installation ongoing till end of June; a total of 254 piles with roughly ½ include splicing
- Capping has commenced
- Chamber beam testing to commence mid June - August

Transition Planning Highlights - An updated summary is attached for reference.

Change Order Log - Please see the attached

Budget Update – To be provided separately

Change Order Log -Feb 16 2026															
Person	RFE	PC	CD	SI	RFI	CO	Work Description	Reason	Status	Date Issued	Quote Sent	Approval Date	Quoted	Approved	Contract Time (days)
1	1			1		1	Millwork revisions/clarifications	Coordination	Approved	18-Feb-22	17-Mar-22	28-Mar-22	\$34,553.53	\$34,553.53	
2	2	1				2	Emergency Switchboard revisions	Coordination	Approved	17-Feb-22	17-Mar-22	28-Mar-22	\$4,919.20	\$4,919.20	
3	3					2	Increase Builders Risk Insurance to include Soft Costs	Tender Requirement	Approved	30-Mar-22	30-Mar-22	05-Apr-22	\$29,846.88	\$29,846.88	
4	4					2	Cost associated to add Wrap Up Insurance Policy	Tender Requirement	Approved	30-Mar-22	30-Mar-22	05-Apr-22	\$282,579.86	\$282,579.86	
5	5R1	2				2	Door revisions	Coordination	Approved	15-Mar-22	07-Apr-22	06-May-22	\$4,677.20	\$4,677.20	
6	6	3				2	Washroom Accessories Revisions	Coordination	Approved	28-Mar-22	22-Apr-22	25-Apr-22	\$863.50	\$863.50	
7	7	9					Removal existing foundations (Unit rate only - see RFE 16)	Cancelled	Cancelled	21-Apr-22	25-Apr-22				
8	8	16				6	Provide new water valve at property line	AHJ	Approved	05-May-22	06-May-22	06-May-22	\$8,607.50	\$8,607.50	
9	9	4				41	North wing door revisions	Coordination	Approved	28-Mar-22	16-Jan-23	19-Jan-23	\$3,756.50	\$3,756.50	
10	10	5				7	Elevator pit lighting revisions	AHJ	Approved	29-Mar-22	09-May-22	16-May-22	(\$1,361.00)	(\$1,361.00)	
11	11	6				8	Transformer modifications	Cost Saving	Approved	07-Apr-22	09-May-22	27-May-22	(\$6,000.00)	(\$6,000.00)	
12	12 R1					9	Millwork edging revisions & Drawer modifications (per email April 25, 2022)	Cost Saving	Approved	N/A		19-May-22	(\$11,906.00)	(\$11,906.00)	
13	13						CANCELLED: Drawer modifications (SEE RFE 12R1)	Cancelled	Cancelled	N/A		09-May-22			
14	14	17				12	Temporary Hydrant at North Wing	AHJ	Approved	12-Apr-22	16-May-22	01-Jun-22	\$5,585.25	\$5,585.25	
15	15R2	7R1				36	Phase 1 temporary door revisions and hardware coordination	Coordination	Approved	02-Dec-22	06-Dec-22	10-Jan-22	\$4,539.70	\$4,539.70	
16	16R2	9				15	Removal of existing foundations	Site Condition	Approved	21-Apr-22	20-May-22	27-Jun-22	\$70,326.38	\$70,326.38	
17	17	11				11	Hardware revisions to Door V101	Coordination	Approved	27-Apr-22	19-May-22	01-Jun-22	\$6,046.70	\$6,046.70	
18	18R2	18				14	Revise pipe material storm main tee at Olive St.	Site Condition	Approved	13-May-22	20-May-22	29-Jun-22	\$7,885.44	\$7,885.44	
19	19	12				10	Temporary lighting in courtyard parking	Health & Safety	Approved	27-Apr-22	25-May-22	01-Jun-22	\$15,888.40	\$15,888.40	
20	20R1	8				13	Add card reader control for rear doors on elevators 1024 & 1025	Design Improvement	Approved	25-Apr-22	30-May-22	10-Jun-22	\$1,512.50	\$1,512.50	
21	21R1					16	Temporary Door Hardware supplied by Owner's Security Provider	Schedule Change	Approved	22-Jun-22	08-Jul-22	22-Jul-22	(\$6,650.00)	(\$6,650.00)	
22	22	23					Investigate/repair storm line blockage near property line at Olive St.	Site Condition	Cancelled	23-Jun-22	06-Jul-22				
23	23R2			19R1		17 R	Corrections and revisions to parking lot line in temporary and east parking areas	Owner Requested	Approved	16-Aug-22	15-Sep-22	22-Sep-22	\$3,454.00	\$3,454.00	
24	24R4	22R1				27	Provide temporary power feed to east parking lot lighting	Coordination	Approved	19-Aug-22	24-Oct-22	27-Oct-22	(\$8,416.88)	(\$8,416.88)	
25	25R1	25R1				18	Revision to waterline connections to existing building - Revised	Site Condition	Approved	03-Aug-22	05-Aug-22	11-Aug-22	\$42,426.23	\$42,426.23	
26	26	20				19	Revision to electrical panel E-1-C	Coordination	Approved	02-Jun-22	09-Aug-22	11-Aug-22	\$6,702.30	\$6,702.30	
27	27R1	19R1				23	Revise acoustic ceiling tile materials	Cost Saving	Approved	15-Sep-22	28-Sep-22	05-Oct-22	(\$66,054.48)	(\$66,054.48)	
28	28			23		20	Pile Rock Points	Contractor Requested	Approved	03-Aug-22	12-Aug-22	12-Aug-22	\$98,826.40	\$98,826.40	
29	29R3	28				33	Revision to Phase 1 & 2 sanitary and storm connections at grade beams	Coordination	Approved	03-Aug-22	09-Nov-22	22-Nov-22	\$21,724.63	\$21,724.63	
30	30	26				21	Revision to under-slab plumbing and inverts	Coordination	Approved	26-Jul-22	18-Aug-22	22-Sep-22	\$15,196.50	\$15,196.50	
31	31	10				40	Revision to the fire and combination fire/smoke dampers	AHJ	Approved	26-Apr-22	15-Sep-22	26-Jan-23	\$134,858.85	\$134,858.85	
32	32R1	14					Door frame material revisions along corridor 1165	Design Improvement	Not Accepted	31-Aug-22	31-Aug-22				
33	33					24	Revised wood frame design for Jams	Cost Saving	Approved	09-Sep-22	28-Sep-22	05-Oct-22	(\$12,750.00)	(\$12,750.00)	
34	34R4	21R3				29	Provide new grounding loop for new building service	AHJ	Approved	22-Aug-22	28-Oct-22	08-Nov-22	\$77,892.15	\$77,892.15	
35	35R3	27R2				35	Delete deck mounted soap dispensers	Owner Requested	Approved	21-Nov-22	05-Dec-22	10-Jan-22	(\$4,081.00)	(\$4,081.00)	
36	36R4	15R				117	Door hardware revisions to door 1147a	Coordination	Pending	12-Oct-22	18-Apr-24	29-Apr-24	\$10,606.20	\$10,606.20	
37	37	13R				31	Janitor room door revisions	Coordination	Approved	19-Sep-22	19-Sep-22	10-Nov-22	\$4,785.00	\$4,785.00	
38	38	29				22	Existing Service Plug Requirement	AHJ	Approved	31-Aug-22	23-Sep-22	10-Oct-22	\$2,414.10	\$2,414.10	
41	41	24R1				32	Provide grilles on type 'O' fin radiation in trench in Auditorium 1005	Coordination	Approved	22-Sep-22	17-Oct-22	15-Nov-22	\$23,009.80	\$23,009.80	
		30					After hours paving of East Parking Lot	Owner Requested	Cancelled	16-Sep-22					
39	39	31					Additional curb at edge of existing parking area	Owner Requested	Cancelled	16-Sep-22	28-Sep-22				
40	40R1	32R1				25	Revision to existing sanitary line	Site Condition	Approved	21-Sep-22	29-Sep-22	06-Oct-22	\$61,577.36	\$61,577.36	TBD
47	47R1	33		209 R		43	Structural revisions to Phase 1 framing, Phase 2 framing, pile caps and piles	Coordination	Approved	23-Sep-22	11-Jan-23	22-Jan-23	\$37,038.71	\$37,038.71	4
42	42R1	34				26	Water storage tank layout and structural revisions	Coordination	Approved	26-Sep-22	14-Oct-22	27-Oct-22	\$3,597.83	\$3,597.83	
43	43	35R				61	Revision to North Wing elevator brackets for rail attachments	Coordination	Approved	07-Oct-22	20-Jun-23	27-Jun-23	\$11,964.56	\$11,964.56	
53	53	36R2				44	Revision to brace frame VB105	Coordination	Approved	09-Nov-22	13-Dec-22	26-Jan-23	\$9,497.44	\$9,497.44	
45	45	37				30	Revision to light fixtures P5 and P6	Coordination	Approved	11-Oct-22	31-Oct-22	08-Nov-22	\$2,369.33	\$2,369.33	
48	48	38				37	Structural beam revisions at Block B roof terraces balconies	Coordination	Approved	20-Oct-22	13-Dec-22	10-Jan-23	\$969.52	\$969.52	
49	49R2			36R1		60	Structural clarifications - structural steel and rebar shop drawings	Coordination	Approved	20-Jan-23	10-Mar-23	28-Jun-23	\$2,768.37	\$2,768.37	
46				7R1		28	Provide slab Mounting brackets for smoke shelter	Site Condition	Approved	17-Oct-22	25-Oct-22	01-Nov-22	\$1,050.68	\$1,050.68	
51	51R1	39				38	Add smoke detectors in corridors of RHA areas	Coordination	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$5,258.00	\$5,258.00	
44R1				22		34	Provide additional steel modifications outlined in SI#22	Coordination	Approved	27-Jul-22	16-Nov-22	22-Nov-22	\$3,300.11	\$3,300.11	
		40					Additional elevator controls	Coordination	Pending	07-Dec-22					
56	56	41				45	Revision to sliding door frame details	Coordination	Approved	21-Dec-22	08-Feb-23	28-Feb-23	\$8,783.50	\$8,783.50	
54	54	42				46	Provide fixed mirrors in Staff washrooms	Coordination	Approved	10-Jan-23	03-Feb-23	28-Feb-23	\$7,507.50	\$7,507.50	
54R1	54R1	42				48	Correct the cost of fixed mirrors from CQ#46	Coordination	Approved	10-Jan-23	03-Mar-23	21-Mar-23	(\$2,035.00)	(\$2,035.00)	
52	52			39		39	Provide relay bases on smoke detectors related to door hold opens for SI#39	AHJ	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$3,014.00	\$3,014.00	
55	55	43					Revise range hood colour	Owner Requested	Cancelled	18-Jan-23					
57	57	44				47	Revision to L82 & L82-1 lavatory fixtures	Coordination	Approved	18-Jan-23	17-Jan-23	21-Feb-23	\$5,193.10	\$5,193.10	
54	54R1			41		42	Remedial modifications to pile caps and grade beams - Phase 1	Site Condition	Approved	28-Nov-22	10-Jan-23	20-Jan-23	\$14,145.87	\$14,145.87	4
58	58	45					Revisions to operable window vent type	Coordination	Cancelled	06-Feb-23					
60	60	46				52	Modifications to generator ESB breakers	Coordination	Approved	07-Feb-23	24-Mar-23	03-May-23	\$19,405.10	\$19,405.10	
95	95	47				79	Revise office door locations, electrical from PC47	Owner Requested	Approved	23-Mar-23	08-Sep-23	09-Sep-25	\$10,312.50	\$10,312.50	
72	72R3	47				73	Revise office door locations, typical millwork from PC47	Owner Requested	Approved	15-Aug-23	15-Aug-23	07-May-24	\$11,985.60	\$11,985.60	
59	59	48R				49	Revisions to electrical to accommodate Kitchen Equipment Phase 1	Coordination	Approved	14-Feb-23	17-Mar-23	22-Mar-23	\$501.60	\$501.60	
62	62R2	49				54	Typical Bedroom Mockup	Owner Requested	Approved	09-Mar-23	03-May-23	06-Jun-23	\$75,577.95	\$75,577.95	
		50					Revise rated floor assembly ULC Listed Design No.	Cost Saving	Cancelled	22-Mar-23					
		51				50	Revision to select light fixtures to alternate product	Design Improvement	Approved	22-Mar-23	20-Apr-23	26-Apr-23	\$0.00	\$0.00	
65	65	52				57	Delete select cubical curtains and provide track breaks in patient lift tracks	Coordination	Approved	29-Mar-23	12-May-23	01-Jun-23	(\$5,382.50)	(\$5,382.50)	
75	75R1	53				69	Electrical revisions for elevator connections	Coordination	Approved	30-Mar-23	29-Jun-23	03-Aug-23	\$18,212.70	\$18,212.70	

		S4				Revisions to interior expansion joints types	Coordination	Cancelled	30-Mar-23								
68	68	55				Existing Water Room pull station	Coordination	Approved	05-Apr-23	17-May-23	23-May-23	\$1,142.90	\$1,142.90				
67	67	56				Revision to brace frame V8205	Coordination	Approved	17-Apr-23	12-May-23	18-May-23	\$1,164.02	\$1,164.02				
82	82R2	57R				Revision to biometric readers	Owner Requested	Approved	18-Apr-23	01-Sep-23	25-Sep-23	\$21,023.00	\$21,023.00				
64	64				49	Tree Removal at End of Block B	Site Condition	Approved	03-Nov-22	20-Apr-23	26-Apr-23	\$2,117.50	\$2,117.50				
66	66R1	58				Clarification to area drains	Coordination	Approved	20-Apr-23	19-Jul-23	27-Jul-23	\$25,942.40	\$25,942.40				
77	77R1	59				Fiber optic connection to existing building	Coordination	Approved	02-May-23	25-Jul-23	12-Oct-23	\$10,118.90	\$10,118.90				
78	78	60				Additional pot light in Bedroom Type "D"	Coordination	Approved	02-May-23	26-Jun-23	04-Jul-23	\$2,865.50	\$2,865.50				
		61				Revision to clarify clay unit product	Discontinued Product	Pending	09-May-23								
71	71	62R			59R	Modifications to elevator framing for door supports and additional pit ladder	Coordination	Approved	23-May-23	05-Jun-23	27-Jun-23	\$66,131.08	\$66,131.08				
		63				Patching of existing asphalt drive ways	Owner Requested	Cancelled	23-May-23								
81	81	64				Flooring revisions	Coordination	Approved	25-May-23	07-Jul-23	20-Jul-23	\$7,090.72	\$7,090.72				
80	80R2	65				Owner requested revisions to Kitchen Equipment	Owner Requested	Approved	25-May-23	22-Sep-23	03-Oct-23	\$68,113.10	\$68,113.10				
73	73	66				Delete kitchen equipment soap and towel dispenser accessories	Owner Requested	Approved	29-May-23	20-Jun-23	27-Jun-23	(\$2,670.00)	(\$2,670.00)				
126	126R2	67R3			115	Tie-in to existing fire alarm and PA systems	Coordination	Approved	30-May-23	21-Mar-24	12-Apr-24	\$18,950.80	\$18,950.80				
87	87	68				Revision to louvers	Coordination	Approved	30-May-23	02-Aug-23	08-Aug-23	\$660.00	\$660.00				
68	68	69				Patient lift system power supply covers	Owner Requested	Approved	01-Jun-23	05-Jun-23	22-Jun-23	\$10,222.30	\$10,222.30				
83	83	70				Revision to stair guard assembly	Coordination	Approved	06-Jun-23	19-Jul-23	26-Jul-23	\$726.00	\$726.00				
84	84	71				Revision to Ceramic tile type CT2.1 in select rooms	Owner Requested	Approved	15-Jun-23	19-Jul-23	25-Jul-23	\$0.00	\$0.00				
74	74R1	72R				Temporary support angles for Block C structural frame	Coordination	Approved	13-Jun-23	28-Jun-23	04-Jul-23	\$10,563.30	\$10,563.30				
69	69R1					Removal of existing foundations at electrical duct bank trench	Site Condition	Approved	14-Jun-23	07-Jul-23	09-Aug-23	\$10,095.80	\$10,095.80				
76	76R3	51				Revision to clay unit masonry product	Coordination	Approved	09-May-24	26-Jun-24	12-Aug-24	\$55,860.00	\$55,860.00				
		73				Revise solid surface finish colour on millwork M30 & M31	Owner Requested	Cancelled	12-Jul-23								
		74				Additional structural support at 5th floor trench drain	Coordination	Pending	12-Jul-23								
90	90	75R				Revised detail at expansion joint at grillline 23 between S & T/T.2.	Coordination	Approved	12-Jul-23	14-Aug-23	24-Aug-23	\$8,513.40	\$8,513.40				
92	92				148	Revised rebar stirrups at elevator conduit duct bank	Coordination	Approved	18-Jul-23	23-Aug-23	30-Aug-23	\$1,036.20	\$1,036.20				
93	93					Revision to window sill support material detail	Contractor Requested	Approved	23-Aug-23	29-Aug-23	05-Sep-23	\$3,312.89	\$3,312.89				
102		76				Coring of Foundation for temporary generator connection	Coordination	Approved	25-Jul-23	03-Oct-23	11-Oct-23	\$3,850.00	\$3,850.00				
101	101R3	76R2				Connection for Portable Genset and Load Bank Testing	Owner Requested	Approved	06-Feb-24	22-Feb-24	12-Mar-24	\$116,723.25	\$116,723.25				
94	94	77				Revision to jockey pump electrical feed	Coordination	Approved	26-Jul-23	01-Sep-23	12-Sep-23	\$5,904.80	\$5,904.80				
98	98	78				Revised wall depth in Laundry Rooms to accommodate 4" drain pipe	Coordination	Approved	27-Jul-23	19-Sep-23	03-Oct-23	\$246.50	\$246.50				
108	108	79			111	Delete fire damper at return air duct in penthouse level	Coordination	Approved	31-Jul-23	24-Oct-23	21-Mar-24	(\$497.00)	(\$497.00)				
97	97R1	80R				Revise wall thickness to accommodate pipe size	Coordination	Approved	03-Aug-23	19-Sep-23	03-Oct-23	\$3,090.10	\$3,090.10				
96	96	81				Domestic booster pump power feed	Coordination	Approved	23-Aug-23	13-Sep-23	02-Oct-23	\$6,792.50	\$6,792.50				
		82			156	Revision to Drew St. entrance sanitary & storm pipes for interferences	Coordination	Approved	28-Aug-23	11-Feb-25	25-Feb-25	\$54,487.51	\$54,487.51				
105	105	83				Electric heaters for temporary heat in rooms at junction between Phase 1 and 2	Coordination	Approved	15-Sep-23	10-Sep-23	24-Oct-23	\$5,335.90	\$5,335.90				
		84				Investigation for tie-in to existing PA system	Coordination	Cancelled	15-Sep-23								
85	85		67			Ductwork revisions related to SI#67	Coordination	Approved	06-Jun-23	02-Aug-23	25-Sep-23	\$1,439.90	\$1,439.90				
103	103R1	85				Additional louvre colour	Coordination	Approved	02-Oct-23	30-Oct-23	10-Nov-23	\$3,300.00	\$3,300.00				
106	106	86				Chiller Support Frames	Coordination	Approved	02-Oct-23	17-Oct-23	18-Oct-23	\$42,145.73	\$42,145.73				
112	112R1	87				Revise light fixture type U & U1	Coordination	Approved	17-Oct-23	29-Nov-23	07-Jan-24	\$2,753.30	\$2,753.30				
114	114	88				Revise storm drain piping from the roof of Stair Shaft #5	Coordination	Approved	26-Oct-23	14-Nov-23	05-Dec-23	\$8,269.80	\$8,269.80				
120	120R4	89			114	Add digital menu board connections at each dining area	Owner Requested	Approved	31-Oct-23	01-Apr-24	12-Apr-24	\$15,745.40	\$15,745.40				
116	116	90			100	Additional roof anchors at chimney for Boiler #4	Coordination	Approved	01-Nov-23	20-Nov-23	10-Jan-24	\$35,019.60	\$35,019.60				
		91			97	Revision to flooring materials in corridors and resident vestibules	Owner Requested	Approved	08-Nov-23	22-Nov-23	07-Jan-23	\$0.00	\$0.00				
132	132R2	93				Provide a permanent load bank for generator testing	Coordination	Pending	08-Nov-23								
117	117	94			127	Revision for door controls	Coordination	Approved	10-Nov-23	08-May-24	23-May-24	\$55,073.65	\$55,073.65				
104	104R2				93	Ground connection from pole to transformer	Coordination	Approved	14-Nov-23	24-Nov-23	27-Nov-23	\$3,122.90	\$3,122.90				
111	111R1				90	Additional track components for lift track in room 5091 - Submittal 135	Coordination	Approved	30-May-23	31-Oct-23	10-Nov-23	\$2,448.60	\$2,448.60				
		95R			92	Revision to ductwork related to ERV#1 and SI#91R2	Coordination	Approved	15-Sep-23	16-Nov-23	20-Nov-23	\$4,701.40	\$4,701.40				
121	121R2	96R				Typical resident wardrobe storage hinges	Owner Requested	Cancelled	20-Nov-23								
123	123R2	97R			102	Typical resident room and washroom millwork revisions	Owner Requested	Approved	22-Nov-23	09-Jan-24	15-Jan-24	\$28,778.20	\$28,778.20				
		98			101	Revision to resident room drapes	Owner Requested	Approved	22-Nov-23	08-Jan-24	10-Jan-24	\$4,059.00	\$4,059.00				
125	125R2	99R				Additional lightning protection	Coordination	Cancelled	27-Nov-23								
135	135R1	100			103	Toggle switch at flusher disinfecter in soiled utility rooms	Coordination	Approved	29-Nov-23	11-Jan-24	15-Jan-24	\$1,651.10	\$1,651.10				
110	110R1				105	Revised drainage for balcony/roof areas	Coordination	Approved	29-Nov-23	15-Feb-24	27-Feb-24	\$19,183.78	\$19,183.78				
		101			80	Costs associated with piping clarification in SI#80	Coordination	Approved	15-Aug-23	30-Nov-23	14-Dec-23	\$22,236.50	\$22,236.50				
						Delete telephone cables between communications cabinets	Owner Requested	Cancelled	19-Dec-23								
129	129R1	102			53	Phase 2 Piling	Site Condition	Approved	08-Jan-24	08-Jan-24	10-Jan-24	\$0.00	\$0.00				
134	134R2	103			104	Revision to Clean Utility Millwork M13	Owner Requested	Approved	22-Dec-23	24-Jan-24	30-Jan-24	(\$29,960.00)	(\$29,960.00)				
133	133	104			112	Delete resident room lower entertainment boxes	Owner Requested	Approved	02-Jan-24	15-Mar-24	03-Apr-24	(\$112,848.00)	(\$112,848.00)				
136	136	105			106	Revisions to Phase 2 Structural Steel	Coordination	Approved	04-Jan-24	02-Feb-24	27-Feb-24	\$13,369.24	\$13,369.24				
					118	Wanderguard elevator control tie-in	Coordination	Pending	08-Jan-24	17-Apr-24	29-Apr-24	\$32,157.40	\$32,157.40				
127	127				98	Asphalt deficiency warranty extension	Deficiency Reconciliation	Approved	06-Dec-23	14-Dec-23	11-Jan-24	(\$7,500.00)	(\$7,500.00)				
139	139R	106			99	CSA IPAC training course	Contractor Requested	Approved	10-Nov-23	02-Jan-24	11-Jan-24	(\$550.00)	(\$550.00)				
148	148R1	107			109	Revision to Block D tub rooms	Coordination	Approved	24-Jan-24	26-Feb-24	07-Mar-24	\$7,681.30	\$7,681.30				
141	141	108			122	Support posts for med sled system in stairwells	Owner Requested	Approved	31-Jan-24	01-May-24	07-May-24	\$53,607.07	\$53,607.07				
140	140				108	Revise outlet locations in Type C bedrooms	Owner Requested	Approved	08-Feb-24	23-Feb-24	07-Mar-24	\$1,907.40	\$1,907.40				
137	137				107	Delete sliding band detail at Penthouse	Cost Saving	Approved	21-Feb-24	21-Feb-24	27-Feb-24	(\$10,600.00)	(\$10,600.00)				
145	145				110	Slab edge firestop detail revision	Coordination	Approved	09-Feb-24	04-Mar-24	07-Mar-24	\$39,165.00	\$39,165.00				
		109R			113	Extent of slab edge at curtain wall block C - Phase 1	Coordination	Approved	22-Mar-24	22-Mar-24	04-Apr-24	\$3,637.92	\$3,637.92				
146	146	110				Clarification to temporary soffit and heating details	Cancelled	Pending	07-Mar-24								
147	147R1	111R			116	Add door S136 and associated hardware	Coordination	Approved	04-Mar-24	05-Apr-24	26-Apr-24	\$11,698.50	\$11,698.50				
					135	Revisions to communication cabinets racks and distribution	Coordination	Approved	14-Mar-24	02-Jul-24	29-Jul-24	\$22,195.80	\$22,195.80				

150	150	112			123	Radiant heater piping enclosures	Coordination	Approved	14 Mar-24	22 Apr-24	22 May-24	\$9,624.86	\$9,624.86
151	151	113			119	Revisions to Resident Washrooms to Accommodate Plumbing Drain	Coordination	Approved	22-Apr-24	22-Apr-24	29-Apr-24	\$5,564.06	\$5,564.06
152	152R1	114			126	Revisions to water room door hardware	Coordination	Approved	20 Mar-24	07-May-24	23-May-24	\$8,929.80	\$8,929.80
156	156	116R			121	Revision to handrails and base bumpers	Coordination	Approved	02 May-24	01-May-24	07-May-24	\$14,213.38	\$14,213.38
153	153				129	Revision to cabinet locks	Owner Requested	Approved	24 Apr-24	24-Apr-24	24-May-24	\$1,540.57	\$1,540.57
154	154			193	Delete Sprinkler Control Valve	Cost Saving	Approved	01 May-24	24-Apr-24	07-May-24	(\$500.00)	(\$500.00)	
158	158	117			124	Add temporary heat trace system to pipes at underside of server 2078 & 2086	Coordination	Approved	08-Apr-24	08-May-24	15-May-24	\$21,541.30	\$21,541.30
157	157	118			128	Phase 1 - Roof level sun control outrigger support	Coordination	Approved	11-Apr-24	06-May-24	24-May-24	\$29,342.14	\$29,342.14
160	160	119R			132	Kill switch for Ground Floor Server 1067	Coordination	Approved	13-May-24	30-May-24	06-Jun-24	\$2,971.10	\$2,971.10
159	159				125	Revise millwork pulls	Cost Saving	Approved	10-May-24	10-May-24	23-May-24	(\$4,132.80)	(\$4,132.80)
163	163	120			133	Additional exit signs at double egress doors	Coordination	Approved	29-May-24	11-Jun-24	23-Jul-24	\$22,341.00	\$22,341.00
162	162	121R			134	Add end enclosures to sneeze guards	AHJ	Approved	03-Jun-24	12-Jun-24	23-Jul-24	\$10,373.00	\$10,373.00
		122				Brick support at level 2 balcony/roof	Coordination	Pending					
					130	Delay Claim Settlement	Delay Claim	Approved	04-Jun-24	04-Jun-24	06-Jun-24	\$317,200.00	\$317,200.00
148	149				131	Additional cubicle curtains Phase 2	Coordination	Approved	17-Apr-24	17-Apr-24	29-May-24	\$10,670.00	\$10,670.00
		123				Replace damaged trees by winter salt at highway	Site Condition	Cancelled	08-Jul-24	19-Jul-24		\$34,672.55	
168	168R	124			138	Circuiting and clarifications for pumps P6, P7, P20 & P21	Coordination	Approved	18-Jul-24	09-Aug-24	29-Aug-24	\$1,821.00	\$1,821.00
167	167				136	Revision to hardware on doors 1018a, 1030b, 1165	Coordination	Approved	22-Jul-24	22-Jul-24	29-Jul-24	\$1,056.00	\$1,056.00
169	169R	125			137	Revision to soffit detail at 1064 & 1075	Coordination	Approved	22-Jul-24	07-Aug-24	14-Aug-24	\$5,908.76	\$5,908.76
		126				Add hot water recirculation line to washers	Design Improvement	Cancelled	22-Jul-24		11-Sep-24	\$0.00	\$0.00
		127			140	Generator shore power circuit	Coordination	Approved	07-Aug-24	03-Sep-24	19-Sep-24	\$6,043.40	\$6,043.40
		128			141	Revision to 5th floor Dining Windows & exhaust duct	Coordination	Approved	13-Aug-24	09-Sep-24	19-Sep-24	\$20,700.61	\$20,700.61
		129			142	Rework roof drain above 5th floor balcony	Coordination	Approved	19-Aug-24	11-Sep-24	19-Sep-24	\$4,275.35	\$4,275.35
175	175R	130R			143	Revised - Insulation tie-in at temporary wall to curtainwall	Coordination	Approved	19-Sep-24	24-Sep-24	03-Oct-24	\$5,417.50	\$5,417.50
171	171		135		139	Credit for revisions to PRV valves from SH135	Cost Saving	Approved	18-Jul-24	15-Aug-24	29-Aug-24	(\$4,964.00)	(\$4,964.00)
		131				Revised - Gas detection in generator room #6011	Regulatory Change	Pending	06-Nov-24				
		132			144	Water room drywall revision	Coordination	Approved	19-Sep-24	29-Sep-24	04-Oct-24	\$1,045.44	\$1,045.44
			137			Clarification to handrail corners	Coordination	Approved	24-Jul-24				
			138			Compositio Slab Crack remediation	Coordination	Approved	14-Sep-24				
			142			Ductwork revisions at Chapel 1027	Coordination	Approved	12-Sep-24				
			141			Revised - Location of Electrical Panel in Janitor Rooms	Coordination	Approved	01-Oct-24				
			143			Revision to bulkheads at corridor 1032	Coordination	Approved	17-Sep-24				
		133			146	Revision to balcony ceiling panels at tapered beams	Owner Requested	Approved	21-Oct-24	22-Oct-24	29-Oct-24	\$0.00	\$0.00
		144R(2)				Revised (2) - Temporary link connection details	coordination	Approved	16-Oct-24				
		145				Clarification to boiler breaker feeds and temp link heaters	coordination	Approved	08-Oct-24				
		146				Revised raking at column 12.1 F	coordination	Approved	10-Oct-24				
	177		141R		145	Retraining and hardware revision relative to SH141R	coordination	Approved	08-Oct-24	15-Oct-24	21-Oct-24	\$1,364.66	\$1,364.66
			147			Clarification to typical windows drainage	coordination	Approved	22-Oct-24				
181	181	134			147	Add Handrails to link	Architect omission	Approved	20-Nov-24	20-Nov-24	20-Nov-24	\$5,268.77	\$5,268.77
			148			Clarification to shaft bottom closure location	coordination	Approved	30-Oct-24				
			149			Clarification to penthouse glycol tank wiring	coordination	Approved	06-Nov-24				
			150			Revision to fireplace hearth stone in 5115	coordination	Approved	19-Nov-24				
			151			Cancelled: Miscellaneous Structural Clarifications	coordination	Approved	02-Apr-25				
180R		144R2			148	Temporary Link Connection details	coordination	Approved	15-Nov-24	02-Dec-24	10-Dec-24	\$10,226.30	\$10,226.30
			152			Revisions breakers and raceway at IT Room 6003	coordination	Approved	20-Nov-24				
			153		149	Gas detection controller in generator room 6011	coordination	Approved	02-Dec-24	02-Dec-24	10-Dec-24	\$3,942.40	\$3,942.40
			154			Austco Nurse Call alert info	coordination	Approved	09-Dec-24				
						Revised FHC location main floor phase 1	coordination	Approved	11-Dec-24				
		135			152	Modify alternating tread ladder construction in penthouse	coordination	Approved	12-Dec-24	30-Jan-25	07-Feb-25	\$5,830.00	\$5,830.00
			155			Revision to dryer surround opening dimensions	coordination	Approved	06-Jan-25				
					150	Add Handrails to link (2nd part)	coordination	Approved	17-Dec-25	15-Dec-25	20-Dec-25	\$4,548.50	\$4,548.50
		136			151	Temporary cladding at lounge bump-out to existing construction	coordination	Approved	06-Jan-25	30-Jan-25	13-Jan-25	\$12,562.00	\$12,562.00
			156			Revisions 2 Clarification to gypsum ceilings in stairwells	coordination	Approved	11-Mar-25				
			157			Clarification to balcony soffit heights	coordination	Approved	14-Jan-25				
		137			154	Provide cricketed backslope insulation between ERV#1 and MUAR#2	Percon	Approved	15-Jan-25	30-Jan-25	07-Feb-25	\$1,650.00	\$1,650.00
		138			155	Provide keypad locksets on Resident laundry room doors	Owner Requested	Approved	16-Jan-25	30-Jan-25	07-Feb-25	\$4,455.00	\$4,455.00
		139				Cancelled - Provide range hood in gathering space kitchen 5116a	Owner Requested	Approved	11-Mar-25				
		140			153	Millwork revisions for site coordination issues	coordination	Approved	22-Jan-25	30-Jan-25	07-Feb-25	\$1,670.35	\$1,670.35
	191		158		159	Furr-out around FA panel in Med room 1070	coordination	Approved	30-Jan-25	11-Mar-25	25-Mar-25	\$1,247.07	\$1,247.07
			159			Revision to ceilings bulkheads in corridor 5082 and 5099	coordination	Approved	03-Mar-25				
			160			Revised - Ceiling height in corridor 5081	coordination	Approved	30-Jan-25				
		141			157	Modify stainless steel count 2078	coordination	Approved	10-Feb-25	05-Mar-25	13-Mar-25	\$0.00	\$0.00
			161			Revision to fireplace hearth stone in 5115	coordination	Approved	12-Feb-25				
	192	142			160	Revised counter support at M60 under counter fridge	Owner Requested	Approved	12-Feb-25	11-Mar-25	25-Mar-25	\$2,694.91	\$2,694.91
	193R1	143			165	Temporary Cladding of columns exposed to exterior in P1	coordination	Approved	12-Feb-25	08-Apr-25	15-Apr-25	\$10,961.13	\$10,961.13
			162			Revision to shower floor drains for sheet flooring	coordination	Approved	12-Feb-25				
	194R1	144			158	Modify rated wall at Room 5115 to suit piping	coordination	Approved	25-Mar-25	25-Mar-25	25-Mar-25	\$4,923.41	\$4,923.41
			163			Revisions to door frame protection	coordination	Approved	01-Feb-29				
			164			Revised 2: Relocate Shower room storage cabinets	coordination	Approved	24-Mar-25				
		145				Cancelled: Add LCD Austco annunciator displays for nurse call in P1	coordination	Approved	15-Apr-25				
			165			Clarifications on IT room 6003 panel terminations and rack equipment locations	coordination	Approved	25-Feb-25				
	196	146			162	Horizontal cable management and access control data drop	coordination	Approved	24-Feb-25	01-Apr-25	01-Apr-25	\$4,105.20	\$4,105.20
			166			Drywall bulkhead control joint locations	coordination	Approved	03-Mar-25				

		147		167			Clarification to expansion joint details Cancelled- Add closure panel to back pans on 3rd floor curtainwall	coordination coordination	Approved Approved	04-Mar-25 07-Apr-25						
202R1	148			166			Door hardware revisions Revised Kitchen hood in gathering Space kitchen Install heat pump in shower room 5105	request/coordination coordination coordination	Approved Approved Approved	10-Mar-25 11-Mar-25 11-Mar-25	09-Apr-25	15-Apr-25	\$20,851.60	\$20,851.60		
195R1	149	164R2		161			Revised: Filter panels and relocated upper cabinets of SW164 Revised 2	coordination	Approved	24-Mar-25	18-Mar-25	04-Apr-25	\$804.65	\$804.65		
197	150R			163			Wall closure at soffit construction in Janitor Room 1065	coordination	Approved	20-Mar-25	02-Apr-25	02-Apr-25	\$3,241.99	\$3,241.99		
				170			Revision to cubical curtains in tub rooms	coordination	Approved	17-Mar-25						
				172			Revised Closure at hopper fixture SS42 base to wall	coordination	Approved	08-Sep-25						
199	152			164			Revise fireplace hearth material	coordination	Approved	24-Mar-25						
	153			167			Revised Sentronic closers to 24V	coordination	Approved	24-Mar-25	07-Apr-25	07-Apr-25	\$6,264.50	\$6,264.50		
				175			Installation of TV mounts in residents rooms	coordination	Approved	25-Mar-25	09-Apr-25	15-Apr-25	\$0.00	\$0.00		
				174			Clarification on location of fireplace switches	as per contract	Approved	15-Apr-25						
				173			Revision to BF operator buttons	coordination	Approved	02-Apr-25			\$55,094.46	\$55,096.46		
	154			168			Cabinet lock revisions for keying	coordination	Approved	02-Apr-25	02-Apr-25	05-May-25	\$856.90	\$856.90		
				176			Cabinet lock revisions for keying Austco nomenclature and IT info clarification	owner request coordination	Approved Approved	17-Apr-25 28-Apr-25	17-Apr-25	27-Apr-25	\$8,505.09	\$8,505.09		
205R4	155R2			188			Revised: Revision to storm line serving existing building at Apple Wing	Design Improvement/coordination	Approved Approved	06-Oct-25 06-May-25	21-Oct-26	02-Mar-26	\$81,623.25	\$81,623.25		
				177			Ceiling height revisions in corridors 1030 1032	coordination	Approved	06-May-25						
				178			Comms cabinet in block c level 5	Design Improvement	Approved	14-May-25						
				179			Clarifications for interferences at clean-out access doors	coordination	Approved	14-May-25						
				180			Clarification for quantity of lockers in staff lockers	coordination	Approved	14-May-25						
	156						Revise colour on P2 exterior louvre	Coordination	Approved	22-May-25						
	157			171			Revised Temporary fire department connection extension	Authority Having Jurisdiction	Approved	23-May-25	23-May-25	04-Jun-25	\$9,400.60	\$9,400.60		
209	158			172			Add Smoke detector in control room 1020	Authority Having Jurisdiction	Approved	29-May-25	29-May-25	23-Jun-25	\$1,578.50	\$1,578.50		
207				181			Delete light fixtures over M17 in rooms 1064 and 1075	coordination	Approved	29-May-25						
211	159	4		170			Extend thresholds at balcony doors	coordination	Approved	29-May-25	29-May-25	02-Jun-25	\$1,650.00	\$1,650.00		
214	161	2		173			Relocate P3 fire hydrant to P1	Coordination	Approved	04-Jun-25	04-Jun-25	23-Jun-25	\$20,973.70	\$20,973.70		
212	162			177			P1 temporary exit signage	Coordination	Approved	11-Jun-25	17-Jun-25	02-Sep-25	\$4,642.00	\$4,642.00		
218	163			180			Flow switch, supervised valve and ATS wiring revision	Coordination	Approved	11-Jun-25	17-Jun-25	18-Jun-25	\$9,350.00	\$9,350.00		
216	164			174			Stairwell signage revision	Coordination	Approved	12-Jun-25	30-Jun-25	08-Jul-25	\$2,005.58	\$2,005.58		
221	165			179			Cancelled Add countertop infill at rethern ovens in servery millwork	Coordination	Approved	09-Sep-25						
220	166			175			Revised - Relocate main floor pot lights conflicting with memory box millwork	Coordination	approved	08-Oct-25	08-Oct-25	08-Oct-25	\$1,092.30	\$1,092.30		
223R1	167			182			Additional heaters in temporary space transition areas	coordination	approved	08-Jul-25	18-Sep-25	18-Sep-25	\$3,290.10	\$3,290.10		
232	168			181			Cancelled Additional sign holders for IPAC	client request	under review	09-Sep-25			\$12,510.42			
231	169			190			Delete Remove illuminated exit sign glass at doors 1063, 1076, 1064	coordination	approved	22-Sep-25	22-Sep-25	26-Sep-25	\$2,886.95	\$2,886.95		
233	170			184			Revise stairwell light fixture type KS in phase	ministry	approved	24-Jul-25	24-Jul-25	16-Nov-26	\$26,994.61	\$26,994.61		
226	171			176			Replace pumps #20 & 21	coordination	approved	13-Aug-25						
224R1	172			185			Add closers to link doors	coordination	approved	12-Aug-25	12-Aug-25	18-Aug-25	\$2,118.60	\$2,118.60		
224R1	173			186			revised - Existing Generator modifications and replacement oil tank pad	coordination	approved	25-Aug-25						
224R1	174			187			Revised ERV 1-4 Operation Clarification	coordination	approved	11-Sep-25						
224R1	175			188			Existing generator fuel tank upgrade clarification	coordination	approved	27-Aug-25						
224R1	176			227R2			Millwork modifications for kitchen sink drains and kitchen equ ventilation	Design Improvement	approved	03-Sep-25	16-Oct-26	27-Oct-26	\$38,332.29	\$38,332.29		
224R1	177			260			CO 156 referenced - East parking storm interface with light pole	coordination	approved	29-Aug-25	29-Aug-25	29-Aug-25	\$17,908.00	\$17,908.00		
224R1	178			186			Corner guards at elevator door jambs	customer request	approved	03-Sep-25	09-Oct-25	09-Oct-25	\$4,259.20	\$4,259.20		
224R1	179			189			Fold down grab bar material order	code deficiency	approved	04-Sep-25			\$49,401.00			
224R1	180			190			Dishwasher fan control	coordination	approved	09-Sep-25						
224R1	181			191			Revised Repair wall finishes at fold-down grab bar removals	code deficiency	approved	09-Sep-25						
224R1	182			192			Fold down grab bar carrier anchoring detail	code deficiency	approved	09-Sep-25						
224R1	183						additional soiled utility room signs	Design Improvement	approved	11-Sep-25						
234	171			199			revised additional notifier paging relay	owner requested	approved	08-Oct-25	13-Jan-26	13-Jan-26	\$11,117.70	\$11,117.70		
230	172			184			Add med fridge outlet to med room	owner requested	approved	16-Sep-25	09-Oct-25	09-Oct-25	\$3,006.30	\$3,006.30		
231	173			185			Add hose bib in janitor 1065	owner requested	approved	17-Sep-25	09-Oct-25	09-Oct-25	\$4,759.70	\$4,759.70		
233	174			202			Revise stairwell door wall stops to floor stops	coordination	approved	18-Sep-25	10-Oct-26	02-Mar-26	\$1,613.70	\$1,613.70		
226				182			Replaced combination faucet eyewash stations with faucets only	customer request	approved	23-Sep-25						
				193R2			fold down shower benches in shower rooms	coordination	approved	24-Sep-25	24-Sep-25	24-Sep-25	\$4,163.50	\$4,163.50		
				194			Revise lift track location above tubs	coordination	under review	10-Oct-25						
175				195			Clarification to wendguard blue integration with access control system	coordination	approved	29-Oct-25						
	176						Revise stair 5 door card readers wit combination keypad	customer request	cancelled	03-Nov-25	03-Nov-25	fev 19	\$10,237.70			
	177						Clarification to snow removal plan on A600	coordination	approval	11-Nov-25						
237	178			191			Revised slab reinforcing detail for P2	Design Improvement	approved	11-Nov-25						
							Additional HID access cards	customer request	approved	18-Nov-25	18-Nov-25	24-Nov-26	\$2,963.40			
				196			Provide wall switch for F#7 in hair salon 1103	customer request	approved	19-Nov-25						
							Accepted alternate light fixtures P2	Design Improvement	approved	26-Nov-25						
							Revised light fixtures type KS in P2 stairwells	Design Improvement	approved	26-Nov-25						
							provide punch pad locks on control room 1020 and hair salon 1103	customer request	cancelled	01-Dec-26		19-Feb-26				
243	281			213			Revise combination eye wash stations in P2	customer request	approved	03-Dec-26	08-Apr-26	05-May-26	\$3,505.70	\$3,505.70		
							Clarification to Main floor coffee maker receptacles	customer request	approved	09-Dec-26						
							Revision to P2 shaft E dimensions	Design Improvement	approved	16-Dec-26						
250	185			198			Cap heating pipes in basement to accommodate demolition of building wings	coordination	approved	23-Dec-26	12-Jan-26	13-Jan-26	\$3,114.10	\$3,114.10		

[illegible]

Board of Management Meeting

May 28, 2026

CLINICAL SERVICES – Mel Cross, RN, Director of Care

STAFFING/STUDENTS – Tiffany Chapman, HR Coordinator

New Hires/Terminations April 2026

- ❖ **21 New Hires:** 3 RPNs, 17 PSWs, 1 FSW
- ❖ **7 Terminations/Resignations:** 4 PSWs, 3 FSW
- ❖ **Vacancies as of May 22, 2026**
- ❖ PSW Vacancies: 0
- ❖ RPN Vacancies: 5 permanent part-time
- ❖ RN Vacancies: 1 permanent full-time
- ❖ Dietary Vacancies: 1 permanent part-time
- ❖ Housekeeping Vacancies: 1 permanent part-time
- ❖ Activities Vacancies: 1 permanent part-time
- ❖ CSS Vacancies: 0

Students as of May 22, 2026

- ❖ Near North District School Board PSW Living Classroom (17 Students)
- ❖ Canadore RPN Student Preceptorship (3 students)

BEHAVIOURAL SUPPORT TRANSITION UNIT (BSTU) – Jillian Marchand, Unit Manager

The Behavioural Support Transition Unit (BSTU) successfully supported the temporary admission of nine evacuees between April 28 and May 13. Evacuees were accommodated within the BSTU during this period, and staff demonstrated exceptional flexibility, compassion, and professionalism throughout the transition.

The interdisciplinary team provided significant emotional support to evacuees and their families while also ensuring all required admission processes and were completed in a timely and compliant manner.

Since opening, the unit has experienced two critical incidents. Both incidents were reviewed in accordance with internal policies, with follow-up measures and ongoing quality improvement initiatives implemented to support resident and staff safety.

A review of resident behavioural outcomes within the BSTU indicates positive progress, with 71% of residents demonstrating a decrease in agitating behaviours. Staff continue to utilize behavioural approaches and individualized interventions to support resident well-being and quality of life.

Ongoing education and training continue for both full-time and part-time staff to strengthen competency in behavioural supports, dementia care approaches, safety practices, and person-centred care delivery within the BSTU environment.

RESIDENT & FAMILY NAVIGATOR – Alysia Loyer

Cassellholme resumed admissions on May 13, 2026. At this time, we have four permanent admissions planned for the month of May. In addition, we have also had four short-stay respite admissions through the month of May.

Interest in touring Cassellholme has stayed consistent throughout May. So far this month, I have given seven tours to prospective residents and families, with two more tours scheduled before the end of the month.

I am also currently working with Camille to review and revamp the orientation process for both residents and families. The goal is to create a more consistent, welcoming, and informative experience during the transition into the home.

I continue to work diligently to schedule an annual and admission care conference. I continue to be on track to ensure each resident receives a timely care conference this year.

HOUSEKEEPING & NUTRITION & FOOD SERVICES – Trina Milne, Manager

Meal Suite is up and running in all dining rooms with PSW's trained on taking meal orders on the iPad.

Spring and Summer menu started May 18, 2026 and approved by the Food committee.

New washer installed in main laundry room has been completed.

Currently hiring in dietary for part time employees. Still advertising for a Registered Dietician. Quality Improvement Laundry- tracking items that have gone missing and missing items have been found and returned to residents.

SPIRITUAL CARE/VOLUNTEER/ACTIVITY LEAD – Tracy Davis, Spiritual and Wellness Coordinator

This month, Cassellholme held a Celebration of Life service to honour and remember all residents who have died so far this year. The gathering provided an opportunity for families, staff, and community members to reflect, remember, and acknowledge the lives and contributions of those who were part of our home. Gratitude is extended to the families who attended, as well as to Family Council for their support and presence at the event.

Work has continued on strengthening palliative and end-of-life care supports within the Home. A specific volunteer recruitment and orientation package for palliative volunteers is being developed to help ensure volunteers feel prepared and supported in this important role. In addition, a new general orientation education component focused on palliative and

end-of-life care has been created to help increase staff understanding and comfort in supporting residents and families through decline, dying, and grief.

Quality indicators and review processes following a resident death are also being developed to help identify opportunities for reflection, quality improvement, and enhanced staff education.

We are also pleased to welcome Kaitlyn Wilkinson, who will begin this week as an educator through a pilot project focused on increasing staff knowledge and confidence related to palliative and end-of-life care. This is a valuable opportunity for Cassellholme at no cost to the Home, and Kaitlyn has committed to supporting staff education and development with us over the coming months.

Ongoing staff education resources continue to increase, along with more time dedicated to unit huddles, informal teaching opportunities, and one-to-one educational support moments with staff. These efforts continue to support a growing culture of compassionate, person-centred palliative care throughout the Home.

INFECTION CONTROL – Hannah Bryant, RN, Manager of IPAC

New Information:

- Masking mandate lifted in April.

Audits:

- Staff hand hygiene and personal protective equipment audits continue.
- Resident hand hygiene audits continue.
- PPE set-up audits happen bi-weekly to ensure sufficient supply of PPE on units.
- Quarterly IPAC audits continue (will be done weekly when in outbreak).

Outbreaks:

- No confirmed outbreaks to report for April.

Immunization

- Preparing to administer COVID vaccines in May.

IPAC Construction Audits

- Preventative measure audits continue with the demolition phase and the continuous repairs to the new build.
- Attending the bi-weekly construction IPAC meetings.

COMMUNITY SUPPORT SERVICES (CSS) – Cheryl Hamilton, Manager of CSS

No significant changes in the CSS department at present. Still around 43 Assisted Living clients, 27 Respite clients and 186 Homemaking clients. We increased our client numbers for lawncare to 16 from the historical 8 and this seems to be going well. Will see how things look in the winter for client numbers for snow removal services. Transportation and Diners Club services are running as usual. We are fully staffed and have a PSW who is gone now on Maternity Leave but has been replaced by a temp PSW who is still training etc.

We are into our last 3 weeks with the last group of students from Near North District School Board and this has been going well. Will be keeping our “radar” up for future CSS PSW employees!

Jessica Laberge

From: Brooke Piercey <Brooke.Piercey@dnssab.ca>
Sent: Thursday, June 25, 2026 3:49 PM
To: Bonfield Clerk; Bonfield Deputy Clerk; Calvin CAO; Calvin Clerk; Calvin Deputy Clerk ; Jessica Laberge; Lesley Marshall; East Ferris CAO; East Ferris Clerk; Mattawa (General); Mattawa CAO; Mattawan Admin; John Severino; Brent Kalinowski; Ian Kilgour; Beverley Hillier; Papineau-Cameron Clerk; Papineau-Cameron Admin; South Algonquin Clerk; Temagami CAO; Temagami Clerk; West Nipissing CAO; West Nipissing Deputy Clerk; West Nipissing Treasurer
Subject: DNSSAB Highlights - June 2026

This email is sent on behalf of Melanie Shaye, DNSSAB CAO.

Hello,

In follow up to the June 4 email, please find the **DNSSAB's June Highlights** email here.

Board

- **AMO Delegations:** A summary of Nipissing's delegation requests can be found here: [Association of Municipalities Ontario \(AMO\) Conference 2026](#)
- **Financial Statements:** DNSSAB's final consolidated and non-consolidated financial statements for 2025 can be found here: [DNSSAB | Financials](#)
- **Strategic Plan Accomplishments:** The Board term accomplishments are summarized here: [Strategic Plan Accomplishments, Board Term 2023-2026](#)
- **Territories Without Municipal Organization:** DSSABs are responsible for facilitating the TWOMO elections. Information on the related process is available online at [DNSSAB | 2026 Elections](#) and has been shared through social media.

Children's Services

- **Child Care Waitlist:** DNSSAB's data portal is updated monthly to show waits, broken down by neighbourhood. There are currently 1,210 unique children waiting for care. [DNSSAB | Children Services Open Data](#)
- **Quality and Inclusion Support Services:** An update on the program that moved to a directly-delivered DNSSAB program is here: [Quality and Inclusion Support Services - Update](#)

Coordinated Services

- **New Housing:** DNSSAB and the City of North Bay announced **20 new affordable housing units** at 100 Main Street East in North Bay: [dnssab-and-city-of-north-bay-announce-new-affordable-housing-development-at-100-main-street-east-june-23-2026.pdf](#)

- **Homelessness Prevention Program:** The 2026/27 HPP Investment Plan is here: [HPP Investment Plan 2026-27](#)
- **Point in Time Count 2025:** The report highlights the results from the nationally coordinated PiT enumeration conducted in Fall 2025, and is now available on the [Reaching Home website](#). This report, titled [Everyone Counts 2025: Results from the Annual Enumeration of Homelessness](#), includes findings from the enumeration conducted in 75 participating communities across all provinces and territories.

Paramedic Services



- **Community Paramedicine:** An update on this important district-wide program is here: [Community Paramedicine Update](#)

Best regards,

Melanie

Melanie Shaye, BA, CHRL (she/her, Mel-an-ee)
 Chief Administrative Officer (CAO) | Directrice générale
 District of Nipissing Social Services Administration Board (DNSSAB) |
 Conseil d'administration des services sociaux du district de Nipissing (CASSDN)

Healthy, Sustainable Communities | Des communautés saines et durables

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MOH Report Highlights June 2026

Medical Officer of Health Update

Warm weather is here, graduation celebrations are underway, and summer events are beginning to fill the calendar. Summer has arrived in Nipissing and Parry Sound, bringing opportunities to enjoy our region's lakes, parks, trails, and other popular attractions. We are fortunate to call this remarkable area home.

As residents and visitors make the most of the season, the Health Unit has been hard at work helping to ensure a safe and healthy summer for everyone. Seasonal health risks can arise from many sources, including the food we eat, the water we drink and swim in, the wildlife we encounter, and changing environmental conditions.

This report highlights the many ways the Health Unit is working to reduce summer health risks, from ticks and extreme heat to recreational water, food trucks, blastomycosis, animal bites, poor air quality, blue-green algae blooms, legionella, and small drinking water systems.

Wishing everyone a safe, healthy, and enjoyable summer season!

Lyme Disease

Following a significant increase in Lyme Disease cases in 2025, the Health Unit conducted a public awareness campaign during Tick Awareness month in May 2026. The campaign generated strong engagement, particularly among young adults, and promoted measures to reduce the risk of tick-borne diseases.

Oral Health

The Oral Health program partnered with the District of Nipissing Social Services Administration Board (DNSSAB) and the Clinical Access Mobile Partnership (CAMP) van to provide on-site oral health screenings and navigation services for DNSSAB clients experiencing barriers to dental care.

Vaccine Preventable Disease

The Health Unit has seen a significant increase in Grade 7 and 8 students receiving optional Hepatitis B and Human Papilloma Virus (HPV) during the 2025-2026 school year. Increased uptake is believed to be associated with the introduction of electronic consent forms and the spring HPV awareness campaign.

Healthy Families

The Basics Nipissing–Parry Sound is a community-wide initiative that promotes nurturing parent–child relationships and healthy childhood development. The Basics Insights, a free weekly text messaging program, provides practical and evidence-informed parenting tips to support positive parent–child interactions. In 2025, 201 local families enrolled in the program. Quarterly evaluation surveys showed strong parent satisfaction, with families reporting increased awareness of The Basics, more conversations about the principles, and greater use of the strategies in daily caregiving routines.

Community Drug Alert

The Health Unit issued a Community Drug Alert on April 7, 2026, followed by a second extension on May 5 that remained in effect until May 22, 2026. The alert was issued in response to an increase in locally reported drug poisonings which reached levels not seen since September 2020.

Quality Assurance

The Health Unit has updated its process for managing formal public complaints by integrating complaint reporting into the Quality Issue Reporting (QIR) system. This change supports a more consistent approach to documenting, tracking, monitoring, and resolving complaints, while strengthening ongoing quality improvement efforts. Public complaint submissions can be made through the online form available on the Health Unit's Contact Us webpage.



BOARD REPORT **#CORP-2026-015**

☒ **FOR INFORMATION**

or

☐ **FOR APPROVAL**

Date: June 24, 2026

Purpose: **Association of Municipalities Ontario (AMO) Conference 2026**

Department Head: David Plumstead, Manager of Planning, Outcomes and Analytics

Approver: Melanie Shaye, Chief Administrative Officer

RELATIONSHIP TO STRATEGIC PLAN

Alignment with Strategic Plan 2022-2042: Healthy, Sustainable Communities

☒ **Maximize
Impact**

☐ **Remove
Barriers**

☐ **Seamless
Access**

☐ **Learn &
Grow**

The AMO delegations provide an opportunity for the Board to advocate on behalf of the District's residents to meet their needs. Through advocacy and increasing the awareness of local issues and needs, the Board can influence provincial policy and programming to improve client outcomes.

BACKGROUND

The Association of Municipalities Ontario (AMO) hosts a combined policy conference and Annual General Meeting every year to engage political and municipal leadership and other stakeholders. This year's conference will be held in Ottawa, August 16-19.

One of the main activities at the AMO Conference is the opportunity to meet with provincial government cabinet ministers and senior officials and staff, to engage in the local issues and challenges. Historically, the Board has sent a delegation to the conference to advocate for various DNSSAB programs based on the public policy environment at the time, and the needs of clients, staff, and the member municipalities and areas. As this is the last Board meeting before the AMO Conference in August, staff are preparing the Board for this year's upcoming AMO delegations in advance.

Potential delegations for the upcoming AMO Conference are listed in the tables at the end of this report.¹ A summary appears below.

The potential delegations outlined for the upcoming AMO Conference highlight increasing pressure across interconnected health, housing, and social service systems in Nipissing District, driven by rising demand and gaps in program capacity. Key issues include unmet mental health and substance use needs, with recent overdose activity underscoring the need for timely, community-based supports, and continued growth in homelessness requiring enhanced funding for outreach, encampment response, and low-barrier, 24/7 services. These pressures are further compounded by related issues the Board delegation will also raise, including the ongoing shortage of affordable housing, pathways from correctional discharge into homelessness, and Ontario Works income supports that do not adequately sustain housing stability or food security, reducing people's ability to stabilize their lives and pursue employment.

Provided the opportunity, the Board delegation will also identify significant challenges in the early years and child care system, including funding models that do not align with the actual staffing costs and levels of qualified Early Childhood Educators, provincial child care funding rules that are too rigid and limit local responsiveness, stagnant funding for EarlyON services, and persistent workforce shortages that constrain system capacity and expansion.

Northern Ontario Service Deliverers Association (NOSDA)

In addition to the DNSSAB delegations above, NOSDA may also be presenting delegations at the AMO Conference, which are summarized below. Some of these delegations have similar content and messaging to the Board's delegations, and also span interconnected human service systems:

NOSDA's potential 2026 AMO delegations are anchored in the message that social infrastructure is essential to economic growth in Northern Ontario. The messaging emphasizes that provincial investments in areas such as resource development, energy, and infrastructure will not achieve their intended outcomes without corresponding supports for housing, child care, health services, employment, and stabilizing vulnerable residents. Additional pressures are noted in workforce development, where participation is constrained by barriers such as mental health and substance use, housing, transportation, limited child care, and training opportunities.

NOSDA also highlights increasing pressure across interconnected systems, including rapidly rising homelessness now spanning health, justice, and community safety; aging and at-risk community housing alongside the need for new supply; and Ontario Works rates and program

¹ At the time of this report, it is unknown which DNSSAB or NOSDA delegations will be approved or confirmed for the conference.

structures that are not adequately supporting stabilization or workforce readiness. Additional pressures are identified with paramedic services responding to broader health system gaps, child care access concerns despite affordability improvements (CWELCC), and funding models that do not reflect northern realities and the higher costs of delivering services across large and remote regions. Seniors' housing, accessibility, and aging in place are also potential delegation topics, particularly where uneven access to supports increases the risk of adverse health outcomes and added strain on the system.

NOSDA also identifies service gaps affecting justice-involved individuals and emphasizes the need for provincial support to enable stronger partnerships with Indigenous communities for culturally appropriate and integrated service delivery. A call to the Ministry of the Attorney General to exempt NOSDA members from the Landlord and Tenant Board (LTB) process rounds off the potential NOSDA delegations for the upcoming AMO Conference.

FINANCIAL AND RISK CONSIDERATIONS

N/A

OPTIONS AND/OR RECOMMENDATIONS

N/A

NEXT STEPS

The above provides the Board with a summary of the potential 2026 AMO delegations and the detailed delegations are included in the tables that follow. The Board will be notified through the CAO updates once the delegations are confirmed and scheduled.

RESOURCES CITED

DNSSAB: AMO Delegations compiled by the respective program Directors.

NOSDA: AMO Delegation Form 2026; NOSDA Draft Resolutions 2026.

DNSSAB AMO Delegations 2026

Program	Paramedic Services – Community Paramedicine
Ministry	Ministry of Health
Title	Mental Health and Substance Use Needs Not Met in Nipissing
Issue	Mental health and substance use support requirements across the Nipissing District are increasing and are not being met through existing services, particularly for individuals who face barriers accessing traditional care models. Recent data shows spikes in opioid-related overdoses, including multiple deaths reported within short periods across the District, highlighting gaps in timely, coordinated, community-based supports.
Impact	Individuals experiencing mental health and substance use challenges often rely on emergency services due to limited access to coordinated, community-based supports. This places increased pressure on hospitals, paramedics, police, and community partners. In a large and predominantly rural district, gaps in outreach-based services create barriers to timely intervention, continuity of care, and long-term support. Without an interdisciplinary approach, individuals may cycle between crisis services, shelters, and acute care without stable support pathways.
Ask	• Fund interdisciplinary mental health and substance use outreach teams • Support mobile, community-based service delivery across the District • Improve coordination with housing, health care, and community services

Program	Coordinated Services – Homelessness
Ministry	Ministry of Municipal Affairs and Housing
Title	Homelessness Prevention Funding Not Keeping Pace: Outreach Services, Encampment Response and 24/7 Low Barrier Services
Issue	Given the increasing number of individuals experiencing homelessness and living unsheltered throughout the Nipissing



	District, DNSSAB is seeking an additional \$1M through the Provincial Homelessness Prevention Program (HPP) to maintain homelessness services, including emergency shelter, outreach and encampment response. Current resources are insufficient to meet the growing demand for real-time engagement, crisis response, and connections to housing and community supports across both urban and rural areas of the District.
Impact	Outreach services and the 24/7 integrated shelter and housing support program play a critical role in supporting vulnerable individuals by providing direct engagement, wellness checks, referrals, transportation assistance, housing navigation, and connections to health care, mental health, addictions, and income support services. As encampments continue to grow in visibility and complexity, outreach teams and the shelter spaces are increasingly relied upon to support individuals living in unsafe conditions while also responding to broader community concerns related to health, safety, and public spaces. The growing pressures on emergency shelters including the 24/7 integrated shelter and housing support program, healthcare services, emergency responders, and municipalities highlight the need for enhanced outreach capacity that can provide proactive, coordinated, and compassionate support. Increased funding would allow for expanded staffing resources, improved district-wide coverage, and stronger coordination with community partners to better support individuals experiencing homelessness that would create pathways toward housing stability and well-being.
Ask	• Increase and sustain HPP funding to sustain the outreach services across the Nipissing District to better support individuals experiencing homelessness, respond to encampments, and improve connections to housing and community supports. The District of Nipissing Social Service Administration Board (DNSSAB) is seeking \$500,000 in HPP funding to sustain outreach services across the Nipissing District • Increase and sustain funding to support the continuation of the 24/7 integrated shelter and housing support program which



	offers supports and services to those living unsheltered and serves as the entry point for individuals experiencing homelessness referred to through District wide outreach. The DNSSAB is seeking \$500,000 in HPP funding to maintain funding for the 24/7 integrated and housing support program.
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Program	Coordinated Services – HPP – 2025
Ministry	Ministry of Municipal Affairs and Housing
Title	Housing Supply Not Meeting Demand: Affordable Housing Development
Issue	A lack of affordable rental housing units is leading to housing insecurity and homelessness. Rising rents and stagnant incomes make securing safe, stable housing difficult.
Impact	Housing supply in the Nipissing District is not keeping pace with demand, contributing to rising affordability pressures and more households unable to afford average rents. Much of the existing housing stock is aging, with a shortage of units that meet residents' needs in terms of size, condition, and accessibility. As a result, housing instability and homelessness are increasing, placing added pressure on shelters, outreach services, emergency and health systems, and community supports. DNSSAB has identified up to 274 shovel-ready housing units that could move to construction quickly. However, without capital funding, these projects remain stalled, delaying urgently needed supply and prolonging strain on the broader homelessness response system.
Ask	Capital funding to support shovel-ready affordable housing projects in the Nipissing District

Program	Coordinated Services – 2025 – 2026 – 2027
Ministry	Ministry of the Solicitor General
Title	Correctional Discharge into Homelessness



Issue	Correctional discharge is a clear pathway into homelessness. Individuals released with no fixed address frequently enter the homelessness system immediately and often cycle through it repeatedly.
Impact	Local homelessness system data identifies institutional discharge as a major driver of housing instability, with correctional facilities representing a significant source of inflow. Indigenous individuals are disproportionately affected. Local data also demonstrates significant Indigenous over-representation in homelessness, unsheltered homelessness, and chronic homelessness. Indigenous individuals leaving custody face additional systemic barriers to securing housing, underscoring the need for a culturally grounded and Indigenous-inclusive program design. There is a critical gap in transitional and supportive housing. Current service planning has identified a shortage of supportive housing and the absence of a dedicated transitional pathway for people leaving custody. Without a targeted response, this gap contributes directly to chronic homelessness, repeated shelter use, and unsuccessful reintegration. Stronger coordination between justice and housing systems is required. At present, there is limited formalized discharge planning, data-sharing, and cross-sector coordination between correctional institutions and the local homelessness response system. A dedicated reintegration housing program would create a structured pathway that improves continuity of care and reduces preventable system failures at the point of release. The status quo carries significant public and human costs. Continued reliance on emergency shelters, policing, paramedic response, healthcare services, and repeated incarceration creates avoidable strain across public systems. A housing-based reintegration approach would help reduce these pressures while aligning with ministry objectives related to recidivism reduction, community safety, and improved justice-community coordination.
Ask	DNSSAB is seeking financial support for an initiative that would create 8 transitional housing units for individuals leaving

	incarceration who would otherwise be released directly into homelessness. The program would be established by retrofitting an underutilized building already identified in the community. The intent is to create a structured, housing-first reintegration response that stabilizes individuals immediately upon release and connects them to coordinated case management, identification recovery, income supports, health care and mental health referrals, substance use support, life-skills development, and pathways to permanent housing. To operate the transitional housing project, DNSSAB is seeking an annual contribution of \$750,000 to ensure that the program can operate 24/7.
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Program	
Ministry	Ministry of Children, Community and Social Services
Title	Income Inadequate for Housing, Food Security, and Income Stability
Issue	Housing stability, homelessness, food security, and low social assistance rates are interconnected issues. Individuals who do not have stable and affordable housing or the means to purchase nutritious food, their time, energy, and capacity to focus and concentrate is limited. For Ontario Works (OW) recipients, inadequate income is a foundational barrier. Without sufficient resources to secure safe housing and meet essential nutritional needs, efforts to stabilize people through connections to supports, services, and employment pathways are significantly undermined. Addressing these interconnected determinants of health is essential to helping individuals move forward in a meaningful way, with the ultimate goal of exiting social assistance.
Impact	The District of Nipissing has one of the lowest average household incomes in Ontario, and housing instability is a significant concern. In 2025, 14% of the Ontario Works (OW) caseload in Nipissing was experiencing homelessness, twice the provincial average.



	Single adults are particularly vulnerable, making up 72% of the local OW caseload and representing the largest group of food bank users. They also face long wait times for stable housing, with individuals under 65 accounting for 60.4% of the social housing waitlist and typically waiting 10 years or more. Current OW rates do not reflect local rental market conditions. A single recipient receives up to \$733 per month, or approximately \$916 with tax credits. At these levels, many are unable to secure or maintain housing without sacrificing food and basic necessities, limiting their ability to stabilize their situation and move forward.
Ask	Nipissing is requesting support to launch a targeted pilot program that provides a rent subsidy for single Ontario Works recipients, ensuring they have enough income to secure safe, stable housing while retaining sufficient funds to purchase nutritious food. The pilot aims to improve housing stability and food security for single Ontario Works recipients by topping up the shelter allowance to reflect actual rental costs. This would allow recipients to purchase food and essentials using the basic needs portion of their entitlement along with any tax credits they are eligible to receive. In doing so, it creates the conditions necessary for meaningful progress toward addressing barriers and working toward attachment to the labour-market.

Program	Early Years and Child Care
Ministry	Ministry of Education Ministry of Red Tape Reduction
Title	ECE Staffing Costs Not Recognized
Issue	The current cost-based funding structure for licensed child care programs is grounded in the minimum staffing requirements set out in the Child Care and Early Years Act, 2014 (CCEYA) and related regulations. While this approach establishes a baseline for compliance, it does not adequately reflect the evolving workforce composition within the sector. Many licensed child care operators have taken proactive steps to recruit and retain Registered Early Childhood Educators (RECEs)



	beyond minimum requirements, replacing non-qualified staff where possible. This aligns directly with provincial objectives to strengthen quality across the system and ensure that early learning environments are led and supported by qualified professionals. However, the existing funding formula does not recognize or adjust for higher proportions of RECEs in a program. As a result, programs that prioritize qualified staffing absorb increased staffing costs within a fixed allocation, limiting their ability to adequately fund other eligible and provincially mandated priorities. In effect, the formula creates a financial disincentive to hiring qualified staff, despite this being a stated provincial goal under Ontario's early years and child care framework.
Impact	The lack of flexibility in the staffing component of the cost-based funding model has several system-wide impacts: Erosion of Quality Investments As staffing costs increase with higher rates of RECE employment, fewer resources are available to support quality-enhancing initiatives, including reflective practice, pedagogical leadership, and continuous improvement activities. Reduced Capacity for Inclusion Supports Funding pressures limit programs' ability to fully invest in inclusive practices, accommodations, and supports that enable children with diverse and individual needs to fully participate in early learning environments. Constraints on Health and Safety Enhancements Operators face diminished capacity to address health and safety priorities, including materials, equipment, preventive maintenance, and staff training, as staffing costs absorb a disproportionate share of available funding. Workforce Instability Risks The absence of funding alignment with actual staffing practices undermines workforce stability by discouraging the recruitment and retention of RECEs, contributing to turnover and inconsistency in children's early learning experiences. Collectively, these impacts run counter to the objectives of the Canada-Wide Early Learning and Child Care (CWELCC) system, which is intended to deliver affordable, high-quality, inclusive child care while supporting sector sustainability.



Ask	That the Province undertake targeted adjustments to the staffing component of the cost-based funding formula to better reflect current workforce realities and provincial priorities. Specifically: • Introduce an ECE Staffing Adjustment Factor Modify the staffing benchmark to account for the percentage of RECEs employed within a program, allowing funding allocations to better align with actual staffing costs where operators exceed minimum qualification requirements. • Incentivize the Employment of Qualified Staff Ensure the funding model actively supports, rather than discourages, the recruitment and retention of RECEs, reinforcing Ontario's commitment to quality early learning environments delivered by qualified professionals. Adjusting the cost-based funding formula in this way would enhance alignment between policy intent and funding mechanisms, strengthening the sustainability of the sector and improving outcomes for children, families, educators, and communities across Ontario.
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Program	Early Years and Child Care
Ministry	Ministry of Red Tape Reduction
Title	Child Care Funding Rules Too Rigid
Issue	Ontario's current child care funding framework limits the ability of service system managers to respond to local needs. Fee subsidy eligibility thresholds have not kept pace with inflation or the rising cost of living. As a result, many low- and moderate-income families no longer qualify for support, despite continued financial vulnerability and barriers to accessing licensed child care. At the same time, the Special Needs Resourcing Support Services are experiencing increased demand driven by the growing complexity of children's needs. Available resources are not sufficient to meet service needs, particularly for school-aged children (6–12), resulting in pressure on service providers and families.



	Rigid provincial funding structures further limit the ability to respond to these pressures. Current guidelines restrict the reallocation of unspent or underspent provincial workforce funds across priority areas, even where there is clear evidence of local demand. This lack of flexibility prevents a coordinated, child-centred approach to service delivery and limits the ability to align fee subsidy and inclusion supports effectively.
Impact	The limitations within the current funding model are having measurable impacts on families, children, and service providers: Reduced access to child care Families who remain financially vulnerable are increasingly ineligible for fee subsidy due to outdated thresholds, limiting their ability to work, pursue education, or participate in training. Service gaps for children with additional needs Insufficient special needs resourcing supports result in service disruptions, particularly during transitions and for older children, affecting stability, development, and well-being. System inefficiencies and inequities Funding inflexibility leads to situations where resources may be underutilised in one area while demand goes unmet in another, reducing overall system effectiveness. Strain on providers and families Service providers face challenges sustaining programs and responding to enrolment realities, while families experience increased stress navigating limited supports. Collectively, these challenges undermine equitable access to child care, workforce participation, and the stability of the early learning system.
Ask	That the Province: - Provide greater flexibility in the use of unspent or underspent provincial allocations, allowing DNSSAB to reinvest funds into priority areas based on demonstrated local need. - Update an index fee subsidy sliding scale to reflect current economic realities, including inflation and cost-of-living

	increases, to ensure that low- and moderate-income families can access affordable child care. Enhanced flexibility and updated eligibility thresholds would enable targeted investments in: • Expanded Fee Subsidy Access Supporting families who are currently excluded due to outdated income limits, despite ongoing financial vulnerability. • Enhanced Special Needs Resourcing Increasing capacity to support children with exceptional needs and improving continuity of care, including for children aged 6–12. • Coordinated Service Delivery Aligning fee subsidy and inclusion supports to reduce service gaps and support stable, child-centred participation in licensed child care settings. This combined approach addresses both immediate funding pressures and systemic barriers, ensuring a more equitable, responsive, and sustainable child care system.
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Program	Early Years and Child Care
Ministry	Ministry of Education
Title	EarlyON Funding Not Keeping Pace
Issue	EarlyON Child and Family Centres are a critical, low-cost entry point to the early years system, providing accessible, inclusive, and prevention-focused supports that strengthen child development, caregiver well-being, and family stability across the District of Nipissing. Base funding levels have remained largely unchanged for several years and have not kept pace with rising operational costs or evolving community needs. Reliance on short-term funding and reductions to complementary supports has limited-service capacity and the ability to plan and deliver sustainable programming.
Impact	Stagnant funding is reducing service capacity and limiting equitable access to EarlyON programs across the District of Nipissing. Service

	providers will need to consider scaling back hours, outreach, and staffing, particularly in communities where delivery costs are higher. As access to early, preventative supports declines, families face increased barriers, contributing to greater reliance on higher-cost health, education, and social services over time. Without funding adjustments, service gaps will continue to widen, undermining EarlyON's role as a universal, cost-effective foundation within the early years system.
Ask	To ensure EarlyON Child and Family Centres remain accessible, equitable, and effective across the District of Nipissing, the Province is asked to: • Move away from stagnant and one-time allocations toward predictable, ongoing base funding that reflects current operational costs and service expectations. • Recognise the realities of delivering EarlyON services across diverse communities within the District of Nipissing, including travel, outreach, staffing sustainability, and service delivery in smaller communities. • Maintain EarlyON Child and Family Centres as a universal, welcoming entry point to the early years system, ensuring consistent access regardless of location or circumstance. Stabilizing EarlyON funding and aligning it with local service delivery realities within the District of Nipissing will reinforce EarlyON as a cost effective, preventative investment that strengthens families, supports long term child outcomes, and contributes to healthier, more resilient communities.

Program	Early Years and Child Care
Ministry	Ministry of Education
Title	Child Care Workforce Shortages Persist
Issue	Early learning and child care is a foundational economic infrastructure that enables labour force participation and regional economic growth. Recent provincial and sector-wide research continues to confirm a severe and persistent shortage of qualified early learning and child



	care professionals across Ontario, with shortages most acute in northern, rural, Francophone, and Indigenous communities. Province-wide workforce studies released in 2024 and 2025 highlight that staffing shortages remain the single largest barrier to expanding access under the Canada - Wide Early Learning and Child Care (CWELCC) system. Fewer than half of early childhood educators report an intention to remain in the sector long-term, with challenges related to compensation, workload, workforce stress and limited local training pathways cited as ongoing concerns. Shortages are especially pronounced in northern regions, where educators are frequently drawn to school board or public- sector employment offering greater stability and compensation. Within the District of Nipissing, staffing shortages remain the primary barrier to fully utilizing existing licensed child care capacity. The system requires approximately 138 additional early learning and child care professionals to meet current needs. Despite strong demand, programs are unable to expand or operate at full capacity due to workforce constraints.
Impact	Staffing shortages are preventing licensed child care programs from operating available spaces, resulting in reduced enrolment, room closures, and delayed expansion. As a result, over 1,200 children are currently waiting for licensed child care across the District of Nipissing, creating significant barriers for families seeking to return to work, education, or training. Limited access to reliable child care is increasingly constraining labour force participation across sectors, including health care, education, and the private sector, and is impacting the ability of communities to recruit and retain a stable workforce. Without targeted action, existing provincial investments in child care expansion and affordability will continue to be constrained by workforce limitations, particularly in northern and rural communities.
Ask	That the Province support the implementation of <i>Shaping Nipissing's Future – An Investment in the Early Learning and Child Care Workforce</i>, a locally designed, evidence-based pilot to

address workforce shortages and unlock existing licensed child care capacity across the District of Nipissing.

Specifically, that the Province:

- Invest in a time-limited, cohort-based Early Childhood Education workforce strategy focused on local recruitment, training, and retention.
- Enable flexibility to use and redirect existing workforce funding, including unspent provincial allocations, toward community-driven workforce solutions.
- Support local approaches that respond to the unique needs of northern, rural, Francophone, and Indigenous communities.

This investment will:

- Increase the local supply of qualified early learning and child care professionals.
- Convert unused licensed capacity into operational child care spaces without requiring new capital investment.
- Reduce waitlists and improve access for families.
- Strengthen labour force participation, particularly among women.
- Support broader economic development and workforce stability across sectors.

This proposal aligns with Ontario's Early Years and Child Care Workforce Strategy and supports the effective implementation of the Canada-Wide Early Learning and Child Care system, ensuring that provincial investments translate into sustained, on-the-ground capacity in northern and rural communities.



BOARD REPORT #CORP-2026-017

☒ FOR INFORMATION

or

☐ FOR APPROVAL

Date: June 24, 2026

Purpose: Strategic Plan Accomplishments, Board Term 2023-2026

Department Head: David Plumstead, Manager of Planning, Outcomes and Analytics

Approver: Melanie Shaye, Chief Administrative Officer

RELATIONSHIP TO STRATEGIC PLAN

Alignment with Strategic Plan 2022-2042: Healthy, Sustainable Communities

☒ **Maximize
Impact**

☒ **Remove
Barriers**

☒ **Seamless
Access**

☒ **Learn &
Grow**

As the Board approaches the end of its 2023–2026 term, the Strategic Plan continues to serve as the framework guiding decision-making and priorities. Over the course of the term, the organization has operated within a complex and evolving environment, with increasing service pressures, organizational and system changes, and emerging community needs. Against this backdrop, the Board and staff have made meaningful progress in advancing strategic priorities and delivering key initiatives. The attached *DNSSAB Strategic Plan Accomplishments (2023–2026)* report provides a summary of this work, highlighting how these efforts have collectively supported the corporate goals to maximize impact, remove systemic barriers, improve service access, and strengthen continuous learning and organizational development.

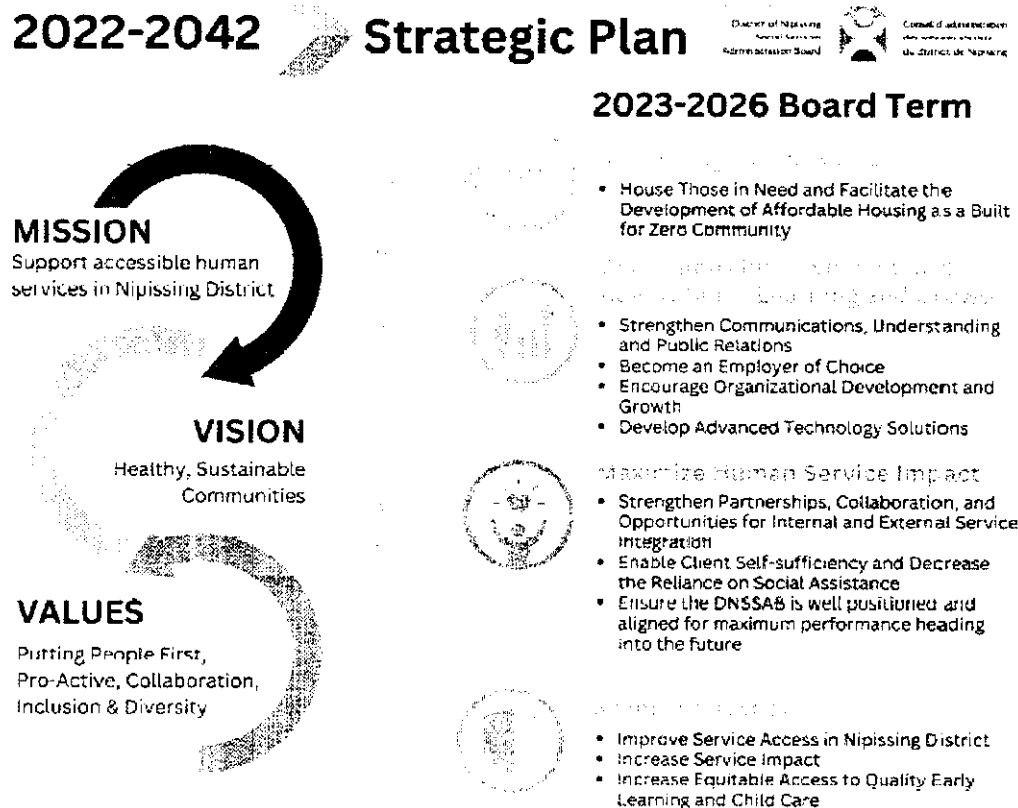
BACKGROUND

The Strategic Plan has provided a roadmap of priorities and actions for the 2023–2026 Board term while working toward the organization's longer-term vision and goals. Early in the term, the Board undertook a review of the existing strategic plan from the previous term, with input and feedback from incoming Board members to ensure relevance, clarity, and alignment with emerging priorities. The updated Strategic Plan was adopted by the Board in May 2023.

Through this review and development process, the plan was refreshed to include a set of guiding principles and updated strategic priorities and actions. Several priorities and actions from the previous term were revised, and new actions were added to respond to operational, program, and system-level needs. These included initiatives to stabilize Northern Pines;

undertake a feasibility study for a Homelessness Hub; assess client and tenant needs; support Board member training and service network training; implement Ontario Works employment transformation; conduct an organizational review; and strengthen communications and public relations with the public.

As illustrated in the figure below, the updated plan is anchored by the four corporate goals that transcend individual Board terms and support the realization of the corporate vision. To advance these goals, the Plan identifies 11 strategic priorities supported by 47 action items and projects for priority execution during the current Board term:



Throughout the 2023–2026 term, staff monitored implementation of the Strategic Plan and reported progress to the Board through updates. Staff also held a series of strategic planning sessions to review progress and adjust the plan as needed, in response to changes in the operating environment or emerging priorities.

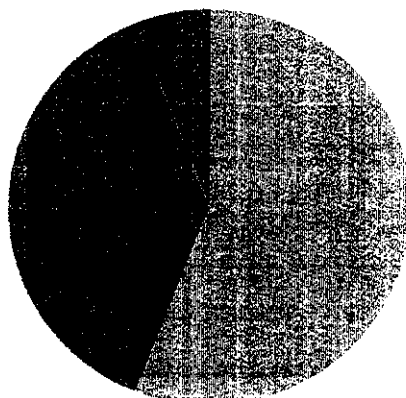
CURRENT STATUS

DN-199 Strategic Plan Implementation 2023-2026 ...

Dashboard Tasks Reports Milestones Users ...

Project Dashboard ▾

Task Status



33 Completed (7) 67 Progress (7)

To date, staff and the Board have completed 28 action items and projects, representing 60% of the Strategic Plan. Work on the remaining 19 items will continue through the end of the year, and any unfinished items will be carried forward to the next Strategic Plan and Board term (see Next Steps).

As noted from the table below which breaks down the actions by goals and priorities, significant progress has been made in a number of the priority and goal areas.

Under the goal of **Removing Systemic Barriers**, the priority to *house those in need* was advanced through joint planning initiatives, the exploration of municipally

owned land, and other opportunities to develop affordable housing across the district. Progress also included connecting the By-Name List of individuals experiencing homelessness with community service providers to coordinate rapid rehousing and wrap-around supports, as well as identifying housing development projects and preparing business cases in advance to respond quickly to funding opportunities, applications, and provincial infrastructure investments.

Goal	Strategic Priority	Completion	%
Remove Systemic Barriers	<i>House Those in Need and Facilitate the Development of Affordable Housing as a Built for Zero Community.</i>	3/7	43
Continuous Improvement and Adaptation – Learning and Growth	<i>Strengthen Communications, Understanding and Public Relations</i>	4/4	100
	<i>Become an Employer of Choice</i>	2/6	33
	<i>Encourage Organizational Development and Growth</i>	3/5	60
	<i>Develop Advanced Technology Solutions</i>	4/6	67
Maximize Human Service Impact	<i>Strengthen Partnerships, Collaboration, and Opportunities for Service Integration</i>	3/3	100
	<i>Enable Client Self-sufficiency and Decrease the Reliance on Social Assistance</i>	2/4	50
	<i>The DNSSAB is well positioned and aligned for maximum performance heading into the future</i>	1/1	100
Seamless Access	<i>Increase Equitable Access to Quality Early Learning and Child Care</i>	1/2	50
	<i>Improve Service Access in Nipissing District</i>	4/5	80
	<i>Increase Service Impact</i>	1/4	25
Total		28/47	60

Together, this work facilitated the development of affordable housing and improved readiness to respond to housing needs and funding opportunities in a more timely and coordinated way.

Turning to the goal of **Continuous Improvement and Adaptation – Learning and Growth**, the Board's priority to *strengthen communications, and partnerships and collaboration*, has been fully achieved. As noted in the attached report, the development of an Indigenous land acknowledgement statement, social media plan and communications campaign, and the creation of an online community of practice for early years and childcare professionals, has strengthened DNSSAB's public presence and engagement, and increased public awareness.

The Board's other priorities in this area -*to become an employer of choice, support organizational development and growth, and advance technology solutions* -also saw progress through several completed projects. This work included creating opportunities for staff career and skill development, supporting efforts to attract and retain Registered Early Childhood Educators and other professionals in the sector, preparing a training plan for the incoming Board in January 2027, and providing service network training and education.

In addition, several of the completed projects focused on strengthening internal capacity and systems. These include ensuring staff have time for training and professional development, reinforcing organization-wide commitment to technology, implementing new software and databases, expanding the use of SharePoint, and improving the security of computer systems and networks against cyberattacks.

Collectively, these actions strengthened internal capacity, modernized systems, and improved how DNSSAB communicates, learns, and adapts as an organization.

The corporate priority to *strengthen partnerships and collaboration* has also been fully achieved in support of the goal to **Maximize Human Services Impact**. This progress included formalizing information sharing, service coordination, collaboration, and direct client referral processes with select service providers; strengthening relationships to advance shared goals; and integrating Nipissing Paramedic Services with other DNSSAB departments and community partners.

The strategic priorities to *support client self-sufficiency and position DNSSAB for strong future performance* also included completed actions that advanced the goal of maximizing impact. These actions included better aligning the Ontario Works program with life skills, literacy, and life stabilization support, and transitioning front-line employment services to Employment Ontario through engagement and consultation with the Service System Manager. The completion of the DNSSAB organizational review provides a foundation for stronger future performance, with its recommendations to be carried forward into the next Board plan.

These actions reflect a shift toward more integrated, partnership-based service delivery and stronger alignment between programs, partners, and client needs.

The Board also made strong progress toward the goal of **Providing Seamless Access** through its priorities to *expand equitable access to quality early learning and childcare* and *improve service access and impact* across Nipissing District. This included implementing a strategy to support rural and underserved communities throughout the district, such as the EarlyON Mobile Unit; undertaking a feasibility study for a Homelessness Hub; co-locating services with wrap-around support for clients; and establishing sustainability for the Community Paramedicine program in Nipissing District, including the Clinical Access Mobile Partnership (CAMP) program.

Together, these initiatives improved where and how clients can access services, particularly in rural and underserved communities.

As mentioned earlier, the attached report provides more detail on the Board's strategic accomplishments during the term for each completed action item and project.

FINANCIAL AND RISK CONSIDERATIONS

The resources required to implement the Strategic Plan vary depending on the strategic priorities and action items being advanced at any given time. Strategic priorities and related action items and projects are incorporated into the annual planning and budgeting process and are subject to Board review and approval through that process.

In the context of strategic planning, strategic risk is generally indirect and relates to factors that may affect the development, implementation, or overall impact of corporate strategy, including potential implications for operations and clients. Ongoing commitment to implementing the Strategic Plan, along with regular monitoring of progress and outcomes, helps to mitigate controllable risks by enabling timely adjustments in response to changes in conditions or emerging issues.

OPTIONS AND/OR RECOMMENDATIONS

N/A

NEXT STEPS

While a significant number of strategic priorities and action items have been completed, several initiatives remain underway at this stage of the term (see the above table and the attached DNSSAB strategic plan progress summary, June 2026). These largely reflect longer-term or multi-year work, including continuing to advance affordable housing opportunities and homelessness system coordination; strengthening organizational capacity through workforce planning, succession strategies, and culture development; continuing the implementation of technology and data modernization initiatives; and further evolving service delivery models to improve access, integration, and client outcomes.

The Senior Management Team will continue advancing the remaining priorities and action items, with support from staff and project teams, through the rest of the 2023–2026 Board term. As part of the transition to the next term (2027–2030), the Strategic Plan will be shared with the incoming Board during orientation to support review, input, and any needed updates or refresh.

RESOURCES CITED

DNSSAB Strategic Plan Accomplishments (2023-2026) Report.
DNSSAB Strategic Plan, June 2026 Progress Update.



Office of the Minister

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438 University Avenue
Toronto ON M5G 2K8

Bureau du ministre

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774-2026-202

July 7, 2026

Her Worship Gail Degagne
Mayor
Township of Chisholm
g.degagne@chisholm.ca

Dear Mayor Degagne,

Thank you for your continued leadership and the dedicated work you do every day to support your residents and help build strong communities across Northern Ontario. The success of our region is rooted in your commitment to local priorities and the people you serve.

As we face economic and trade challenges, the path forward is clear. It is more important than ever that we work together to ensure that economic development efforts create resilience and long-term prosperity across our region.

Last year, we announced a strategic refocusing of the Northern Ontario Heritage Fund Corporation to ensure these resources are concentrated on projects that create jobs and can be economic catalysts for your communities and regions.

As Minister of Northern Economic Development and Growth and Chair of the Northern Ontario Heritage Fund Corporation (NOHFC), I have witnessed first-hand the meaningful impact strategic NOHFC investments can have. From supporting local businesses to unlocking new opportunities for growth and innovation, NOHFC-supported projects are helping to create good-paying jobs, contribute to long-term economic development and move our region forward in a tangible way.

As leaders in your communities and regions, you understand where these opportunities are emerging, where challenges are limiting prosperity and where targeted investments can accelerate growth.

I ask you to work with your partners and bring these types of prospective proposals forward to the NOHFC. Whether it is helping local businesses grow or pursuing new economic opportunities, our team is ready to work with you to help advance strong projects that create jobs and strengthen your regions.

One strong example of what can be achieved through collaboration is the growing success of the Northern Ontario tourism campaign. Working with municipalities, local tourism partners and community organizations, we've been promoting your submitted outdoor adventures and must-see destinations to help draw more visitors to the North and support local economies. It shows that we can accomplish great things when we pursue a shared goal.

As a proud northerner, I am honoured to serve as a voice for Northern Ontario and appreciate the potential of our region. I am confident that by working together we can align your local knowledge and leadership with our government's support and continue to establish a more resilient, self-reliant and prosperous North for generations to come.

Sincerely,

A handwritten signature in dark ink, appearing to read 'George Pirie', is written over a faint, circular official stamp.

The Honourable George Pirie
Minister of Northern Economic Development and Growth
Chair, Northern Ontario Heritage Fund Corporation

c: Jennistine (Jenny) Leblond, CAO Clerk-Treasurer, Township of Chisholm,
j.leblond@chisholm.ca

Jessica Laberge

From: Lesley Marshall
Sent: Tuesday, June 30, 2026 12:30 PM
To: Jessica Laberge
Subject: Fwd: Regulatory changes to the Clean Water Act to accelerate and improve protection for Ontario's drinking water sources

Begin forwarded message:

From: "protection, source (MECP)" <source.protection@ontario.ca>
Date: June 30, 2026 at 12:14:59 PM EDT
Subject: **Regulatory changes to the Clean Water Act to accelerate and improve protection for Ontario's drinking water sources**

Hello,

We are writing to share important updates about recent regulatory changes under the *Clean Water Act, 2006* (CWA) and the *Safe Drinking Water Act, 2002* that will come into effect on July 1, 2026 and on January 1, 2027. These regulatory changes implement legislative amendments to the Clean Water Act that were passed in fall 2025.

These amendments support timely approvals and process improvements while continuing to ensure safeguards remain in place to protect drinking water sources.

Regulatory amendments will:

1. Accelerate protection of drinking water sources by streamlining the source protection plan amendment process. These regulatory changes will come into effect on July 1, 2026. This will include:
 1. Expanding the types of minor amendments that can proceed without approval or consultation.
 2. Specifying the types of plan amendments where source protection authorities (i.e., generally conservation authorities) approve certain amendments.
 3. Specifying the process for how a source protection authority approves plan amendments, including that the source protection authority must first obtain the Director's approval of the assessment report.
1. Simplifying and speeding up consultation requirements by combining the two phases of public consultation into one, while maintaining meaningful opportunities for public and Indigenous community input.
2. Modernizing consultation requirements, including by removing the requirements to publish newspaper notices and to make source protection plan documents available for inspection at locations that are sufficiently accessible, and instead

maintaining the requirement to publish documents on the Internet and requiring publication of notices in a manner that will bring the notice to the attention of the public.

3. Specifying documents and information that comprise a “complete submission” of a proposed source protection plan amendment that requires Minister’s approval. The Act provides that upon a “complete submission” of the proposed amendment to the Minister, the Minister has 120 days to exercise an option to approve the amendment or require revisions and re-submission, otherwise the amendment is deemed to be approved.
1. Enable the use of new municipal drinking water sources (such as wells and intakes) faster, where protections are already in place, including by providing an exception to when the prohibition on supplying drinking water must be imposed in a municipal drinking water system licence or permit, if the source protection authority is of the opinion that such a condition is not necessary. This regulatory change will come into effect on July 1, 2026.
2. Improve and streamline how policies affecting “prescribed instruments” (such as permits and licences issued by MECP and other ministries) can be used to manage risks to municipal drinking water, including increasing transparency regarding how significant threats are managed. This regulatory change will come into effect on January 1, 2027.

Additional details are included in the regulatory decision notice titled “Regulatory changes for accelerating and improving protections for Ontario’s drinking water sources” ([ERO #025-1104](#)).

Thank you for your ongoing efforts to protect Ontario’s drinking water sources. We appreciate your partnership.

Sincerely,

Leo Luong, Director, Great Lakes and Inland Waters Branch
Ministry of the Environment, Conservation and Parks

FONOM

Federation of Northern Ontario Municipalities

June 26, 2026

Re: Public Consultation on the Future of Billy Bishop Toronto City Airport

To Whom It May Concern:

The Federation of Northern Ontario Municipalities (FONOM) is pleased to support the federal and provincial initiatives aimed at modernizing and strengthening the future of Billy Bishop Toronto City Airport.

FONOM represents more than 110 municipalities, covering nearly 65 percent of Ontario's landmass. Reliable transportation links are essential to the economic vitality, health care access, tourism growth, and business development of Northern Ontario communities. Billy Bishop Airport plays an important role in connecting Northern Ontario residents, businesses, and visitors to the Greater Toronto and Hamilton Area (GTHA) and beyond.

For many residents of Northern Ontario, Billy Bishop Airport provides efficient access to specialized health care services, government meetings, educational opportunities, and business activities located in Toronto's downtown core. The airport also serves as a valuable gateway for tourists and investors travelling to Northern Ontario, helping support local economies across the region.

FONOM has previously supported investments that enhanced the airport's capacity and long-term viability, including the runway extension. We continue to recognize the importance of maintaining and expanding transportation infrastructure that strengthens connections between Northern Ontario and the province's economic heart.

As governments consider the future of Billy Bishop Airport, FONOM supports initiatives that improve passenger choice, strengthen regional and national connectivity, modernize airport operations, and create opportunities for economic growth. Increased air service and improved accessibility will benefit not only Toronto and Southern Ontario but also communities across Northern Ontario that depend on efficient transportation links.

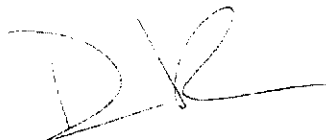
In addition, FONOM respectfully requests confirmation that air ambulance services transporting patients from Northern Ontario will continue to have uninterrupted landing privileges at Billy Bishop Toronto City Airport. For many patients requiring urgent access to specialized medical care in downtown Toronto, Billy Bishop provides the most direct and efficient point of arrival. Preserving this access is essential to ensuring timely medical treatment and maintaining equitable health care services for Northern Ontarians.

We believe Billy Bishop Airport will continue to serve as a strategic transportation asset that supports health care access, emergency medical transportation, business development, tourism, and economic growth throughout Ontario.

Thank you for the opportunity to provide input on this important initiative. We appreciate your

consideration of these comments and look forward to your confirmation regarding the continued access of Northern Ontario air ambulance services to Billy Bishop Airport.

Sincerely,

A handwritten signature in dark ink, appearing to read 'D. Plourde', with a long horizontal stroke extending to the right.

Dave Plourde
President
Federation of Northern Ontario Municipalities (FONOM)

FOR IMMEDIATE RELEASE

FONOM Welcomes Northern Shield Energy Corridor as an Opportunity for Northern Ontario and Canada

July 6, 2026 – North Bay, ON – The Federation of Northern Ontario Municipalities (FONOM) welcomes today's announcement by Ontario Premier Doug Ford and Alberta Premier Danielle Smith identifying the proposed route for the Northern Shield Energy Corridor.

FONOM believes the proposed corridor represents an important opportunity to strengthen Canada's economy, improve energy security and reinforce Northern Ontario's role in supporting nation-building infrastructure.

"Today's announcement demonstrates the growing recognition that Canada's future economic prosperity depends on building major infrastructure entirely within our own borders," said FONOM President Dave Plourde. "Northern Ontario has long been a strategic transportation and resource corridor, and initiatives like the Northern Shield Energy Corridor further reinforce the importance of investing in our region."

FONOM noted that Northern Ontario is already central to Canada's mining, forestry, energy and transportation sectors. As new energy, critical mineral and industrial projects advance, investments in supporting infrastructure will become increasingly important.

"Building an energy corridor is only one part of the equation," Plourde added. "To fully realize its economic potential, governments must continue investing in the transportation, housing, skilled workforce, broadband and municipal infrastructure that allows communities to grow and support major projects."

FONOM has consistently advocated for strategic investments in Highway 11 and Highway 17, recognizing these corridors as nationally significant transportation routes that support trade, resource development, emergency response, tourism and supply chains across Canada.

"The discussion surrounding this project further strengthens the case for continued investment in Northern Ontario's transportation network," said Plourde. "If Canada is serious about nation-building, it must ensure the highways, communities and infrastructure that connect our country are ready to support that vision."

FONOM also recognizes the importance of meaningful consultation and partnership with Indigenous communities as the feasibility study progresses and supports opportunities for Indigenous participation and long-term economic development.

The Federation looks forward to working collaboratively with the provincial and federal governments, Indigenous partners, municipalities and industry as planning continues.

"Projects of this scale have the potential to create lasting economic opportunities for Northern Ontario," said Plourde. "By working together, we can strengthen Canada's economy while creating new opportunities for our northern communities and future generations."

-30-

Dave Plourde, President,
Federation of Northern Ontario Municipalities
705-335-1615 | fonom.info@gmail.com

Jessica Laberge

From: Maureen Barlow <mbarlow@puslinch.ca>
Sent: Thursday, July 2, 2026 10:33 AM
Subject: Township of Puslinch resolution 2026-202 supporting Halton Hills Modernizing Ontario's Invasive Plants Rules to Protect Taxpayers, Municipal Lands,
Attachments: 6.16 Town of Halton Hills Support Resolution regarding Modernizing Ontario's Invasive Plant Rules.pdf; Township of Puslinch resolution 2026-202 su.pdf

Good morning,

Please see the attached council resolution from the June 17, 2026, Township of Puslinch Council Meeting regarding request to support the Town of Halton Hills Request Modernizing Ontario's Invasive Plants Rules to Protect Taxpayers, Municipal Lands, Agriculture, Natural Heritage and Local Gardens.

Regards,

Maureen Barlow
Customer Service Coordinator – Corporate Services
Township of Puslinch
7404 Wellington Rd 34, Puslinch ON N0B 2J0
P: 519-763-1226 ext. 206, www.puslinch.ca



Puslinch.ca/Votes2026

My hours may not match your working hours. If you received this email outside of regular business hours, I do not expect an immediate response.



Hon. Mike Harris
Ministry of Natural
Resources
Suite 1802
438 University Avenue
Toronto, ON M5G 2K8
VIA EMAIL:
mike.harrisco@pc.ola.org

Hon. Trevor Jones
Minister of Agriculture,
Food and Agribusiness
11th Floor
77 Grenville St.
Toronto, ON M7A 1B3VIA
EMAIL:
trevor.jones@pc.ola.org

Township of Puslinch
7404 Wellington Road 34
Puslinch, ON N0B 2J0
www.puslinch.ca

June 30, 2026

Hon. Rob Flack
Ministry of Municipal
Affairs and Housing
17th Floor
777 Bay St.
Toronto, ON M7A 2J3
VIA EMAIL:
rob.flack@pc.ola.org

Hon. Todd J. McCarthy
Ministry of Environment,
Conservation and Parks
5th Floor
777 Bay St.
Toronto, ON M7A 2J3
VIA EMAIL:
todd.mccarthy@pc.ola.org

RE: 6.16 Halton Hills Modernizing Ontario's Invasive Plants Rules to Protect Taxpayers, Municipal Lands, Agriculture, Natural Heritage and Local Gardens

Please be advised that Township of Puslinch Council, at its meeting held on March 24, 2021 considered the aforementioned topic and subsequent to discussion, the following was resolved:

Resolution No. 2026-202:
S

Moved by Councillor Bailey and
Seconded by Councillor Sepulis

That the Consent Agenda item 6.16 be received for information; and

Whereas Council supports the Towns of Halton Hills' resolution;

That Council direct staff to send a support resolution accordingly.

CARRIED



As per the above resolution, please accept a copy of this correspondence for your information and consideration.

Sincerely,

Justine Brotherston
Municipal Clerk



TOWN OF
HALTON HILLS
Working Together Working for You!

1 Halton Hills Drive, Halton Hills, L7G 5G2
905-873-2600 | 1-877-712-2205
haltonhills.ca

June 5, 2026

Honourable Doug Ford, Premier of Ontario
Via Email

Re: Modernizing Ontario's Invasive Plants Rules to Protect Taxpayers, Municipal Lands, Agriculture, Natural Heritage and Local Gardens

Please be advised that Council of the Town of Halton Hills at its meeting of Monday June 1, 2026, adopted Resolution No. 2026-0107 regarding Modernizing Ontario's Invasive Plants Rules to Protect Taxpayers, Municipal Lands, Agriculture, Natural Heritage and Local Gardens.

Attached for your information is a copy of Resolution No. 2026-0107.

Respectfully,



Melissa Lawr, AMP, Dipl.M.A.
Deputy Clerk – Legislation

cc. Ontario Minister of Natural Resources
Ontario Minister of Agriculture, Food and Agribusiness
Ontario Minister of Municipal Affairs and Housing
Ontario Minister of the Environment, Conservation and Parks
Federal Minister of Environment and Climate Change
Federal Minister of Agriculture and Agri-Food
Halton area MPs and MPPs
Region of Halton
HRFA
OFA
Conservation Halton
Credit Valley Conservation
Grand River Conservation Authority
AMO
ROMA
FCM
Ontario Invasive Plant Council
Landscape Ontario
Canadian Nursery Landscape Association
All Ontario municipalities



THE CORPORATION
OF
THE TOWN OF HALTON HILLS

Resolution No.: 2026-0107

Title: Modernizing Ontario's Invasive Plants Rules to Protect Taxpayers, Municipal Lands, Agriculture, Natural Heritage and Local Gardens

Date: June 1, 2026

Moved by: Councillor J. Brass

Seconded by: Councillor C. Garneau

Item No. 12.3

WHEREAS invasive plants, shrubs, vines, groundcovers, ornamental species, seeds and nursery stock can cause significant damage to municipal infrastructure, roadsides, stormwater systems, parks, trails, natural heritage areas, agricultural lands, woodlots, shorelines, private property and local biodiversity;

AND WHEREAS Ontario municipalities and conservation authorities are estimated to spend approximately \$50.8 million annually managing invasive species, and the average annual cost per Ontario municipality has been estimated at \$218,148, with approximately 80% of expenditures directed toward control and management rather than prevention; (Invasive Species Centre)

AND WHEREAS these costs are ultimately borne by local taxpayers, conservation authorities, property owners, farmers, volunteers and community groups who are often left to manage invasive species after they have already been introduced, sold, planted, escaped cultivation and spread;

AND WHEREAS the Province of Ontario, through the Invasive Species Act, 2015, which allows species to be listed as prohibited or restricted, and which can make it illegal to import, possess, transport, propagate, buy, sell, lease or trade listed invasive species; (Invasive Species Centre)

AND WHEREAS the concern is not with plants that are already clearly prohibited or restricted, but with invasive species and seeds and nursery stock that may

continue to be sold or distributed before modernized provincial rules, public guidance and retail practices have fully caught up with current science and local experience;

AND WHEREAS garden centres, nurseries, landscape suppliers, seed distributors, online retailers, landscapers and residents all have an important role to play in preventing the spread of invasive plants before they become a costly municipal and environmental problem;

AND WHEREAS the Ontario Invasive Plant Council's Grow Me Instead program promotes native and non-invasive alternatives for healthy, diverse and wildlife-friendly gardens, and its updated Southern Ontario guide includes additional invasive plants and alternatives to help residents, gardeners and landscapers make better choices; (Ontario Invasive Plant Council)

AND WHEREAS recent local reporting in Halton Hills has highlighted the importance of choosing native alternatives to invasive garden plants, including through Grow Native Halton and the Ontario Invasive Plant Council's Grow Me Instead resources;

AND WHEREAS the continued sale and distribution of invasive ornamental plants undermine the work of municipalities, conservation authorities, environmental organizations, horticultural societies, local volunteers and residents who are investing time and taxpayer dollars to remove and manage these same species;

AND WHEREAS prevention at the point of sale is more cost-effective, more practical and more respectful of taxpayers than asking municipalities and property owners to pay for removal after invasive species have spread across property lines and municipal boundaries;

AND WHEREAS invasive plants do not recognize municipal boundaries, and effective prevention requires coordinated action by the Province of Ontario, the Government of Canada, municipalities, conservation authorities, Indigenous communities, agricultural organizations, the nursery and landscape sector, retailers, landowners and residents;

NOW THEREFORE BE IT RESOLVED THAT Council for the Town of Halton Hills respectfully request that the Province of Ontario, in consultation with municipalities, AMO, ROMA, conservation authorities, the Ontario Invasive Plant Council, Indigenous communities, agricultural organizations, environmental organizations, horticultural societies, the nursery and landscape sector, garden centres and other relevant stakeholders, undertake a review and modernization of Ontario's invasive plant regulatory framework;

AND FURTHER THAT this review include consideration of expanding and regularly updating the list of prohibited and restricted invasive plant species, including invasive plants, shrubs, vines, groundcovers, ornamental species,

seeds and nursery stock that pose a risk to Ontario's natural heritage, agriculture, municipal infrastructure, parks, trails, roadsides, stormwater systems and private property;

AND FURTHER THAT the Province of Ontario be requested to prohibit the sale, distribution, propagation and trade of listed invasive plant species through garden centres, nurseries, landscaping suppliers, online retailers, seed distributors and other commercial pathways;

AND FURTHER THAT the Province of Ontario be requested to develop clear labelling, public education and retailer guidance requirements so that residents, gardeners, landscapers and retailers can easily identify invasive species and choose native or non-invasive alternatives;

AND FURTHER THAT the Province of Ontario be requested to work with the nursery, garden centre and landscape sectors on a practical transition plan that supports compliance, protects small businesses, promotes native and non-invasive alternatives, and prevents invasive plants from continuing to enter communities through ordinary consumer purchases;

AND FURTHER THAT the Government of Canada be requested to review and strengthen, where appropriate, federal import, border, labelling and online sales rules related to invasive plants, seeds and nursery stock entering Canada, so that provincial prevention efforts are not undermined by interprovincial or international trade;

AND FURTHER THAT the Province of Ontario and Government of Canada be requested to support municipalities, conservation authorities and community partners with stronger prevention tools, updated science-based lists, public education materials and funding programs that prioritize prevention over costly long-term control and removal;

AND FURTHER THAT a copy of this resolution be forwarded to the Premier of Ontario, the Ontario Minister of Natural Resources, the Ontario Minister of Agriculture, Food and Agribusiness, the Ontario Minister of Municipal Affairs and Housing, the Ontario Minister of the Environment, Conservation and Parks, the federal Minister of Environment and Climate Change, the federal Minister of Agriculture and Agri-Food, Halton-area MPs and MPPs, the Region of Halton, HRFA, OFA, Conservation Halton, Credit Valley Conservation, Grand River Conservation Authority, AMO, ROMA, FCM, the Ontario Invasive Plant Council, Landscape Ontario, the Canadian Nursery Landscape Association, and all Ontario municipalities for their consideration and support.



Mayor Ann Lawlor

TOWNSHIP OF CHISHOLM
BUDGET SUMMARY



GL5410

Date : Jul 10, 2026

Page : 1

Time : 1:56 pm

For Period Ending 31-Dec-2026

	ACTUAL	FINAL	PRIOR YR	PRIOR YR
	VALUES	BUDGET	ACTUALS	BUDGET
OPERATING				
REVENUES				
Cemetery Revenue	(1,106)	(3,600)	(3,708)	(3,600)
General Taxation	635	(2,133,845)	(2,019,963)	(2,021,653)
Taxation School Boards	75	(198,852)	(201,334)	(198,852)
French Public levy	0	(3,416)	(3,416)	(3,416)
English Separate Levy	0	(17,435)	(17,627)	(17,435)
French Separate Levy	0	(13,131)	(13,131)	(13,131)
Taxation School Boards	0	(10,118)	(10,584)	(10,118)
Unconditional Grants Provincial	(312,850)	(562,600)	(562,600)	(562,600)
Federal Grants	(5)	(2,300)	(2,408)	(2,300)
Conditional Grants - Provincial	(66,454)	(70,500)	(156,099)	(149,890)
Administration Revenue	(6,659)	(8,350)	(7,405)	(8,350)
Building Revenue	(16,872)	(32,500)	(33,773)	(30,000)
Animal Control Revenue	(1,170)	(1,500)	(1,770)	(1,500)
Roads Revenue	(1,657)	(11,000)	(5,226)	(16,000)
Fire Dept. Revenue	0	0	(171)	0
Recreation Revenue	(614)	0	(104)	0
Environmental Revenue	(7,529)	(12,500)	(15,276)	(14,500)
Planning Revenue	(2,550)	(23,000)	(18,686)	(23,000)
Other Revenue	(33,733)	(152,000)	(81,875)	(104,221)
Total REVENUES	(450,489)	(3,256,647)	(3,155,155)	(3,180,566)
EXPENDITURES				
Council	16,834	32,000	37,173	32,000
Elections	5,546	8,000	0	0
Administration	244,335	423,545	396,749	423,175
General Government	0	0	0	0
Fire Department	99,710	157,561	130,330	178,272
Conservation Authority	7,102	24,684	24,826	24,499
Building Bylaw Enforcement	3,948	24,000	32,383	29,000
Animal Control - Canine	222	2,000	2,433	2,000
Animal Control - Livestock	4,247	700	4,352	700
Animal Control - Veterinary	0	550	550	550
Other Protections	91,463	199,510	212,384	227,231
Public Works	542,723	1,470,878	1,544,772	1,378,149
Environmental	22,454	63,351	38,938	85,201
Health	26,749	46,771	49,779	46,771
Social Services	199,191	341,471	323,701	323,701
Home for Aged	3,326	71,316	74,478	63,554
Parks & Recreation	12,326	12,414	26,452	13,165
Recreation Programs	317	800	484	800
Library Services	5,892	43,284	24,918	24,568
Planning & Development	9,759	37,750	30,869	49,050
Education Req Public	123,542	202,268	211,487	202,268
Education Req Separate	18,817	30,566	34,986	30,566
Education - Commercial/Industrial	0	10,000	0	10,118
Total EXPENDITURES	1,438,505	3,203,419	3,202,044	3,145,338
Total OPERATING	988,016	(53,228)	46,889	(35,228)

TOWNSHIP OF CHISHOLM
BUDGET SUMMARY



For Period Ending 31-Dec-2026

	ACTUAL	FINAL	PRIOR YR	PRIOR YR
	VALUES	BUDGET	ACTUALS	BUDGET
CAPITAL				
CAPITAL REVENUES				
Provincial Grants	(125,000)	(100,000)	(224,747)	(100,502)
revenue	0	(10,000)	(88,163)	(170,400)
Other Revenue	0	(235,000)	(25,000)	(496,498)
Total CAPITAL REVENUES	(125,000)	(345,000)	(337,910)	(767,400)
CAPITAL EXPENDITURES				
Administration	0	0	0	5,000
Fire Department	0	10,000	0	170,400
Public Works	580	335,000	0	592,000
Total CAPITAL EXPENDITURES	580	345,000	0	767,400
Total CAPITAL	(124,420)	0	(337,910)	0

TOWNSHIP OF CHISHOLM
Budget Variance Report



Fiscal Year : 2026 Period : 12
Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
REVENUE						
0 Cemetery Revenue						
1-3-0000-1000	Sale of Plots	0.00	-300.00	-600	-300.00	50.00
1-3-0000-2000	General Revenue - Cemetery	0.00	-805.82	-3000	-2194.18	73.14
Total Cemetery Revenue		0.00	-1105.82	-3600	-2494.18	69.28
1000 General Taxation						
1-3-1000-1000	Residential & Farm	0.00	0.00	-2105845	-2105845.00	100.00
1-3-1000-4000	General - Supplementary Taxes	0.00	-4110.87	-28000	-23889.13	85.32
1-3-1000-5000	General - Taxes Written Off	0.00	4746.04	0	-4746.04	0.00
Total General Taxation		0.00	635.17	-2133845	-2134480.17	100.03
1100 Taxation School Boards						
1-3-1100-1000	English Public Levy	0.00	0.00	-198852	-198852.00	100.00
1-3-1100-2000	English Public Supplementary	0.00	-483.84	0	483.84	0.00
1-3-1100-3000	English Public Write offs	0.00	558.61	0	-558.61	0.00
Total Taxation School Boards		0.00	74.77	-198852	-198926.77	100.04
1200 French Public levy						
1-3-1200-1000	French Public levy	0.00	0.00	-3416	-3416.00	100.00
Total French Public levy		0.00	0.00	-3416	-3416.00	100.00
1300 English Separate Levy						
1-3-1300-1000	English Separate Levy	0.00	0.00	-17435	-17435.00	100.00
Total English Separate Levy		0.00	0.00	-17435	-17435.00	100.00
1400 French Separate Levy						
1-3-1400-1000	French Separate Levy	0.00	0.00	-13131	-13131.00	100.00
Total French Separate Levy		0.00	0.00	-13131	-13131.00	100.00
1500 Taxation School Boards						
1-3-1500-1000	Education - Commercial/Industrial	0.00	0.00	-10118	-10118.00	100.00
Total Taxation School Boards		0.00	0.00	-10118	-10118.00	100.00
4200 Unconditional Grants Provincial						
1-3-4200-5120	Ontario Municipal Partnership Fund	0.00	-312850.00	-562600	-249750.00	44.39
Total Unconditional Grants Provincial		0.00	-312850.00	-562600	-249750.00	44.39
5100 Federal Grants						
1-3-5100-5720	Federal Government	0.00	-5.00	-2300	-2295.00	99.78
Total Federal Grants		0.00	-5.00	-2300	-2295.00	99.78
5200 Conditional Grants - Provincial						
1-3-5200-5200	Wolf Damage Grants	0.00	-4247.12	-1000	3247.12	-324.71
1-3-5200-5225	Other Provincial Grants	0.00	6227.24	61600	767.24	1.15

TOWNSHIP OF CHISHOLM
Budget Variance Report



GL5070

Date : Jul 10, 2026

Page : 2

Time : 3:02 pm

Fiscal Year : 2026 Period : 12
 Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
REVENUE						
1-3-5200-5325	Other Provincial Grants	0.00	-62207.24	-61500	707.24	-1.15
1-3-5200-5355	Drainage Grant / Revenue	0.00	0.00	-8000	-8000.00	100.00
Total Conditional Grants - Provincial		0.00	-66454.36	-70500	-4045.64	5.74
6100 Administration Revenue						
1-3-6100-5785	Newsletter Advertising	0.00	-10.00	-250	-240.00	96.00
1-3-6100-5786	Filming Permits	0.00	0.00	-100	-100.00	100.00
1-3-6100-7770	Tax Certificates/FOI Requests	0.00	-1305.00	-2500	-1195.00	47.80
1-3-6100-7790	Nomination Filing Fees	0.00	-400.00	0	400.00	0.00
1-3-6100-7800	Tax Registration Revenue	0.00	-835.68	-2000	-1164.32	58.22
1-3-6100-7900	Provincial Offences Net Revenue	0.00	-4108.12	-3500	608.12	-17.37
Total Administration Revenue		0.00	-6658.80	-8350	-1691.20	20.25
6200 Building Revenue						
1-3-6200-7240	Building Permits	0.00	-16871.98	-30000	-13128.02	43.76
1-3-6200-7250	Transfer From Reserves - Building Dept	0.00	0.00	-2500	-2500.00	100.00
Total Building Revenue		0.00	-16871.98	-32500	-15628.02	48.09
6300 Animal Control Revenue						
1-3-6300-7210	Dog Taxes Collected At Office	0.00	-1170.00	-1500	-330.00	22.00
Total Animal Control Revenue		0.00	-1170.00	-1500	-330.00	22.00
6400 Roads Revenue						
1-3-6400-7740	Roads Revenue	0.00	-500.00	-5000	-4500.00	90.00
1-3-6400-7760	Aggregate Resources Revenue	0.00	-1156.99	-6000	-4843.01	80.72
Total Roads Revenue		0.00	-1656.99	-11000	-9343.01	84.94
6600 Recreation Revenue						
1-3-6600-5745	Recreation Events	0.00	-614.05	0	614.05	0.00
Total Recreation Revenue		0.00	-614.05	0	614.05	0.00
6700 Environmental Revenue						
1-3-6700-7540	Tipping Fees	0.00	-6353.00	-10000	-3647.00	36.47
1-3-6700-7545	Scrap Metal Removal	0.00	-1176.00	-2500	-1324.00	52.96
Total Environmental Revenue		0.00	-7529.00	-12500	-4971.00	39.77
6800 Planning Revenue						
1-3-6800-7780	Zoning By-Law Amendments	0.00	-600.00	-3500	-2900.00	82.86
1-3-6800-7785	Severances	0.00	-1200.00	-12000	-10800.00	90.00
1-3-6800-7795	Minor Variances	0.00	-750.00	-1000	-250.00	25.00
1-3-6800-7810	Frontage Fees	0.00	0.00	-5000	-5000.00	100.00
1-3-6800-7820	Planning Fees	0.00	0.00	-1500	-1500.00	100.00
Total Planning Revenue		0.00	-2550.00	-23000	-20450.00	88.91

TOWNSHIP OF CHISHOLM
Budget Variance Report



Fiscal Year : 2026 Period : 12
Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
REVENUE						
Total Planning Revenue		0.00	-2550.00	-23000	-20450.00	88.91
8000 Other Revenue						
1-3-8000-5000	Interest Income	0.00	-5762.95	-15000	-9237.05	61.58
1-3-8000-7510	Penalties - Current Taxes	0.00	-7988.35	-18000	-10011.65	55.62
1-3-8000-7520	Interest - Tax Arrears	0.00	-15464.80	-19000	-3535.20	18.61
1-3-8000-9100	Other Revenue	0.00	-4516.91	-40000	-35483.09	88.71
1-3-8000-9930	Surplus contribution	0.00	0.00	-45000	-45000.00	100.00
1-3-8000-9960	Contribution from Reserves - Fire Dept	0.00	0.00	-15000	-15000.00	100.00
1-3-8000-9982	Contribution from Reserves - Elections	0.00	0.00	-5000	-5000.00	100.00
Total Other Revenue		0.00	-33733.01	-157000	-123266.99	78.51
Total REVENUE		0.00	-450489.07	-3261647	-2811157.93	86.19
EXPENSE						
100 Council						
1-4-0100-1110	Council Remuneration	0.00	16145.00	23000	6855.00	29.80
1-4-0100-1112	Remuneration - Conferences	0.00	0.00	3800	3800.00	100.00
1-4-0100-1120	Travel & Conferences	0.00	307.72	3000	2692.28	89.74
1-4-0100-1130	Other Expenses	0.00	91.55	500	408.45	81.69
1-4-0100-1141	CPP Premiums - Council	0.00	289.98	800	510.02	63.75
1-4-0100-1150	EHT - Council	0.00	0.00	600	600.00	100.00
1-4-0100-1160	Integrity Commissioner	0.00	0.00	300	300.00	100.00
Total Council		0.00	16834.25	32000	15165.75	47.39
200 Elections						
1-4-0200-1310	Remuneration - Election Staff	0.00	0.00	1000	1000.00	100.00
1-4-0200-1315	Election - Vendor	0.00	0.00	5000	5000.00	100.00
1-4-0200-1320	Supplies & Services	0.00	5545.92	2000	-3545.92	-177.30
Total Elections		0.00	5545.92	8000	2454.08	30.68
300 Administration						
1-4-0300-1141	CPP Premiums - Administration	0.00	7374.70	11260	3885.30	34.51
1-4-0300-1410	Wages - Administration	0.00	130555.46	275140	144584.54	52.55
1-4-0300-1430	Training - Administration	0.00	1584.00	1000	-584.00	-58.40
1-4-0300-1440	Travel, Conferences & Other	0.00	403.95	500	96.05	19.21
1-4-0300-1460	EI Premiums - Administration	0.00	2748.63	6065	3316.37	54.68
1-4-0300-1470	EHT Premiums - Administration	0.00	0.00	5268	5268.00	100.00
1-4-0300-1476	OMERS - Administration	0.00	12635.51	18999	6363.49	33.49
1-4-0300-1480	Benefits - Group Insurance	0.00	10919.16	15138	4218.84	27.87
1-4-0300-1485	Health & Safety	0.00	258.06	100	-158.06	-158.06
1-4-0300-1490	Worker's Compensation	0.00	3804.08	8780	4975.92	56.67
1-4-0300-1498	Office Expenses	0.00	3509.42	8000	4490.58	56.13
1-4-0300-1500	Insurance	0.00	27027.50	25000	2027.50	8.11

Time : 3:02 pm

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
EXPENSE						
1-4-0300-1520	Insurance	0.00	37807.56	35895	-1912.56	-5.33
1-4-0300-1530	Contracted Office Services	0.00	2687.13	3400	712.87	20.97
1-4-0300-1540	Computer Expenses	0.00	13439.29	14000	560.71	4.01
1-4-0300-1610	Office Supplies	0.00	3340.97	5000	1659.03	33.18
1-4-0300-1620	Telephone & Fax	0.00	3805.78	7500	3694.22	49.26
1-4-0300-1621	Cell Phone	0.00	774.20	1000	225.80	22.58
1-4-0300-1630	Postage	0.00	4225.51	3500	-725.51	-20.73
1-4-0300-1650	Printing & Stationery	0.00	248.29	0	-248.29	0.00
1-4-0300-1660	Memberships	0.00	3355.14	1500	-1855.14	-123.68
1-4-0300-1710	Office Equipment	0.00	857.84	1000	142.16	14.22
1-4-0300-1720	Computer Equipment	0.00	0.00	500	500.00	100.00
Total Administration		0.00	244334.68	423545	179210.32	42.31
500 Fire Department						
1-4-0500-1141	Fire Department CPP Premium	0.00	287.04	800	512.96	64.12
1-4-0500-1476	Benefits OMERS	0.00	591.72	1200	608.28	50.69
1-4-0500-1480	Fire Department EHT	0.00	0.00	275	275.00	100.00
1-4-0500-2125	Materials & Supplies	0.00	896.17	1200	303.83	25.32
1-4-0500-2130	Building Maintenance	0.00	0.00	2000	2000.00	100.00
1-4-0500-2135	Communications	0.00	4171.00	5000	829.00	16.58
1-4-0500-2140	Training	0.00	4498.28	8000	3501.72	43.77
1-4-0500-2145	Insurance - Fire Department	0.00	27955.08	25779	-2176.08	-8.44
1-4-0500-2146	WSIB - Fire department	0.00	4232.32	7500	3267.68	43.57
1-4-0500-2150	Equipment Maintenance	0.00	5477.79	10000	4522.21	45.22
1-4-0500-2155	Fire Management Agreement	0.00	203.95	189	-14.95	-7.91
1-4-0500-2157	Call Outs	0.00	0.00	1200	1200.00	100.00
1-4-0500-2160	Health & Safety	0.00	1285.78	9000	7714.22	85.71
1-4-0500-2165	Radio Equipment	0.00	0.00	2500	2500.00	100.00
1-4-0500-2180	Gas & Oil	0.00	1859.83	2700	840.17	31.12
1-4-0500-2185	Clothing	0.00	0.00	3500	3500.00	100.00
1-4-0500-2190	Travel and Conferences	0.00	387.50	3000	2612.50	87.08
1-4-0500-2192	Fire Department Per Diem	0.00	3600.00	4500	900.00	20.00
1-4-0500-2195	Salaries (Points)	0.00	0.00	9750	9750.00	100.00
1-4-0500-2200	Honorarium	0.00	6574.50	18243	11668.50	63.96
1-4-0500-2210	Fire Fighter Recognition	0.00	0.00	2100	2100.00	100.00
1-4-0500-2230	Memberships & Subscriptions	0.00	534.93	425	-109.93	-25.87
1-4-0500-2235	Heat & Hydro	0.00	2982.52	6000	3017.48	50.29
1-4-0500-2240	Fire Prevention	0.00	30524.27	18700	-11824.27	-63.23
1-4-0500-2245	Small Equipment	0.00	1533.82	4000	2466.18	61.65
1-4-0500-2250	Trsf to Reserves for Fire Dept	0.00	0.00	10000	10000.00	100.00
1-4-0500-7009	Loss on Disposal of Capital Assets	0.00	2113.64	0	-2113.64	0.00
Total Fire Department		0.00	99710.14	157561	57850.86	36.72
700 Conservation Authority						

TOWNSHIP OF CHISHOLM
Budget Variance Report



Fiscal Year : 2026 Period : 12
Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
EXPENSE						
1-4-0700-2310	Conservation Authority Levy	0.00	0.00	14684	14684.00	100.00
1-4-0700-2775	GIS	0.00	7101.54	10000	2898.46	28.98
Total Conservation Authority		0.00	7101.54	24684	17582.46	71.23
800 Building Bylaw Enforcement						
1-4-0800-2410	Bldg. Insp. - Salaries	0.00	1923.27	15000	13076.73	87.18
1-4-0800-2420	Bldg. Insp. - Other Expenses	0.00	2024.93	5000	2975.07	59.50
1-4-0800-2710	By-Law Enforcement Officer	0.00	0.00	3000	3000.00	100.00
1-4-0800-2720	By-Law Enforcement - Other Expenses	0.00	0.00	1000	1000.00	100.00
Total Building Bylaw Enforcement		0.00	3948.20	24000	20051.80	83.55
900 Animal Control - Canine						
1-4-0900-2510	Canine Control - Wages	0.00	0.00	1500	1500.00	100.00
1-4-0900-2520	Canine Control - Supplies & Services	0.00	222.36	500	277.64	55.53
Total Animal Control - Canine		0.00	222.36	2000	1777.64	88.88
901 Animal Control - Livestock						
1-4-0901-2530	Livestock Killed by Dogs/Wolves	0.00	4247.12	500	-3747.12	-749.42
1-4-0901-2535	Livestock Evaluation - Expenses	0.00	0.00	100	100.00	100.00
1-4-0901-2540	Livestock Evaluator	0.00	0.00	100	100.00	100.00
Total Animal Control - Livestock		0.00	4247.12	700	-3547.12	-506.73
902 Animal Control - Veterinary						
1-4-0902-2550	Veterinary Unit	0.00	0.00	550	550.00	100.00
Total Animal Control - Veterinary		0.00	0.00	550	550.00	100.00
1000 Other Protections						
1-4-1000-0010	Fence Viewing	0.00	0.00	100	100.00	100.00
1-4-1000-0020	Emergency Planning	0.00	9422.56	1000	-8422.56	-842.26
1-4-1000-0040	Costs Re 911 contract	0.00	736.03	680	-56.03	-8.24
1-4-1000-0045	Police Services Board	0.00	1409.56	3182	1772.44	55.70
1-4-1000-0050	Policing Costs	0.00	79895.17	194548	114652.83	58.93
Total Other Protections		0.00	91463.32	199510	108046.68	54.16
1100 Public Works						
1-4-1100-1141	CPP Premiums - Roads	0.00	10790.27	20869	10078.73	48.30
1-4-1100-1460	EI Premiums - Roads	0.00	4001.46	7485	3483.54	46.54
1-4-1100-1476	Benefits- OMERS	0.00	17664.55	31844	14179.45	44.53
1-4-1100-3110	Wages - Crew	0.00	191215.82	364318	173102.18	47.51
1-4-1100-3112	APRIL 2026 FLOODING	0.00	476.52	0	-476.52	0.00
1-4-1100-3115	Gravel	0.00	0.00	20000	20000.00	100.00
1-4-1100-3116	Sand and Salt	0.00	0.00	120000	120000.00	100.00
1-4-1100-3117	Calcium	0.00	50189.29	120000	69810.71	58.18
1-4-1100-3118	Culverts	0.00	0.00	15000	15000.00	100.00

TOWNSHIP OF CHISHOLM
Budget Variance Report



GL5070

Page : 6

Date : Jul 10,2026

Time : 3:02 pm

Fiscal Year : 2026 Period : 12
 Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
EXPENSE						
1-4-1100-3118	Culverts	0.00	0.00	15000	15000.00	100.00
1-4-1100-3119	Cold Mix/Crushed Asphalt	0.00	0.00	5500	5500.00	100.00
1-4-1100-3120	Materials & Shop Supplies	0.00	4971.20	12000	7028.80	58.57
1-4-1100-3121	Small Equipment Repairs	0.00	619.59	3000	2380.41	79.35
1-4-1100-3122	Advertising/Courier	0.00	0.00	500	500.00	100.00
1-4-1100-3125	Memberships & Subscription	0.00	75.00	950	875.00	92.11
1-4-1100-3130	Equipment Rentals	0.00	0.00	30000	30000.00	100.00
1-4-1100-3150	Garage Furnace Fuel	0.00	6994.43	10000	3005.57	30.06
1-4-1100-3160	Garage Building Maintenance	0.00	109.12	4000	3890.88	97.27
1-4-1100-3211	Grader Fuel	0.00	11942.07	18000	6057.93	33.66
1-4-1100-3212	Grader Parts and Repairs	0.00	8052.62	10000	1947.38	19.47
1-4-1100-3220	Western Star 2024 License	0.00	1841.00	1841	0.00	0.00
1-4-1100-3221	Western Star 2024 Fuel	0.00	8822.35	6000	-2822.35	-47.04
1-4-1100-3222	Western Star 2024 Parts and Repairs	0.00	2167.91	5000	2832.09	56.64
1-4-1100-3225	Western Star2005 License	0.00	1691.25	1691	-0.25	-0.01
1-4-1100-3226	Western Star 2005 Fuel	0.00	1028.48	10000	8971.52	89.72
1-4-1100-3227	Western Star 2005 Parts and Repairs	0.00	607.61	20000	19392.39	96.96
1-4-1100-3240	Backhoe Expenses	0.00	174.00	0	-174.00	0.00
1-4-1100-3241	Backhoe Fuel	0.00	4926.38	5500	573.62	10.43
1-4-1100-3242	Backhoe Parts and Repairs	0.00	8713.91	7500	-1213.91	-16.19
1-4-1100-3256	2019 GMC Fuel	0.00	3059.39	7000	3940.61	56.29
1-4-1100-3257	2019 GMC Parts and Repairs	0.00	2981.85	4000	1018.15	25.45
1-4-1100-3260	RAM 2025 LICENSE	0.00	265.25	288	22.75	7.90
1-4-1100-3261	RAM 2025 Fuel	0.00	6764.92	1500	-5264.92	-350.99
1-4-1100-3262	RAM 2025 Parts and Repairs	0.00	2049.70	0	-2049.70	0.00
1-4-1100-3270	Freightliner Truck License	0.00	2144.00	2144	0.00	0.00
1-4-1100-3271	Freightliner Fuel	0.00	8322.87	10000	1677.13	16.77
1-4-1100-3272	Freighliner Parts and Repairs	0.00	5604.22	17000	11395.78	67.03
1-4-1100-3273	Expenses Re Argo	0.00	0.00	500	500.00	100.00
1-4-1100-3275	Tractor Fuel	0.00	44.53	1000	955.47	95.55
1-4-1100-3276	Tractor Repairs	0.00	352.79	1000	647.21	64.72
1-4-1100-3280	Excavator Expenses	0.00	174.00	0	-174.00	0.00
1-4-1100-3281	Excavator Fuel	0.00	721.73	8500	7778.27	91.51
1-4-1100-3282	Excavator Parts and Repairs	0.00	1452.59	5000	3547.41	70.95
1-4-1100-3660	Benefits - Group Insurance	0.00	12937.75	18920	5982.25	31.62
1-4-1100-3690	EHT Premiums - Roads	0.00	0.00	7036	7036.00	100.00
1-4-1100-3700	WSIB Premiums - Roads	0.00	5601.31	11727	6125.69	52.24
1-4-1100-3710	Garage - Telephone	0.00	-45.27	1300	1345.27	103.48
1-4-1100-3720	Garage - Hydro	0.00	2599.53	4000	1400.47	35.01
1-4-1100-3725	Travel	0.00	598.88	2500	1901.12	76.04
1-4-1100-3730	Conferences & Training	0.00	1362.60	4000	2637.40	65.94
1-4-1100-3740	Plans and Studies	0.00	0.00	7500	7500.00	100.00
1-4-1100-3745	Engineering Costs	0.00	0.00	20000	20000.00	100.00
1-4-1100-3750	Insurance	0.00	42257.40	39684	-2573.40	-6.48

TOWNSHIP OF CHISHOLM
Budget Variance Report



Fiscal Year : 2026 Period : 12
Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
EXPENSE						
1-4-1100-3760	Signage	0.00	519.53	3000	2480.47	82.68
1-4-1100-3765	Health & Safety	0.00	3856.03	9000	5143.97	57.16
1-4-1100-3770	Boots and Clothing Allowance	0.00	922.77	3750	2827.23	75.39
1-4-1100-3810	Long Term Loans - Principal	0.00	85811.84	168047	82235.16	48.94
1-4-1100-3915	Long Term Loans - Interest	0.00	14645.67	35420	20774.33	58.65
1-4-1100-4320	Trsf to reserves for Equipment	0.00	0.00	33000	33000.00	100.00
1-4-1100-4405	Bridge/Culvert Repairs	0.00	642.74	0	-642.74	0.00
1-4-1100-4430	Aggregate Pits	0.00	0.00	1000	1000.00	100.00
1-4-1100-4436	Transfer to Reserve for Future Rd Needs	0.00	0.00	20000	20000.00	100.00
1-4-1100-4460	Beaver Control	0.00	0.00	1000	1000.00	100.00
1-4-1100-4467	Trsf To Capital Budget	0.00	0.00	149064	149064.00	100.00
1-4-1100-4666	Trsf to Reserve for Working Funds	0.00	0.00	22000	22000.00	100.00
Total Public Works		0.00	542723.45	1470878	928154.55	63.10
1300 Environmental						
1-4-1300-1460	EI Premiums - Landfill	0.00	0.00	470	470.00	100.00
1-4-1300-1476	Omers Contributions- Landfill Site	0.00	0.00	1843	1843.00	100.00
1-4-1300-4505	Site Cleanup	0.00	0.00	13000	13000.00	100.00
1-4-1300-4510	Site Expenditures	0.00	19384.10	20000	615.90	3.08
1-4-1300-4520	Trsf to Reserve Landfill Closure	0.00	0.00	5000	5000.00	100.00
1-4-1300-4610	Recycling	0.00	3070.00	1500	-1570.00	-104.67
1-4-1300-4620	Wages - Landfill	0.00	0.00	20474	20474.00	100.00
1-4-1300-4640	EHT - Landfill	0.00	0.00	399	399.00	100.00
1-4-1300-4650	WSIB - Landfill	0.00	0.00	665	665.00	100.00
Total Environmental		0.00	22454.10	63351	40896.90	64.56
1400 Health						
1-4-1400-5110	Health Unit	0.00	26749.05	44271	17521.95	39.58
1-4-1400-6510	Cemetery Expenses	0.00	0.00	2500	2500.00	100.00
Total Health		0.00	26749.05	46771	20021.95	42.81
1500 Social Services						
1-4-1500-6110	General Assistance	0.00	199191.15	341471	142279.85	41.67
Total Social Services		0.00	199191.15	341471	142279.85	41.67
1600 Home for Aged						
1-4-1600-6210	Home for the Aged	0.00	0.00	55979	55979.00	100.00
1-4-1600-6211	Redevelopment Levy	0.00	3326.38	15337	12010.62	78.31
Total Home for Aged		0.00	3326.38	71316	67989.62	95.34
1700 Parks & Recreation						
1-4-1700-1110	Parks Expenses	0.00	3934.43	5000	1065.57	21.31
1-4-1700-1115	Tennis Court	0.00	151.84	500	348.16	69.63
1-4-1700-1200	Parks & Recreation Insurance	0.00	8239.32	6914	-1325.32	-19.17

TOWNSHIP OF CHISHOLM
Budget Variance Report



GL5070

Page : 8

Date : Jul 10,2026

Time : 3:02 pm

Fiscal Year : 2026 Period : 12
 Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
EXPENSE						
1-4-1700-1200	Parks & Recreation Insurance	0.00	8239.32	6914	-1325.32	-19.17
	Total Parks & Recreation	0.00	12325.59	12414	88.41	0.71
	1800 Recreation Programs					
1-4-1800-1310	Recreation Programs and Events	0.00	316.91	800	483.09	60.39
	Total Recreation Programs	0.00	316.91	800	483.09	60.39
	1900 Library Services					
1-4-1900-1905	East Ferris Library	0.00	0.00	1500	1500.00	100.00
1-4-1900-1910	Powassan Library	0.00	5892.11	41784	35891.89	85.90
	Total Library Services	0.00	5892.11	43284	37391.89	86.39
	2000 Planning & Development					
1-4-2000-1110	Planning Expenses	0.00	3169.93	10000	6830.07	68.30
1-4-2000-1111	Trsf to Reserve Re OPZBA Review	0.00	0.00	10000	10000.00	100.00
1-4-2000-1135	Com. of Adj./Plann Advisory Com	0.00	0.00	750	750.00	100.00
1-4-2000-1321	Plan OP Expenses	0.00	5832.25	10000	4167.75	41.68
1-4-2000-1330	Drainage Expenses	0.00	756.84	7000	6243.16	89.19
	Total Planning & Development	0.00	9759.02	37750	27990.98	74.15
	4000 Education Req Public					
1-4-4000-1000	English Public Requisition	0.00	121642.40	198852	77209.60	38.83
1-4-4000-2000	French Public Requisition	0.00	1899.63	3416	1516.37	44.39
	Total Education Req Public	0.00	123542.03	202268	78725.97	38.92
	5000 Education Req Separate					
1-4-5000-1000	French Separate Requisition	0.00	7867.53	13131	5263.47	40.08
1-4-5000-2000	English Separate Requisition	0.00	10949.77	17435	6485.23	37.20
	Total Education Req Separate	0.00	18817.30	30566	11748.70	38.44
	7000 Education - Commercial/Industrial					
1-4-7000-1000	Education - Commercial/Industrial	0.00	0.00	10000	10000.00	100.00
	Total Education - Commercial/Industrial	0.00	0.00	10000	10000.00	100.00
	Total EXPENSE	0.00	1438504.62	3203419	1764914.38	55.09
REVENUE						
	5200 Provincial Grants					
2-3-5200-5300	Provincial Grants	0.00	-125000.00	-100000	25000.00	-25.00
	Total Provincial Grants	0.00	-125000.00	-100000	25000.00	-25.00
	6500 revenue					
2-3-6500-5800	Transfer from Reserves - Fire Dept.	0.00	0.00	-10000	-10000.00	100.00

TOWNSHIP OF CHISHOLM
Budget Variance Report



Fiscal Year : 2026 Period : 12
Account Code : 1-1-1000-1210 To 2-4-1100-4456

Budget Type : FINAL BUDGET

Acct Code	Acct Desc	Current Month	Year to Date	Budget Amt	Variance	% Variance
REVENUE						
Total revenue		0.00	0.00	-10000	-10000.00	100.00
8000 Other Revenue						
2-3-8000-8300	Contribution From Operating Account	0.00	0.00	-149064	-149064.00	100.00
2-3-8000-9955	Transfer from Gas Tax	0.00	0.00	-85936	-85936.00	100.00
Total Other Revenue		0.00	0.00	-235000	-235000.00	100.00
Total REVENUE		0.00	-125000.00	-345000	-220000.00	63.77
EXPENSE						
500 Fire Department						
2-4-0500-2185	Fire Dept Clothing Expenses	0.00	0.00	10000	10000.00	100.00
Total Fire Department		0.00	0.00	10000	10000.00	100.00
1100 Public Works						
2-4-1100-3115	Gravel Application	0.00	0.00	240000	240000.00	100.00
2-4-1100-4407	Bridge Deck	0.00	579.86	10000	9420.14	94.20
2-4-1100-4440	Flooding Costs	0.00	0.00	35000	35000.00	100.00
2-4-1100-4456	Chiswick Line Culvert Costs	0.00	0.00	50000	50000.00	100.00
Total Public Works		0.00	579.86	335000	334420.14	99.83
Total EXPENSE		0.00	579.86	345000	344420.14	99.83
Report Total		0.00	863595.41	-58228	-921823.41	1583.13

Corporation of the Township of Chisholm

Municipal Office: 2847 Chiswick Line, RR #4, Powassan, ON P0H 1Z0

(705)724-3526 - Fax (705)724-5099

info@chisholm.ca

Lesley Marshall, CAO Clerk-Treasurer

MEMO

To: Council

From: Shawn Hughes, Ops Superintendent

Date: July 10 2026

Re: Public Works Activity Report (June 19, 2026– July 10, 2026)

Landfill/Roads/Parks

Roadside grass cutting was completed
Topsoil spread leveled and seeded at tennis court park
Filled in holes on beach road
Removed rocks on Southshore and River Road
Cover bulk waste at landfill
Cover landfill
Grading as required
Berm removal on Chiswick line

Equipment

Tie rod ends replaced on Grader
2024 Ram going in for wiring repair
2019 GMC had fuel pump replaced after breaking down at landfill requiring a tow truck
Doosan quick connect has broken bolts that are on order
Water tank had plastic welding to repair a large crack

Other Notes

[illegible]

BUILDINGS											0
Sand dome needed		800,000									800000
Reno to Public Works Building PH2											0
Debt repayment for Capital					-						0
Interest Exp. lost on borrowing internally											0
Total Capital Budget		1,564,985	2,276,588	2,589,228	1,369,301	875,478	0	0	280,000	391,000	9,346,580

Work Description	Number of units	Cost per unit	Unit calculation	Total	Location
2026					
Gravel	4000 Tonne	\$23.45	1000T/Km	105994	South Shore
	6000 Tonne	\$23.45	1000T/Km	158991	River Road
2027					
Gravel	13800	\$24	1200T/Km	374256	Chiswick Line
	7200	\$24	1200T/Km	195264	Pioneer
Grader				500000	
Single Hard surface	57400 SqM	\$10	8.2 Km X 7M wide	648620	Alderdale
Memorial park recon.			Attached spreadsheet	578517	
2028					
Gravel	2000	\$24.5/Tonne	1000T/Km	55370	Poplarvale
	3200	\$24.5/Tonne	1000T/Km	88592	Fossmill
	1400	\$24.5/Tonne	1000T/Km	38759	Algonquin
	1900	\$24.5/Tonne	1000T/Km	52601	Bear Mtn
	2000	\$24.5/Tonne	1000T/Km	55370	Kells
	1300	\$24.5/Tonne	1000T/Km	35990	Booth
	1600	\$24.5/Tonne	1000T/Km	44296	Grahmvale
	3600	\$24.5/Tonne	1000T/Km	99666	Memorial East
	400	\$24.5/Tonne	1000T/Km	11074	Robinson Line
	2100	\$24.5/Tonne	1000T/Km	58138	Village
	800	\$24.5/Tonne	1000T/Km	22148	Church
Plow Truck				450000	
Double hard surface	15400	\$12.50 SqM	2.2km X 7M wide	217525	Memorial Ald-Kells

Pulvarizing	28700 \$0.9/SqM	4.1Km X 7M wide	29187 River Road
Gravel Application	4100 \$24.5/Tonne	1000T/Km	113508 River Road
Double Hard Surface	28700 \$13/SqM	4.1Km X 7M Wide	421603 River Road
Asphalt	14000 \$20/Sqm	2Km X 7M Wide	316400 River Ald-Vilage

Culvert		OSIM Report cost	474000 River # 11
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2029

Gravel	2600 \$25/Tonne	1000T/Km	73450 Boundary
	6000 \$25/Tonne	1000T/Km	169500 Golf Course
	1275 \$25/Tonne	750T/km	36018 Hills siding
	1500 \$25/Tonne	750T/km	42375 Beach
	4000 \$25/Tonne	1000T/Km	113000 Memorial Park
	6000 \$25/Tonne	1000T/Km	169500 Pioneer
	2000 \$25/Tonne	1000T/Km	56500 Kells

1/2 tonne pickup			80000
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Pulverizing	30800 \$1/SqM	4.4KM X 7M wide	34804 Golf Course
Gravel	4400 \$25/Tonne	1000T/Km	124300 Golf Course
Double Hard surface	30800 \$13.5/SqM	4.4KM X 7M wide	469854 Golf Course

2030

Gravel	4100 \$25.50/Tonne	1000T/Km	118141 Gravelle
	5100 \$25.50/Tonne	1000T/Km	146956 Wasing
	10200 \$25.50/Tonne	1000T/Km	293913 Maple

Pulverizing	15400 \$1/SqM	2.2Km X 7M Widw	17402 Village
Gravel	2200 \$25.5/Tonne	1000T/Km	63393 Village
Double Hard Surface	15400 \$14/SqM	2.2Km X 7M Widw	243628 Village

Description	Unit price	Number of units	Cost	Culvert Size	Location
Pulverizing	0.80/SqM	14000	11200		
Gravel application	\$24/ Tonne	3000	72000		
Hot mix Asphalt	\$20/SqM	16000	320000		
Culvert #1	\$240/M	18.5	\$4,400	900X 18.5	Between 1247 Memorial/ Trappers
Culvert #2	\$240/M	21.5	5160	900X21.5	West of 1317 Memorial
Culvert#3	\$240/M	18.5	4440	900X18.5	West of 1412 Memorial
Culvert#4	\$240/M	18.5	4440	900X18.5	West of 1448 Memorial
Culvert#5	\$177/M	21.5	3805	600X21.5	West of 1568 Memorial
Culvert #6	\$177/M	17.5	3097	600X17.5	West of 1604
Gravel Lift	\$24/Tonne	1500	36000		low area 200Mx9M x0.5M
Equipment Rental	\$200/hr	60	12000		Culverts
Equipment Rental	\$185	60	11100		Ditching
Gravel for culverts	\$20/ Tonne	750	15000		
Trucks (ours)	Fuel \$16/hr	120	1920		Culverts
Equipment Rental	200/day	12	2400		Packer rental
Cold Patch for culvert			5000		
Total cost			511962		



**THE CORPORATION OF THE
TOWNSHIP OF CHISHOLM**

2847 Chiswick Line, R.R. # 4, Powassan, Ontario, P0H 1Z0

MOVED BY:

___ ☐ Paul Sharp
___ ☐ Claire Riley
___ ☐ Nunzio Scarfone
___ ☐ Bernadette Kerr

SECONDED BY:

___ ☐ Paul Sharp
___ ☐ Claire Riley
___ ☐ Nunzio Scarfone
___ ☐ Bernadette Kerr

RESOLUTION #: 2026-

Date: July 14, 2026

Whereas the Township of Chisholm recently experienced a Flood disaster, and subsequently declared a state of emergency April 16th, 2026 and has experienced incremental operating and capital costs, the council of the Township of Chisholm hereby requests the Minister of Municipal Affairs and Housing to activate the Municipal Disaster Recovery Assistance program.

Further the CAO Clerk Treasurer is given delegated authority to verify, and attest to the accuracy of the details in the claim submission.

I declare this Resolution

☐ Carried

☐ Defeated

☐ Deferred

RECORDED VOTE

	For	Against
Paul Sharp	___	___
Claire Riley	___	___
Nunzio Scarfone	___	___
Bernadette Kerr	___	___

Mayor

DECLARATION OF PECUNIARY INTEREST*

Name: _____

Reason: _____

District of Nipissing
Social Services
Administration Board



Conseil d'administration
des services sociaux
du district de Nipissing

July 6, 2026

Subject: Appointment of East Nipissing Representative to DNSSAB Board (2027–2030 Term)

To:

The Corporation of the Township of Bonfield
The Corporation of the Township of Calvin
The Corporation of the Township of Chisholm
The Corporation of the Town of Mattawa
The Corporation of the Township of Mattawan
The Corporation of the Township of Papineau-Cameron

Dear Members of Council,

With the upcoming municipal election scheduled for October 26, 2026, the District of Nipissing Social Services Administration Board (DNSSAB) is writing to provide early notice regarding the appointment of a representative for the East Nipissing municipalities for the next Board term.

As outlined in the *District Social Services Administration Boards Act*, the municipalities of Bonfield, Calvin, Chisholm, Mattawa, Mattawan, and Papineau-Cameron jointly appoint one elected official to represent Area 3 (East Nipissing) on the DNSSAB Board following each municipal election (see Attachment 1).

The upcoming DNSSAB Board term will commence January 1, 2027, and conclude December 31, 2030. The current representative for East Nipissing is Councillor Mélanie Chenier of the Township of Papineau-Cameron, who has served during the 2023–2026 term.

As part of our preparation for the upcoming term, DNSSAB has reviewed historical Board representation for the East Nipissing municipalities (see Attachment 2). While there have been no concerns with the effectiveness of East Nipissing representation, our review and records suggest that the selection process has varied over time and has not consistently followed a defined rotation schedule. In earlier years, it appears that East Nipissing municipalities coordinated amongst themselves to determine

Appointment of East Nipissing Representative to DNSSAB Board (2027–2030 Term) | July 6, 2026

representation, while in other instances, a set rotation schedule was attempted. However, the overall selection process appears informal.

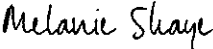
In the interest of transparency and to support a coordinated approach moving forward, we encourage the East Nipissing municipalities to collaborate and determine their representative for the 2027–2030 term. We recommend that this selection be confirmed through Council resolutions by the participating municipalities.

DNSSAB is available to assist with facilitating discussions or coordination among municipalities, should that support be helpful in reaching a collective decision.

We kindly request that you notify DNSSAB of the appointed East Nipissing representative no later than December 1, 2026, to allow sufficient time for Board onboarding and orientation planning. If an alternative approach to the selection process is preferred, please do not hesitate to contact us to discuss.

Thank you for your continued collaboration and commitment to the DNSSAB and Board governance.

Sincerely,

DocuSigned by:

09E436587D28431
Melanie Shaye
Chief Administrative Officer
Phone: 705-474-2151 ext. 63188
Email: melanie.shaye@dnssab.ca

Cc: District of Nipissing Social Services Administration Board members

Appointment of East Nipissing Representative to DNSSAB Board (2027–2030 Term) | July 6, 2026

Attachment 1: excerpt from the District Social Services Administration Boards Act

SCHEDULE 3

THE DISTRICT OF NIPISSING SOCIAL SERVICES ADMINISTRATION BOARD

1. The district for the District of Nipissing Social Services Administration Board is the District of Nipissing and the part of the District of Sudbury that is within the area of jurisdiction of The Corporation of the Municipality of West Nipissing.

2. The District of Nipissing Social Services Administration Board shall consist of 12 members and the areas they represent and the manner of their appointment shall be as follows:

1. Area 1 is the area of jurisdiction of The Corporation of the City of North Bay and six members shall be appointed by its municipal council to represent Area 1.
2. Area 2 is the area of jurisdiction of The Corporation of the Municipality of West Nipissing and one member shall be appointed by its municipal council to represent Area 2.
3. Area 3 is the area of jurisdiction of the following municipalities and one member shall be appointed jointly by the municipal councils of those municipalities to represent Area 3:

- 
- i. The Corporation of the Township of Bonfield.
 - ii. The Corporation of the Township of Calvin.
 - iii. The Corporation of the Township of Chisholm.
 - iv. The Corporation of the Town of Mattawa.
 - v. The Corporation of the Township of Mattawan.
 - vi. The Corporation of the Township of Papineau-Cameron.

4. Area 4 is the area of jurisdiction of The Corporation of Township of South Algonquin and one member shall be appointed by its municipal council to represent Area 4.
5. Area 5 is the area of jurisdiction of The Corporation of the Municipality of Temagami and one member shall be appointed by its municipal council to represent Area 5.
6. Area 6 is the area of jurisdiction of The Corporation of the Township of East Ferris and one member shall be appointed by its municipal council to represent Area 6.
7. Area 7 is the territory without municipal organization within the district for the District of Nipissing Social Services Administration Board and one member shall be selected by the residents of that territory to represent Area 7.

O. Reg. 37/99, s. 6; O. Reg. 422/03, s. 2.

200 McIntyre St. E., North Bay, ON P1B 8V6 • www.dnssab.ca • 200, rue McIntyre Est, North Bay, ON P1B 8V6

Phone: [705] 474.2151 • Fax: [705] 474.7155 / Téléphone: [705] 474.2151 • Télécopieur: [705] 474.7155

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Appointment of East Nipissing Representative to DNSSAB Board (2027–2030 Term) | July 6, 2026

Attachment 2: DNSSAB Representation, East Nipissing Municipalities

DNSSAB Term	Board Member	Municipality
2001 - 2003	Bill Vrebosch*	"East Nipissing"
2004 - 2006	Dean Backer	Mattawa
2007 - 2010	Narry McCarthy	Bonfield
2011 - 2014	Dean Backer	Mattawa
2015 - 2018	Leo Jobin	Chisholm
2019 - 2022	Dean Backer	Mattawa
2023 - 2026	Mélanie Chenier	Papineau-Cameron

Note: Prior to 2006, Ontario municipal elections were held every three years

* Bill Vrebosch was the Mayor of East Ferris at the time.

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**POWASSAN AGRICULTURAL SOCIETY**

55 Fair View Lane
Powassan, ON
POH1Z0

powagsoc@gmail.com
powassanfallfair.ca

JUN 29 2026

Dear: *Ms. Degagne*

On behalf of the Powassan Agricultural Society, we respectfully invite you, or a representative from your office, to participate in the Opening Ceremonies of the 129th Powassan Fall Fair on Saturday, September 5, 2026, at 11:00 a.m.

We kindly ask that you arrive by 10:45 a.m., or earlier if possible. Upon arrival, please proceed to the stage area where participants in the ceremonies will gather.

We would be honored to have your participation as we celebrate the 129th year of the Powassan Fall Fair and its ongoing commitment to agriculture, community, and rural traditions.

Please confirm your attendance, or that of your representative, as soon as possible to assist us with our event planning.

Should you have any questions or require additional information, please contact us at powagsoc@gmail.com.

Thank you for your consideration. We look forward to hearing from you.

Director

Lorna Rick

Lorna Rick



MUNICIPAL FINANCE
OFFICERS' ASSOCIATION
OF ONTARIO

**MFOA Request for the Permanent Doubling of the Ontario Community
Infrastructure Fund (OCIF) Beyond 2026**

WHEREAS recent municipal infrastructure funding programs by the Government of Canada and Province of Ontario have tended to prioritize growth-related or housing-enabling infrastructure projects over infrastructure renewal needs;

AND WHEREAS the Government of Ontario has regulated municipal infrastructure asset management through O. Reg 588/17 (Asset Management Planning for Municipal Infrastructure) under the *Infrastructure for Jobs and Prosperity Act, 2015*;

AND WHEREAS municipal asset management plans and the Financial Accountability Office of Ontario have identified that municipalities have significant state-of-good-repair backlogs and renewal needs for infrastructure;

AND WHEREAS the Government of Ontario doubled the Ontario Community Infrastructure Fund (OCIF) from \$200M/year to \$400M/year for 2021-2026 but has not publicly committed to maintaining this level of funding beyond 2026;

AND WHEREAS the OCIF has become a vital and indispensable resource for municipalities, assisting them with improving their asset management programs and meeting community-preserving infrastructure renewal needs;

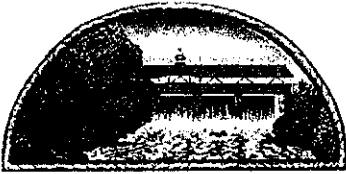
AND WHEREAS increased geopolitical uncertainty is threatening the economic prosperity of Canada, Ontario, and every municipality;

AND WHEREAS municipal infrastructure is a key enabler and preserver of economic prosperity;

AND WHEREAS the Municipal Finance Officers' Association of Ontario (MFOA) has heard from its members and their municipalities concerns regarding the potential erosion of existing municipal infrastructure and thus service levels in light of the ongoing focus on housing-enabling infrastructure by grant funding programs;

NOW THEREFORE BE IT RESOLVED that THE MUNICIPALITY OF

_____ supports MFOA's letter to the Ministry of Infrastructure requesting that the doubling of the Ontario Community Infrastructure Fund be made permanent in advance of the allocations for the 2027 calendar year, helping municipalities to continue building housing-enabling infrastructure while preserving the economic value provided by existing infrastructure.



The Municipality of the
VILLAGE OF BURK'S FALLS

Moved By: AB Date: June 16, 2026

Seconded By: NK Resolution # 2026- 168

Be it resolved;

THAT the Council of The Village of Burk's Falls receives the presentation from Austin Toth;

AND FURTHER THAT Council supports the retention of the Cancer/Oncology Clinic at the Huntsville Memorial Hospital site;

AND FURTHER THAT Council directs staff to allow the collection of signatures via a copy of the available petition to the public at the municipal office.

AND FURTHER THAT Council directs staff to distribute this resolution to all municipalities.

Recorded Vote requested by: _____

Ryan Baptiste	for / opposed
Ashley Brandt	for / opposed
Sean Cotton	for / opposed
Chris Hope	for / opposed
Nancy Kyte	for / opposed

10
Carried

Defeated

Deferred

Pecuniary Interest declared by:

Ally
Mayor

AGENDA

Cancer Clinic Petition Huntsville

Petition Mission Statement - We the undersigned would like to ensure the Cancer Clinic remains in the Huntsville District Memorial Site. We affirm the strategic and equitable treatment option of the Huntsville cancer clinic and its continuing operation".

A person diagnosed with cancer is assessed at a major cancer treatment centre located in Barrie or Sudbury, and provided certain criteria are met can be referred for ongoing treatment at home or if required, to an oncology treatment centre staffed by registered nurses such as is in Huntsville Memorial Hospital Site. For the Almaguin Area, most patients attend Royal Victoria Hospital – Hutson Regional Cancer Centre in Barrie, Ontario, which has an association with Huntsville Memorial Hospital. The type of cancer, treatment required, available resources and individual patient needs as it relates to the need for treatment closer to home to maximize results are the criteria for admission into the satellite programs.

The East Parry Sound Area (including Almaguin Highlands) is in a unique position depending on your address. People diagnosed with cancer are typically referred to Royal Victoria Hospital in Barrie, located 146 to 187 km away, for assessment and initial treatment. If the patient is fortunate they can receive treatment at an Oncology treatment centre like the one located in Huntsville. These centres require specialized staff and resources to meet the treatment needs of Cancer patients. Huntsville Memorial Site has that kind of specialized, dedicated medical staff and services which Cancer Patients consider as excellent.

For those residing in the Almaguin Area, attending the Huntsville Oncology Clinic can be from 26 km to 80 km from their residence.

We have heard with concern of the possibility of the Cancer Clinic being moved to Bracebridge. For those residing in the Almaguin Area this would be a significant increase driving for treatment. The extra distance would have more impact during winter months.

It should be noted that the Cancer Clinic was originally located in the Bracebridge Hospital location many years ago. At that time, it was decided to move it Huntsville due to location being one of the rationales.

A further obstacle for many Cancer patients is that they should not drive right after treatment, and someone needs to attend with them.

Cancer Patients in Bracebridge have access to both the Orillia Cancer Clinic (56 km) and the Huntsville Clinic (37km).

While there is apparent discussion of providing "public transportation" from Huntsville to Bracebridge, there are concerns which include but are not limited to:

- 1) Having compromised immunity system (Cancer patients) being on public transportation is risky
- 2) The side effects of treatment include nausea and Gastrointestinal issues, which would put patients at further risk on public transportation, not to mention the embarrassment for the patients involved.
- 3) Having to wait around for public transport would be difficult for the same reasons listed above.

In Summary, the current situation is working well and equitably for cancer patients. It would be unfortunate to change that.

THE CORPORATION OF THE MUNICIPALITY OF MATTAWAN

DATE July 9, 2026 Resolution No. 2026 -

MOVED BY Councillor *LEMAIRE*

SECONDED BY Councillor

WHEREAS, Public Health Sudbury & Districts has passed a Board of Health resolution calling on the Ministry of Health to increase reimbursement rates under the Healthy Smiles Ontario program to improve provider participation and access to dental care for children and youth; and

WHEREAS, the North Bay Parry Sound District Health Unit continues to observe similar barriers in Nipissing and Parry Sound districts, including limited provider participation and resulting challenges in accessing timely dental care for eligible children; and

WHEREAS, untreated dental disease in children can have significant health and developmental impacts and may lead to avoidable use of hospital-based dental services;

THEREFORE BE IT RESOLVED THAT, the Corporation of the Municipality of Mattawan supports the resolutions made by Public Health Sudbury and Districts and the North Bay Parry Sound District Health Unit calling on the Ministry of Health to increase reimbursement rates under the Healthy Smiles Ontario Schedule of Dental Services and Fees to align with the Ontario Dental Association Suggested Fee Guide for General Practitioners; and

FURTHERMORE BE IT RESOLVED THAT, this resolution be circulated to the Honourable Sylvia Jones, Minister of Health, the Chief Medical Officer of Health for Ontario, the Association of Local Public Health Agencies (alpha), the Ontario Dental Association, Health Unit Member Municipalities and all Ontario Boards of Health.

CARRIED

DIVISION VOTE

NAME OF MEMBER OF COUNCIL	YEAS	NAYS
Councillor Bell		
Councillor wards		
Councillor ve		
<u>Councillor Lemaire</u>	<u> </u>	<u> </u>

JUN 26 2026

June 25, 2026

SENT ELECTRONICALLY

The Honourable Sylvia Jones
Minister of Health/Deputy Premier
777 Bay Street, College Park, 5th Floor
Toronto, ON M7A 2J3
sylvia.jones@ontario.ca

Dear Honourable Minister Jones,

Re: Endorsement of Public Health Sudbury & Districts Advocacy re: Healthy Smiles Ontario Fee Schedule and Access to Dental Care

The North Bay Parry Sound District Health Unit (Health Unit) is writing to share a motion passed by its Board of Health at its meeting on June 24, 2026, endorsing the resolution of Public Health Sudbury & Districts regarding the Healthy Smiles Ontario (HSO) Schedule of Dental Services and Fees.

The Board of Health continues to observe significant barriers to oral health care access for children and youth within the Nipissing and Parry Sound districts. Limited provider participation in the Healthy Smiles Ontario program remains a key challenge, impacting timely access to preventive and treatment services for eligible children and youth.

Access to timely dental care is essential to supporting healthy growth and development. Untreated dental disease in children can lead to pain, infection, difficulty eating and sleeping, and can contribute to avoidable emergency department visits and hospital-based dental surgery.

As outlined in the resolution from Public Health Sudbury & Districts, reimbursement rates under the current Healthy Smiles Ontario Schedule of Dental Services and Fees remain substantially below the Ontario Dental Association Suggested Fee Guide for General Practitioners. This discrepancy continues to contribute to reduced provider participation and inequitable access to care across Ontario.

At its meeting on June 24, 2026, the Board of Health for the North Bay Parry Sound District Health Unit carried the following resolution #BOH/06/04:

Whereas, Public Health Sudbury & Districts has passed a Board of Health resolution calling on the Ministry of Health to increase reimbursement rates under the Healthy Smiles Ontario program to improve provider participation and access to dental care for children and youth; and

Whereas, the North Bay Parry Sound District Health Unit continues to observe similar barriers in Nipissing and Parry Sound districts, including limited provider participation and resulting challenges in accessing timely dental care for eligible children; and

Whereas, untreated dental disease in children can have significant health and developmental impacts and may lead to avoidable use of hospital-based dental services;

To: Honourable Minister Jones
Page: 2/2
Date: June 25, 2026

Therefore Be It Resolved That, the Board of Health for the North Bay Parry Sound District Health Unit endorse the resolution of Public Health Sudbury & Districts calling on the Ministry of Health to increase reimbursement rates under the Healthy Smiles Ontario Schedule of Dental Services and Fees to align with the Ontario Dental Association Suggested Fee Guide for General Practitioners; and

Furthermore Be It Resolved That, this resolution be circulated to the Honourable Sylvia Jones, Minister of Health, the Chief Medical Officer of Health for Ontario, the Association of Local Public Health Agencies (aLPHa); the Ontario Dental Association; Health Unit Member Municipalities, and all Ontario Boards of Health.

The Board of Health for the North Bay Parry Sound District Health Unit respectfully urges the Ministry of Health to consider the actions outlined in the resolution in support of improving access to publicly funded oral health services for children and youth across Ontario.

Thank you for your continued leadership and commitment to improving oral health outcomes for Ontarians.

Sincerely,

Rick Champagne
Chairperson, Board of Health

Carol Zimbalatti

Dr. Carol Zimbalatti, CCFP, MPH
Medical Officer of Health/Executive Officer

/al

Copy to

Dr. Kieran Moore, Chief Medical Officer of Health
Ontario Boards of Health
Association of Local Public Health Agencies (aLPHa)
Health Unit Member Municipalities